

Monday August 6 1992
and Paris
Nkr20.50. The all-share...
STOCKHOLM saw...
VIENNA slipped to...
MADRID was mixed...
BRUSSELS rose at...
ISTANBUL rose...
port plans
stocks. The NZSE-40...
AUSTRALIA was...
KUALA LUMPUR...
BANGKOK improved...
BOMBAY fell for...
FINANCIAL TIMES



British banks
Setting records of
the wrong kind



Puddling through
Big Steel hits back
at the mini-mills



Israel and the US
Rabin charts a
wider course

Tomorrow's Weekend FT
UK property: how the
roof fell in



FINANCIAL TIMES

Friday, August 7 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

Russian reforms win World Bank and IMF support

The International Monetary Fund and World Bank yesterday threw their weight behind the economic reform efforts of Russian president Boris Yeltsin. Michel Camdessus, IMF managing director (left), sought to allay mounting fears that Russia and the IMF would be unable to reach agreement on a full programme of economic reforms.

Iraq bars further UN probes

By Roger Matthews, Middle East Editor, in Washington, and Michael Littlejohns at the UN

IRAQ stepped up its political challenge to the United Nations in general and US president George Bush in particular yesterday by warning that it would not tolerate further inspections of Baghdad ministries by teams of UN inspectors.

Mr Hamed Youssef Hammadi, Iraq's information minister, said the government rejected any new UN attempt to enter ministries because the aim was to "hurt Iraq's sovereignty and independence".

A UN inspection team seeking evidence of Iraq's nuclear and chemical weapons' programme was denied entry to the agriculture ministry for 18 days last month in defiance of Security Council resolutions, forcing the UN to the brink of new military confrontation. On gaining access to the building the inspectors found nothing relating to Iraq's weapons programme and Pres-

ident Saddam Hussein quickly claimed Mr Bush had been politically humiliated. Iraqi officials were jubilant that the UN team had been delayed for so long and that Americans in the team had to wait outside when the building was eventually searched.

Mr Hammadi said yesterday: "The entering of ministries or the headquarters of ministries will not be agreed to. This is one thing. As far as other places are concerned the inspection teams can visit any place in the country. We want to end this silly chapter as soon as possible."

Barclays chief warns of long UK recession

By Robert Peston, Ivo Dawney, Andrew Taylor and Peter John in London

SIR JOHN QUINTON, chairman of Barclays, Britain's biggest bank, yesterday warned that the UK recession could go on for another two years.

Pressure grows on UN to act over Bosnia

By Roger Matthews, Middle East Editor, in Washington, and Michael Littlejohns at the UN

PRESSURE on the United Nations to stop the fighting in Bosnia mounted yesterday amid increasing international condemnation of Serbian aggression in the former Yugoslav republic.

The pressure, fuelled by media reports about detention camps and an escalation of violence throughout Bosnia-Herzegovina, coincided with the release by the Bosnian government of the latest casualty figures.



His gloomy predictions, coming on the heels of a series of warnings by business leaders that recovery is some way off, were immediately attacked by the government.

Philips, Dutch electronics group, suffered a sharp drop in profits in the second quarter, as fierce competition in the key consumer electronics sector forced the company to reduce prices on compact disc players, televisions and video-cassette recorders to maintain market share. Page 15

Veba, one of Germany's largest industrial companies, reported pre-tax profits down 12.9 per cent in the first six months of the year, although turnover rose by 12.4 per cent, mainly as the result of acquisitions. Page 16

Boeing won a \$1.2bn order for 34 twin-engine 737-300 airliners from Southwest Airlines, Dallas-based carrier. Boeing is also understood to have taken the edge over the European Airbus consortium in competition to sell widebody jets to China Southern Airlines. Page 4

Sell-off moves: The Italian government's privatisation plans will overcome a big hurdle today when shareholders of the four biggest public-sector groups approve their transformation into joint stock companies - a crucial step towards flotation. Page 14

Aid mission: A United Nations assessment mission flew into war-shattered Mogadishu to consider means of improving security to distribute food to starving Somalis. Page 3

General Motors, US automobile group in the throes of a radical restructuring, reported its best quarterly operating performance in two years but its shares fell as it warned that the second half of the year looked tough. Page 15

Rates rise: Finland moved to stop a sudden outflow of capital from the country by raising interest rates on commercial bank lending from 14.50 per cent to 16 per cent. Page 2

Tough talking: Douglas Hurd, the UK foreign secretary, delivered an uncharacteristically robust attack on Britain's so-called Euro-sceptics. Page 6; Support for Maastricht melts away in French sum. Page 2

US hurdler breaks world record



The first world record of the Olympic games went to Kevin Young of the US, who won the 400 metres hurdles in 46.78 seconds. The previous best of 47.02 had been set by fellow countryman Edwin Moses in 1983. It was a good day for the US team, with Owen Torrence taking the gold medal in the women's 200 metres, Michael Marsh winning the men's event and Carl Lewis triumphant in the long jump. In basketball Croatia beat the CIS to reach the final, where they will play the US or Lithuania. Reports, Page 7

Barclays, UK bank, made an after-tax loss of \$30m (\$37.2m) in the first six months of the year. It is only the second time in the bank's 300-year history it has disclosed a loss and it is also the first time that Britain's biggest bank has made a loss due to problems in its core UK operations. Page 15

GE-Alstom, the Anglo-French power company, which has emerged as an aggressive player in the European power generating equipment market, saw net profits increase by 14 per cent from FF1.71bn (\$340m) to FF1.91bn for the year ended March 31. Page 16

Accor, French hotels group which controls Wagons-Lits, must pay minority shareholders in the Franco-Belgian travel company at least FF2.95bn on top of the FF2.2bn (\$440m) it has bid for the group, following a Brussels court ruling, against which it is to appeal. Page 15

STOCK MARKET INDICES

FT-SE 100	2,377.5	(-15.2)
Yield	5.15	
FT-SE Eurotrack 100	1,071.71	(-2.5)
FT-A All-Share	1,351.71	(-0.70)
Nikkei	15,828.44	(-57.2)
New York: Dow Jones Ind	3,347.85	(-17.29)
S&P Composite	420.71	(-1.48)
US LUNCHTIME RATES		
Federal Funds	3 1/4%	
3-mo Treas Bill	3.28%	
Long Bond	7.45%	
Yield	7.45%	
LONDON MONEY		
3-mo interbank	10 1/4%	(104 1/4)
Libor long bill	9 1/4%	(99 1/4)
LIBOR 3m bill	9 1/4%	(99 1/4)
NORTH SEA OIL (August)		
Brent 15-day (Sep)	\$28.85	(18.87)
Gold		
New York Comex (Aug)	\$348.00	(34.2)
London	\$348.00	(35.35)

Austria	SEB30	Hungary	F1102	Malta	LM0.50	S.Arabia	S65.00
Bahrain	DB1.000	Iceland	IK100	Mexico	MDN11	Singapore	\$34.10
Belgium	BE600	India	IND50	Norway	NF1.50	Spain	PS300
Canada	CC100	Indonesia	RI200	Nigeria	NAIR20	Sweden	SK114
Czech	KB05	Israel	IS05.50	Norway	NF1.50	Switzerland	CHF1.00
Denmark	DKR14	Italy	IT200	Oman	OM1.20	Thailand	THB50
Egypt	EGP10	Jordan	JOD1.20	Philippines	PH05	Turkey	TL0.00
France	FF400	Korea	W0.200	Poland	PLZ100	UAE	Dhs0.00
Germany	DM1.35	Kuwait	KWD1.00	Portugal	PT100		
Greece	GRD20	Lux	LF100	Qatar	QR10.00		

BP's first-half loss forces payout and workforce cuts

By Neil Buckley and Norma Cohen

BRITISH Petroleum, one of the UK's biggest companies, had its darkest day for decades yesterday as it cut its dividend for the first time since the first world war, reported a substantial first-half loss and said it was eliminating 11,500 jobs worldwide.

half, BP reported a loss per share of 12.1p, compared with earnings of 4.5p in the first half last year. BP's shares fell 10p to 196 1/2p yesterday.

Mr David Simon, who replaced Mr Robert Horton as chief executive after a boardroom coup in June, said the results were "clearly unsatisfactory". He outlined an accelerated programme of cost-cutting and asset dispos-

als to reduce BP's \$16bn (\$3.5bn) debt.

A total of 11,500 jobs will be lost, although this includes some that have already gone since the beginning of the year. Eighty per cent of the losses will be in Europe, where BP is "Europeanising" its refining and marketing business, by integrating 23 different national managements into one office in Brussels.

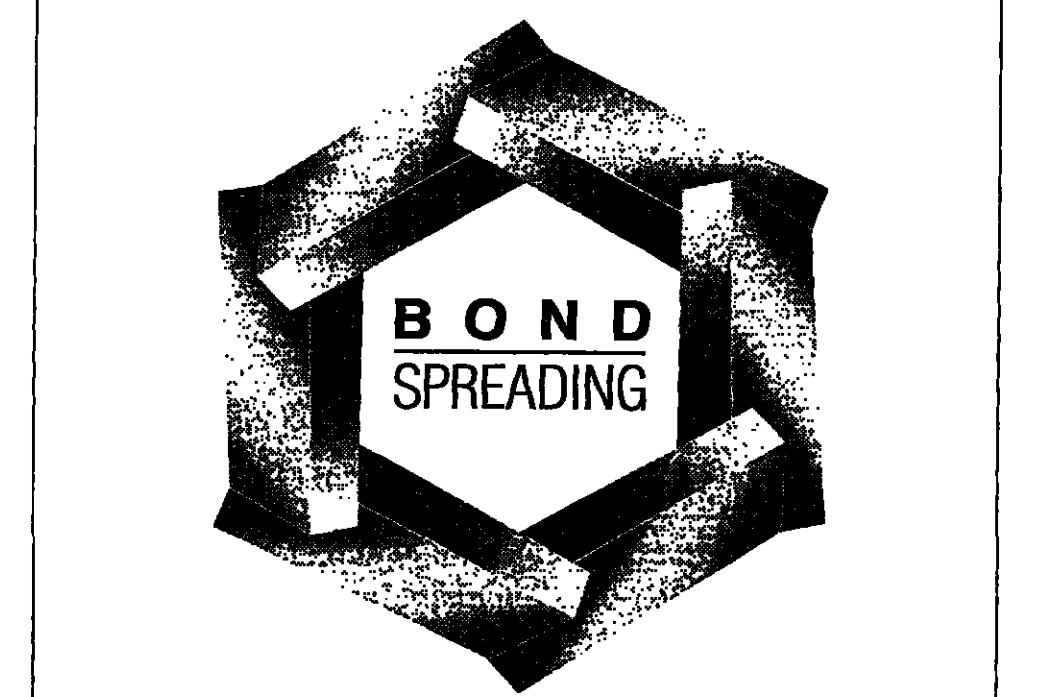
Although Mr Simon said BP faced an "extremely uncertain economic outlook", analysts said that without the exceptional

The charge transformed a second-quarter net profit of \$107m (\$204m) on a replacement cost basis - slightly better than expected - into an unprecedented \$121m net loss. The first-half loss was \$717m, compared with a \$284m profit in the 1991 period.

The second-quarter dividend was halved to 2.1p. In the first

charge, the replacement cost profit (which does not take into account changes in stock values) for the first half-year of \$202m was better than expected. It was helped by a strong performance from the exploration and production arm despite weak oil prices.

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THE LONDON INTERNATIONAL FINANCIAL FUTURES AND OPTIONS EXCHANGE

NEWS: EUROPE

Russia boosts cash for state enterprises

By Leyla Boulton in Moscow

THE Russian government has agreed to provide state enterprises with Rb5500bn in fresh working capital after Mr Viktor Gerashchenko, the newly reappointed central bank chairman, tried to set the figure at Rb1,000bn.

Mr Andrei Nekhayev, the economics minister, said yesterday that the figure had been reduced to Rb5500bn after stormy debates within the government and with Mr Gerashchenko, whom he accused of seeking unilaterally to alter government policy on the debt crisis which has beset state-owned enterprises.

The new money, which is in addition to another unscheduled Rb5500bn handed out to enterprises this spring, is supposed to be tied to strict conditions so that it helps enter-

prises which are unable to operate because of inflation-induced cash-flow problems.

Enterprises are not for instance to use the government help to increase wages or prices. Net debtors in the payments crisis are still supposed to be made accountable for their debts, and Mr Nekhayev denied that he had given up a plan to effect a few bankruptcies of irresponsible state enterprises to discourage others.

Asked in what circumstances the government might resign rather than continue to compromise with its domestic critics over financial stabilisation, Mr Nekhayev said that stepping down would become an option "if we were no longer able to block financially irresponsible policies".

But as the government yesterday welcomed the receipt of

a first International Monetary Fund credit tranche of \$1bn and hoped it would obtain an extra \$3bn in the autumn, it is looking increasingly unlikely to meet targets agreed with the Fund to restore the country to some sort of financial health.

To gain access to the first \$1bn, which is to replenish depleted foreign exchange reserves, Moscow undertook to keep the budget deficit to below 5 per cent of gross domestic product and to lower inflation to a monthly level of 10 per cent. The near-impossibility of this task is underlined by estimates by western experts that the budget deficit was already heading for 15 per cent of GDP, before the approval of Rb5500bn - which is itself bigger than the budget deficit already forecast by the government.

Thatcher adds to pressure on president to take lead in stopping slaughter

Bush defends stance on Yugoslav conflict

By Jurek Martin in Washington

PRESIDENT George Bush, under pressure to take a stronger lead on the Yugoslav conflict, said yesterday the US would move to full diplomatic relations with the breakaway republics of Slovenia, Croatia and Bosnia-Herzegovina.

He told reporters during an election campaign trip to Colorado that "any and all" detention camps in the former Yugoslavia must be open to inspections.

"To truly end the humanitarian nightmare, we must stop ethnic cleansing and open any and all detention camps to international inspection," he said.

Mr Bush's defensive remarks on Yugoslav policy came as the US administration was under renewed pressure both at home and abroad to take the lead in stopping the slaughter in Bosnia.

Sensing administration paralysis, Governor Bill Clinton, the Democratic presidential candidate, has again called for an emergency session of the United Nations Security Council and has warned that force may have to be used against Serbia.

"History has shown you can't just allow the mass extermination of people based on their ethnic origin and just sit by and watch it happen," he told a rally in Missouri.

The foreign pressure on Mr

Bush came in the form of a powerful column in yesterday's New York Times by Lady Thatcher, the former British prime minister. She wrote that Serbia must be issued with an ultimatum, accompanied by the threat of military action, if it does not comply with western demands.

These should include an end to Belgrade's economic support for the war in Bosnia, its recognition of Bosnian independence and territorial integrity, the demilitarisation of Bosnia within a broader regional demilitarisation, guaranteed access for humanitarian teams, and the promise of co-operation in the return of refugees to Bosnia.

"American leadership in this

endeavour is indispensable, as the EC's paralysis has shown, but America cannot be expected to act alone," Lady Thatcher wrote. "Nato, which is the most practical instrument to hand, must deal with the crisis."

Until Mr Bush's latest remarks, the most positive US initiative came on Wednesday when it called for an extraordinary session of the UN Human Rights Commission in Geneva, possibly as early as next week.

On Monday, the State Department appeared to suggest that the US had evidence confirming media reports of Serbian "death camps", but this was withdrawn the following day.

On Wednesday, however, Mr

Laurence Eagleburger, the deputy secretary of state, issued a statement saying such reports were "profoundly disturbing".

Yesterday, the New York Times quoted an unidentified senior official as saying: "We are at the point now where there may well be greater danger in not taking risks than in taking risks, and I think the president may have to roll the dice if things don't improve."

But the US military has consistently advised that any operation in the Balkans would be fraught with risk.

Mr Bush's political advisers are also concerned that any US military involvement might backfire, with the election less than three months away.

Kinkel calls for SPD to ease stand on military

By Christopher Parkes

MR Klaus Kinkel, Bonn's foreign minister, yesterday turned a UN request for more support from Germany into a renewed plea for German military involvement in the world arena.

"The appeal to Germany from Mr Boutros Boutros Ghali, United Nations secretary general, to take part in a UN rapid reaction force shows how pressing expectations are," he said.

The UN leader said in an interview published yesterday that he would welcome German troops in the UN stand-by force he proposed in a recent report, Programme for Peace. "One of my aims is to win more support from Germany," he added.

Mr Kinkel called on the Social Democrat (SPD) opposition to give up its resistance to the constitutional changes needed for Bundeswehr forces to operate outside the Nato area.

He said he found recent calls from SPD foreign policy experts for Germany to seek a permanent seat on the UN

Security Council "especially interesting". Their proposals indicated that the SPD was coming to accept that the enlarged Germany had increased international responsibilities, and could no longer stand aside.

However, he added, Germany's voice in the UN could only carry the necessary authority if the country fulfilled all responsibilities. "These include readiness to take part in peace-keeping... and peace-making actions under UN auspices."

International observers considered Mr Kinkel's reaction "predictable", a sign of the newly-appointed minister's frustration, and unlikely to yield any early results. However, they had detected a change in the government's tack on the issue of possible membership of the Security Council.

Formerly shrugged off as "not a priority", the issue, according to Mr Kinkel, would now be given "suitable consideration" if raised. The change follows Japan's declared interest in the event of a reform of the UN Charter.

Boom in German offices subsiding

By Christopher Parkes in Bonn

GERMANY'S office rent boom is running out of steam. The cost of space in Frankfurt, for example, is now only 3.5 per cent higher than a year ago, the RDM property agents association said yesterday. During the previous year rents in Germany's main banking and business centre had risen by up to 16 per cent.

The overall slowdown was less marked, thanks to strong demand in Berlin, the new capital, Munich and Cologne. But average business rents still rose by only 8 per cent, compared with 15 per cent a year earlier.

There is a danger of a build-up of unused space in Frankfurt, Düsseldorf, Hamburg and Munich, the association said. Further slowing in rent rises is expected this year, because of economic uncertainty and the fading excitement over completion of the single European market, it added.

Even so, there was no shortage of takers for best-quality, city-centre space, and the RDM viewed the outlook with cautious optimism.

Average monthly rents in Frankfurt are now DM60 (\$40.50) a square metre. Top rates of around DM90 compare with DM70 in Munich. Prices there climbed more than 15 per cent, driven up by a shortage of space in the centre and the development of new properties near the route to the new airport.

Further north, quality space in Düsseldorf ranges from DM35 to DM60. In Cologne, the office property boom town of the 1980s, rents are 12.5 per cent up on a year ago, at around DM52. The city's position in the centre of industrial Germany and the EC still has strong pulling power, the association said.

Berlin, meanwhile, continued its upward charge, recording a 60 per cent increase over the 12 months under review. The best offices now cost DM100 and more, with good quality space DM30 dearer at DM80 a square metre.

New orders for west German manufacturing fell in June for the fourth month in succession, the Economics Ministry said. Drops of 3 per cent in domestic orders and 1.5 per cent in export demand produced an overall seasonally and price-adjusted decline of 2 per cent.



A butterfly settles on the face of an ethnic Serb soldier during a lull in fighting near Konic, eastern Herzegovina, yesterday

Islamic nations press UN on force

By Judy Dempsey

THE 46 members of the Organisation of the Islamic Conference (OIC) are applying pressure on the United Nations Security Council to intervene militarily in Bosnia-Herzegovina following an increase in fighting throughout the republic.

The OIC, which recently formed a "contact group" or lobby at the UN, wants the Security Council to exempt Bosnia from the arms embargo, deploy more military forces in the independent republic and step up the humanitarian relief effort.

The lobby, which emerged from the OIC meeting in Istanbul in June, is chaired by Mr Mustafa Akin, Turkey's ambassador to the UN, and includes Pakistan, Iran, Egypt and Senegal.

Saudi Arabia will soon join the lobby which acts on behalf of all the OIC member countries - which include a quarter of UN members.

"We [the lobby] think the Security Council is not doing enough in trying to stop the killing in Bosnia-Herzegovina," a Turkish diplomat based in the US said yesterday. He added that last Monday, he asked Daoyu Li, the (Chinese) president of the Security Council, to adopt a much tougher resolution in defence of Bosnia's Muslim population against Serb aggression.

"We are prepared to take other measures if the Security Council does not respond favourably to our proposals," an official from the Turkish Foreign Ministry said yesterday. Although he did not give details, he said Turkey would

continue to comply with current UN resolutions and sympathise with any EC resolutions.

Eastern European diplomats at the UN said Morocco, which is a non-permanent member of the Security Council, has repeatedly backed Hungary and Austria in attempts to apply more pressure on Serbia to stop the killing.

But despite the unanimity among OIC member states in criticising western caution and in condemning the violent break-up of Bosnia, the movement remains unclear about its goals. It provides aid to the Bosnians but is unlikely to launch any unilateral military initiative.

A Pakistani diplomat said: "In all honesty, the movement is pretty spineless. The most important Arab countries con-

tinue to hide behind the US. They give a bit of money to the Bosnian Muslims. But it does not add up to much, yet."

In their effort to seek assistance from the Islamic world, Bosnia's Muslims, who are Sunni and Slav, have to play a delicate balancing act.

They cannot afford to receive support from any fundamentalist Shia movements because that would give credibility to Serbian propaganda that the Muslims are intent on setting up an Islamic fundamentalist state in Bosnia, a claim denied by Bosnian officials.

On the other hand, the longer the war continues in Bosnia, the longer the international community hesitates in taking military action, the more likely it is that sections of the Muslim community will be further radicalised.

Riviera president charged with fraud

THE conservative president of France's Riviera region was charged with fraud yesterday in the latest of a spate of French corruption scandals, Reuter reports from Grasse.

Mr Jean-Claude Gaudin, the head of the Provence-Alpes-Côte d'Azur region and member of the Union pour la Démocratie Française (UDF), is accused of creating a false job in his cabinet for an employee who did not do the work for

which he was paid and abused his position and contacts to peddle influence.

Mr Gaudin's chief of staff, Claude Bertrand, has also been charged in the case on three counts of fraud and complicity in peddling influence. Mr Gaudin said he was innocent and the charges were politically motivated - the "last episode" of elections last March which returned him as regional president.

Anti-Mafia laws pass

THE Rome government pushed a package of anti-Mafia laws through parliament yesterday after measures to break the gangsters' ties with politicians were watered down, Reuter reports from Rome.

Prime Minister Giuliano Amato drafted the bill to give police wider powers after bombs killed two leading judges in Sicily.

The laws, passed by a large majority, allow police to use

undercover "sting" operations, wiretaps and infiltrators.

The anti-Mafia La Rete group, based in Sicily, protested after the ruling parties watered down a clause aimed at politicians who trade votes for promises with the clans.

Opposition from Claudio Martelli, the justice minister, cut the list of offences down to one - politicians caught paying for votes from gangsters face up to six years in jail.

Finns try to stem outflow of capital

By Robert Taylor in Stockholm

FINLAND yesterday moved to stop a sudden outflow of capital from the country by raising interest rates on commercial bank lending from 14.5 per cent to 16 per cent.

Last week Finland's reserves fell by nearly FM1bn (\$247m) to FM30.4bn. But over the past few days the outward flow of capital has turned into a flood.

The central bank blamed the lack of international confidence in the economic policy of the Finnish centre-conservative coalition government, which has suffered from serious differences of opinion between ministers.

After an emergency meeting

yesterday the cabinet insisted the government would stick to its policy of spending cuts and did not intend to devalue the currency further. Ministers said there was no alternative to the present economic course or the continuation of the government in office.

This is the third time since last November's devaluation of the markka that the central bank has had to raise interest rates to stabilise the markets.

There was further bad economic news yesterday: unemployment rose to 12.7 per cent in June. It was also revealed that the budget deficit for the year is expected to rise by FM600m, to FM1520m, about 20 per cent of GDP.

Capital Markets, Page 19

Brussels rebukes airlines

By Andrew Hill in Brussels

FOUR European airlines have been rebuked by the European Commission for increasing fares last summer in breach of EC law.

The Commission condemned fare increases introduced by British Airways, Alitalia, Lufthansa and Iberia on 23 routes - all but one involving British airports. The Commission decided the increases were not "reasonably related" to the airlines' long-term costs.

The Commission has not punished the airlines, which increased the fares during the Gulf crisis when the regulatory regime was temporarily relaxed. Instead, it has warned governments that they cannot use the prices as a reference for future increases.

Britain asked Brussels to

look into nearly 100 fare increases in April 1991. Most of the fares were cleared by the Commission.

British Airways received a rap over the knuckles for increasing the standard fares on 12 routes booked from Greece, Italy, Spain, Denmark and Belgium into Manchester and London. The British carrier also broke the law with fare increases on three routes out of Birmingham.

The European Commission yesterday gave Pepsico and General Mills, US multinationals, the go-ahead to create Europe's largest manufacturer of snack food products.

Brussels' competition authorities cleared the joint venture - which will have sales of \$640m - after a routine one-month investigation.

The US groups said in May

they intended to merge their operations in six continental European countries. A Commission spokesman said the fragmentation of the EC snack food business meant the enlarged company would command less than 10 per cent of the market.

The Commission found that the companies' operations overlapped only in the area of savoury products, such as potato chips. But as the two companies were active in different parts of the Community, Brussels decided the deal would not distort competition.

Pepsico will own 59.5 per cent of the joint venture and General Mills 40.5 per cent. The joint venture will embrace Pepsico's operations in Spain, Portugal and Greece, and General Mills' business in France, Belgium and the Netherlands.

Support for Maastricht melts away in French sun

Alice Rawsthorn on the prospects for next month's referendum, where a No vote could kill European union

THE cover of Paris-Match, usually embellished with headlines about ageing actors and their latest romances or the melodramas of the Monegasque princesses, this week carries the more sober message: "Maastricht: le non grignote" - "Maastricht: the no vote gnaws away".

For weeks French support for the Maastricht treaty on European union has been falling steadily. This week's Paris-Match magazine confirms just how far it has gone by publishing a poll, compiled by the BVA consultancy, which shows that the proportion of the electorate planning to vote Yes in next month's Maastricht referendum has fallen from 63 to 56 per cent in a month.

If France does vote No to Maastricht in the referendum on September 20, the treaty will be dead. This would be an ironic end for the treaty

because the French have historically been strong supporters of European unity, and because President François Mitterrand has styled himself, at home and abroad, as the treaty's champion.

The president, bruised by a slide in popularity this year, has so far adopted a conspicuously low profile in the referendum campaign. But the depth of his past involvement, and that of the ruling Socialist party, means a No vote would be a very least also be a serious blow to the party's prospects in next spring's National Assembly elections.

What is the risk of the French voting against Maastricht? Until recently such a prospect would have seemed inconceivable. The pro-European faction in the French electorate has rarely fallen below 60 per cent since the 1950s. In a 1989 poll European unity emerged as the top priority

of the French, ahead of disarmament and helping the third world.

There has since been a slow but steady decline in support for Europe. But it is only in the past few weeks, since Mr Mitterrand announced the date of the referendum and the political campaigning began in earnest, that opposition to Maastricht has accelerated, particularly among older voters.

The Paris-Match poll simply reinforced the message from other recent polls. A similar study conducted by the IFOP consultancy published in Libération on Tuesday showed that the No vote had risen from 38 per cent in early June to 44 per cent by the end of July.

Most of the French say they have already decided which way to vote. However, 39 per cent of the Yes voters and 34 per cent of the No voters in the BVA poll said they might

change their minds. This means that, in theory, the Yes vote could fall as low as 40 per cent, or rise as high as 71 per cent.

In practice, the switch in sentiment in the remaining six weeks before the referendum is unlikely to be nearly so dramatic. Although the trend is clearly towards rejection, it seems more probable that the French will say Yes. Privately, however, even the Socialists accept that they could do so by an embarrassingly slender majority.

The situation is complicated by the referendum's timing, just after the long French summer holidays. August is scarcely the time for political discussion in France, which helps to explain the absence of any serious intellectual debate over Europe's future in the approach to the referendum.

So far the referendum campaign has been notable only for its scrappiness. The government was last week forced to abandon its proposed television campaign after objections by the broadcasting authority. The centre right parties, the RPR and the UDF, are hopelessly split over Maastricht. Their campaign has consisted of a motley assortment of personal statements by their more outspoken members.

The only concerted campaign against the treaty has come from Mr Jean-Marie Le Pen's extreme-right National Front, which has this week been hauling an anti-Maastricht caravan from beach to beach on the south coast, although some hard-left Socialists, and the Communists, have also come out against Maastricht.

The critical question is how far the growth of the No vote should be

interpreted less as a sea-change in sentiment towards European union than as direct criticism of the Socialists, who have come under criticism for rising unemployment and a series of scandals. These range from next month's corruption trial for Mr Henri Emmanuelli, president of the National Assembly, to the involvement of senior Socialists, including Mr Laurent Fabius, party chairman, in the HIV-contaminated blood case, which resumes in October.

So far no one knows the answer. Asked why they oppose Maastricht, people tend to cite the threat to France's identity or the risk of damaging the economy. Meanwhile, Mr Mitterrand and his fellow Socialists are bracing themselves for the effect of the next set of unemployment figures on the Maastricht polls, as France emerges through the summer holiday.

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conflict

Lawrence Eagleburger, the deputy secretary of state, issued a statement saying such reports were "profoundly disturbing". Yesterday, the New York Times quoted an unidentified senior official as saying: "We are at the point now where there may well be greater damage in not taking risks than in taking risks, and I think the president may have to roll the dice if things don't improve."

UK looks at safe havens

By Ivo Dawney, Political Correspondent
BRITAIN is reviewing the possibility of creating safe havens for civilians and refugees in Yugoslavia, Mr John Major, the prime minister, revealed yesterday. But he also made clear that the creation of havens, which won Mr Major praise as a successful personal initiative for the Kurds in Iraq, could have serious drawbacks in the different circumstances of the conflict in Bosnia-Herzegovina. "A real problem is how to avoid precipitating a further outflow [of refugees] and thereby risk colluding in Serbian ethnic cleansing," Mr Major warned.

The safe havens option was raised in a letter to Mr Peter Ashdown, leader of the Liberal Democrat party, who had criticised the government for inaction over the Yugoslav crisis. Mr Major rejected the suggestion, pointing to the fact that the London conference scheduled for the end of the month and the visit of Mr Douglas Hurd, the foreign secretary, to the region.

s airlines

They intended to merge their operations at six continental European airports. A Commission spokesman said the fragmentation of the EC market would mean that 50 per cent of the airlines would be merged.

UN mission flies into Somalia

By Julian O'Connell in Mogadishu
A SPECIAL United Nations assessment mission yesterday flew into war-torn Mogadishu to consider means of improving security, to distribute food to hundreds of thousands of starving Somalis. The mission arrived as a huge effort was under way to move hundreds of tonnes of food blocked in the port into the city. "We are trying our best to put food into the mouths of people who need it, but it is becoming increasingly difficult to do so because of looting and insecurity," said one aid worker.

S Africa protest winding down

By Michael Holman in Johannesburg
SOUTH AFRICA'S week of protest, to force an early transition to majority rule, appeared to be winding down yesterday. Marches and sit-ins continued in several cities and towns; thousands of workers in Port Elizabeth occupied office blocks and shops, while in Pietermaritzburg about 400 taxis clogged the city's roads. Further demonstrations are planned today.

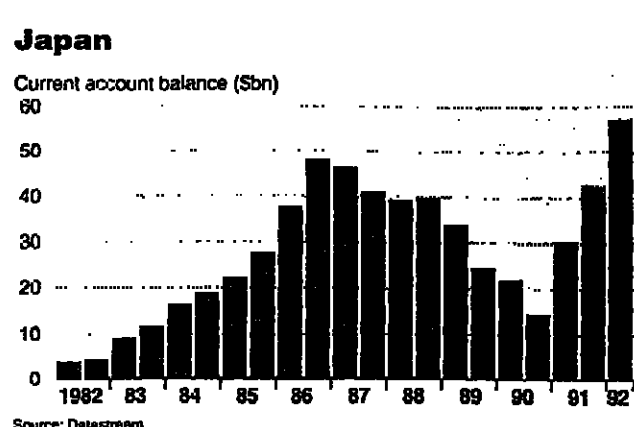
Rabin adopts new tack to win friends and influence people

The Israeli leaders' less defensive approach to foreign policy will have an airing in the US, writes Hugh Carnegie
Moscow's lead in isolating Israel, Russia, China, India, the eastern European nations, African countries and even the Moslem central Asian republics have established, or re-established, ties with Israel.

Japan fails to kick the export habit

The country's current account surplus is soaring again, writes Robert Thomson

A VERY large current account surplus has returned to haunt the Japanese government. After sharp falls in the late 1980s, the surplus this year is set to surpass the record \$87bn in 1987 and to intensify international pressure on Japan to prove that its markets are genuinely open.



foodstuffs, raw materials and fuels amounted to 49.6 per cent. While imports remain low value-added, Japanese exporters have continued to add value to their products. In the first half, the volume of car exports rose 2 per cent but their value rose by 14 per cent. And as the economy idles, inventories are rising, capacity utilisation is falling, and manufacturers have good reason to turn to export markets.

taken against Japan. The Japanese government fears that this and other disputes will force the Bush administration to take tougher action in the lead-up to the US presidential election. Japan's exports to the US rose 5.3 per cent in the first half and imports from the US fell 1.7 per cent - the deficit with Japan accounted for 62 per cent of the total US deficit in May and for 74 per cent of the April deficit.



War games: a US marine and Kuwaiti soldiers move through camouflage smoke yesterday to cover a comrade in a wounded posture. The soldiers are practising room-to-room fighting in the Umm al-Aish barracks, 70km from Kuwait City, as part of two weeks of US-Kuwaiti military manoeuvres

Philippines plans Eurobond launch

By Tracy Corrigan
FOLLOWING completion of its commercial debt rescheduling package last month, the Philippines is planning to return to the international financial markets for the first time since the debt crisis of the 1980s. Two US banks, Chase Investment and J.P. Morgan Securities, are already in discussions with the authorities in Manila about a potential \$100m (\$52.3m) offering of Eurobonds, which could be launched as early as next month.

Australia releases funds for rail project

By Emma Tagaza in Canberra
THE Australian government said yesterday it was making \$181m (\$71m) immediately available for a railway project designed to create 12,000 direct and indirect jobs over the next two years. Mr Paul Keating, prime minister, said the spending was the first stage of a \$454m national rail network programme. Release of the funds coincided with figures showing unemployment for July stood at 11 per cent, only marginally lower than June's record 11.1 per cent.

India moves on Bombay stock probe

By Shiraz Sidani in New Delhi
THE Indian parliament yesterday spent on the terms of reference of the joint parliamentary committee assigned to investigate Bombay's financial scandal. The committee's 30 members, named yesterday, must investigate the "irregularities and fraudulent manipulations" of securities, shares and bonds, "its responsibility" on individuals, institutions and authorities; and identify inadequacies and failures in supervisory mechanisms.

NEWS: AMERICA

Political punters buy Bush to win

Barbara Durr reports on a US market that trades shares in candidates

WANT to know what Americans really think about this presidential race this year? Have you watched the polls fluctuate wildly and wondered what is really going on?

Four professors at the University of Iowa say that you can find out - and even bet on the results - at the Iowa Political Stock Market, the only public US market that trades shares in political candidates.

The IPSM began four years ago when three professors of economics, Mr Robert Forsythe, Mr Forrest Nelson and Mr George Neumann, and one of political science, Mr Jack Wright, were griping about the inaccuracy of political polls for predicting election outcomes.

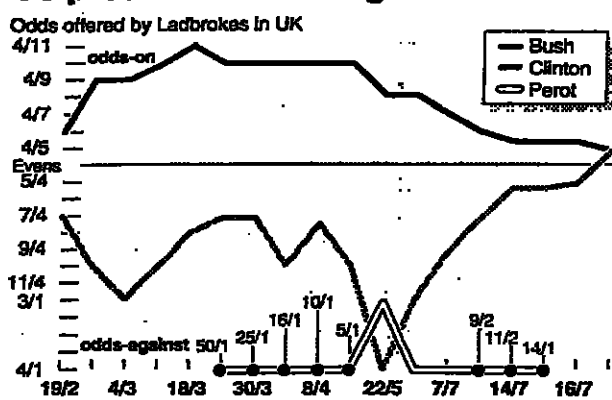
They devised the market over a weekend in March 1988 and launched it in June that year for the US presidential race.

Since then, they have run markets in eight more elections, including parliamentary races in Denmark, Germany, the Netherlands and Turkey.

Once just an experiment with students, the IPSM has grown into a fully fledged public market. And its creators believe it has proven their hypothesis that the market is a more accurate indicator of political outcomes than opinion polls - because you have to put your money where your mouth is.

For this year's presidential

US presidential betting odds



contest, the IPSM is operating 24 hours per day. It has some 510 traders, with a total \$34,000 invested. That may not be much, but the initial deposit for a trading account is only \$5 and accounts are limited to \$500.

But, says one punter, Mr Steven Maravetz, a University of Iowa official: "People take it very seriously. If you had made all the right moves till now, you could have parlayed \$5 into \$1,000." Mr Nelson says that he expects the amount invested will at least double by election day, November 3, and that it may reach \$100,000.

Since the start of the year, the IPSM has run markets in the Democratic presidential nomination, the Democratic vice-presidential nomination (both of which are now closed), the two-party (now Bush-Clinton) race, a three way plurality

contest that includes Mr Ross Perot, and a three candidate vote share.

Its latest product is a market in "presidential derivatives," or the vote shares above and below a designated percentage for President George Bush.

The entry of Mr Perot as a possible presidential contender has made for some exciting moments. After responding to a clamour to create a Perot share, the IPSM watched Perot investors get skinned when he withdrew from the race and his shares dropped from 29 cents to 4 cents. They still trade, but at a tenth of a cent.

Although the name suggests a stock market, the IPSM is closer to a futures market. Earlier this year, the IPSM won recognition from the Commodity Futures Trading Commis-

sion, the futures industry regulator, as an experimental, non-profit market. This prohibited IPSM from advertising itself or charging transaction fees and commissions. All revenues must be distributed after the presidential election on November 3.

Trading accounts can be opened with a telephone call to the university. After receiving a traders' instruction manual and making a \$5 deposit, traders can log onto the computer and start buying and selling shares. Credit trading and short selling are not allowed.

A typical first move might be to enter the two party market with a purchase of five \$1 "unit portfolios" each consisting of one share of Bush and one share of Clinton. While payout formulas vary, at the close of this market the trader will

receive \$1 times the percentage of popular vote for each candidate share. If, for example, the election is 51 per cent Bush and 48 per cent Clinton, and a trader was holding 50 Bush and 10 Clinton, the payoff would be \$30.30, plus whatever was left over in the trader's cash account. Other formulas work on a winner takes all basis.

About 80 per cent of the traders are students and faculty at the University of Iowa and 64 other universities, but, since some publicity about the market in the spring, several professional traders have joined in. Mr Boaz Weinstein, a trader at a top Wall Street investment bank, said he jumped into the Democratic vice-presidential market, and "did pretty well."

Mr Weinstein believes that Wall Street and other professional traders do not have that clear an advantage in the market. The students learn quickly and the market is efficient, he said. It also cannot be cornered. Mr Weinstein and other professional traders also say they think it is a better gauge of the political climate than polls.

For example, the surge in favour of Mr Clinton after the Democratic convention, did not even register in the IPSM, where Mr Bush has been the favourite since January. Mr Clinton's shares have, however, gradually improved in price to about 48 cents currently. Mr Bush's shares are running at about 52 cents.

Clifford accused of trying court ploy

By Alan Friedman in New York

MR CLARE CLIFFORD, the former US defence secretary, who was charged last month over the Bank of Credit and Commerce International scandal, has been accused by a New York prosecutor of trying to manipulate the US judicial system.

The accusation by a deputy to Mr Robert Morgenthau, the Manhattan district attorney, came in a New York court hearing that set on October 22 trial for Mr Clifford and Mr Robert Altman, his partner.

The two men were charged in New York on July 29 on charges of bribery-taking, conspiracy and a scheme to commit fraud, related to their dealings with BCCI during the 1980s.

Both were also charged in Washington of allegedly lying to federal banking regulators about their knowledge of BCCI's secret ownership of First American Bankshares, a Washington bank they ran during the 1980s.

The New York trial date is important because a Washington judge had earlier set October 26 as the date of the Washington trial of Mr Clifford and Mr Altman. That trial may now have to be postponed.

Mr John Moscow, the chief prosecutor for Mr Morgenthau's office, told a New York judge that the 85-year-old Mr Clifford and his lawyers were trying to manipulate the judicial system by seeking a Washington trial first.

Mr Moscow said yesterday the New York charges were much broader and more serious and noted that if a Washington trial went ahead first Mr Clifford might have been able to avoid facing the New York charges because of double jeopardy provisions in New York state law.

Mr Clifford's lawyers had argued for a speedy trial on the grounds of health but in court they denied Mr Moscow's claim that in doing so they were trying to manipulate the judicial system.



Moreira(left) and Collor

Brazil finance minister faces calls to quit

By Christina Lamb in Rio de Janeiro

ALL eyes in Brazil are on Mr Marcellio Moreira, the economy minister, to see if he can withstand increasing pressure to relax the government's austerity policy in order to win political support for beleaguered President Fernando Collor.

Mr Moreira continues to insist that he will neither quit nor abandon the government's tight monetary policy, despite pleas from Mr Collor's political allies in the Liberal Front (PFL) that money is needed for social projects to secure congressional votes to withstand an expected impeachment process against the president.

"I can open the coffers but there's nothing in them," he says.

Speculation is increasing over his possible departure as a result of mounting criticism from PFL members of the recessionary effects and lack of positive results of the economic programme.

The most serious attack came from Mr Collor's most important backer, Mr Antonio Carlos Magalhães, the governor of Bahia and PFL leader.

"This marriage between high inflation and deep recession is not working," he said. "What

brings down a minister is not a political party but constant inflation of 20 per cent. If Marcellio fails it will be because of the poor results of economic policy."

The supreme council of the powerful São Paulo Federation of Industries is also preparing to ask the government to reduce interest rates and delay the timetable of reduction of import tariffs.

But the majority of the financial community both inside and outside Brazil is highly nervous about the effects of a change in policy or the replacement of Mr Moreira, fearing this could result in hyperinflation and a collapse of the accord with the IMF.

The central bank has been intervening heavily in the market to prevent the cruzeiro falling too much against the dollar and Brazilian debt on the secondary markets has fallen to 30.6 cents.

For the time being Mr Collor is managing to contain both the PFL pleas and Mr Moreira's resistance to a change in policy. However, political pressures will mount as the congressional inquiry into corruption comes to an end on August 26, after which an impeachment process is expected to begin.

President promises to take off gloves soon

By Jurek Martin in Washington

PRESIDENT George Bush promised yesterday to "fight tough but fair" to retain the White House against Mr Bill Clinton, the Democratic party nominee.

He told a conservative audience in Colorado Springs that perhaps he had been "a little slow" in the campaign so far to the point that the election has seemed "a little one-sided".

Complaining that Mr Clinton, whom Mr Bush still tries

not to mention by name, criticises him every five seconds, the president said the gloves would be off after the Republican convention in Houston the week after next. "I am tired of being assailed by these people," he asserted.

His pugnacity was well received, as similar performances before Catholic and veterans' organisations had been a day earlier in New York and Nevada. But in both cases he told his audiences what they wanted to hear - respectably that abortion was wrong

and that there was no substitute for a strong defence.

But the wider American public still seems unimpressed. The latest national opinion poll, compiled for the Washington Post and ABC News, has Mr Bush's approval rating down to 33 per cent, a 5 point drop in a month, while an earlier Gallup poll for CNN had him at an all-time low of 29 per cent, a depth from which no incumbent president has recovered to win re-election.

Both surveys suggest Mr Clinton's lead has not narrowed since his party's convention in New York last month. This contrasts with 1988, when Mr Michael Dukakis, the Democratic candidate, lost half his 17 point post-convention edge within two weeks.

His determination notwithstanding, this has also been a difficult week for Mr Bush, first because he had to disown a savagely worded attack on Mr Clinton by his political director and, second, because of new criticisms that he was not doing enough to stop the slaughter in Bosnia.

Additionally, the Washington Post speculated yesterday that when Mr James Baker, the secretary of state, takes over the White House and the campaign later this month there will be a wholesale house cleaning of the present re-election team.

This assumes that Mr Baker will come back, on which no announcement has yet been made, and that he will bring with him his inner circle from the state department, most of whom worked on the 1988 Bush campaign.

NEWS: WORLD TRADE

Mexico awards big contract as Nafta deal nears

By Nancy Dunne in Washington

THE Mexican finance ministry has announced a \$500m contract for computer services - the largest awarded in this sector - to Systems House, an Ottawa-based company with offices also in the US.

It is this kind of deal the US and Canadian governments are counting on to illustrate how jobs are to be created across borders by a North American Free Trade Agreement (Nafta). Negotiations on the pact were still continuing yesterday in Washington, but the real sales jobs - to the US and Canadian publics - are yet to come. President George Bush has the additional task of convincing a Democratic Congress that not only will Nafta benefit the US economy but that it also contains sufficient safeguards for US workers and the environment.

Congress has constitutional jurisdiction over trade, but it ceded initial control to President Bush in June, 1991, when it gave him "fast-track" negotiating authority. A completed deal will set in motion a complicated procedure which, in theory, means that Congress will vote yes or no on legislation needed to implement an agreement.

Because of widespread fear that jobs would be lost to Mexico, the president's request for fast-track authority was highly controversial. It was granted only after he made concessions and promised an adjustment package for displaced workers and the inclusion of environmental provisions.

The usual procedure for fast-track is as follows. After a pact is agreed, the president gives Congress at least 90 calendar days' notice of his intention to enter into the agreement. During that time, all relevant committees - and there are many - would hold hearings. Nafta would then be signed by the countries' three leaders and returned to Congress for 90 legislative days.

Then administration, congressional and private sector representatives would meet to write implementing legislation. This includes a formal acceptance of the pact and any legislation needed to fulfil its terms.

However, the fast-track procedure was established by rules of both houses. Key Democrats have argued that they can't then be signed by the president and will do so if the president does not produce satisfactory labour and environment provisions. This would allow them to make amendments.

Mr Richard Gephardt, the House majority leader, last week raised a ruckus, when he warned that he would write controversial provisions into the implementing legislation. (This was done in the case of the US-Canada Free Trade Agreement in 1987.) It can be assumed that no deal could get past him, but he is also known to be a willing compromiser, who starts the negotiating process with tough demands.

In any case, it is being suggested that the Bush administration will initial a Nafta deal to reap its political benefits but hold off sending it to Capitol Hill until a new Congress convenes next year.

US offers 'open skies' to European airlines at a price

THE US is offering to "open its skies" to the airlines of European countries who give essentially free access to their markets to US carriers, Paul Betts and Reuters report. The move comes as US carriers press their government for new air pacts with EC countries.

They want the administra-

tion to block the British Airways-US Airline partnership unless Britain is prepared to concede a more favourable aviation accord. The US move coincides with the advent of the single European air transport market next January and a transatlantic fares war.

Mr Andrew Card, transpor-

tation secretary, said the "open skies" efforts, including writing an 11-point definition, were focused on Europe because it was already moving toward free flow of passengers and goods. The administration hoped other regions would soon be ready to join similar talks. More liberal air pacts

"will move us closer to a truly open environment for international aviation," he said. European carriers say they do not have the access they would like to the large US market. France and Germany are seeking to restrict US carriers which, they maintain, have an unfair advantage. The

US department said "open skies" would mean "unrestricted capacity and frequency on all routes, flexibility in setting fares, liberal charter and cargo arrangements; carriers could convert earnings into hard currency and return them home with no curbs; They could enter freely into

commercial transactions related to their flight operations; open code-sharing arrangements; the right of a carrier to perform its own ground handling in the other country, and a pledge for non-discriminatory operation of and access to computer reservation systems.

Alarm over chip alliances flares again

Michiyo Nakamoto looks at fears that the US is giving Japan crucial technology

THE growing number of strategic alliances between US and Japanese semiconductor companies is again raising concern in the US that groups there are giving away crucial technology too easily to competitors.

The joint development programme for advanced memory chips, recently agreed between IBM, the world's biggest chip maker, Siemens of Germany and Toshiba of Japan, is the latest in a line of partnerships triggering alarm in press and government. Critics say links with foreign competitors give away technology developed with taxpayers' money through organisations such as Sematech, a collaborative effort to improve US chip groups' competitiveness and partly funded by the government.

The National Research Council (NRC), operating arm of the US National Academy of Sciences and the National Academy of Engineers, warns "the technology flow through strategic US-Japanese semiconductor alliances has been mainly from the US to Japan."

Such a flow, if continued over the 1990s, could erode US capacity to innovate in this industry. The council raises concerns over link-ups between small-to-medium US companies, many of them start-up entities, and big, vertically integrated Japanese corpora-

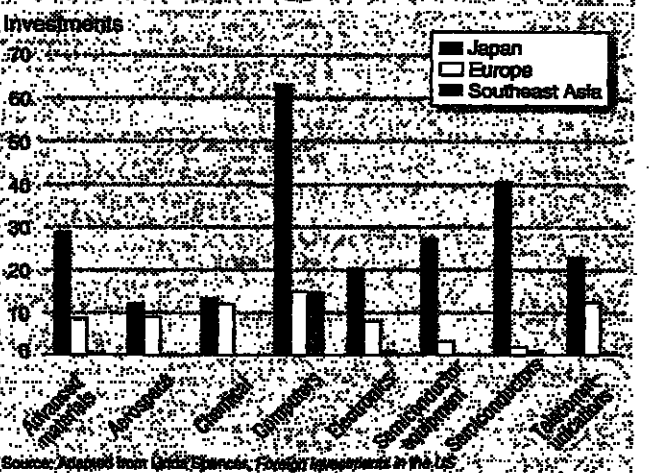
tions. Its research, based on data from Dataquest, the high-technology consultancy, shows such alliances account for some two-thirds of US-Japanese chip alliances.

The increase in these has been spurred by the rising importance of the Japanese market, which US companies needed to join Japanese thirst for new technologies has led them to invest heavily in US chip companies, mainly start-up ones needing funds. The NRC report cites another study indicating Japanese chip investments make up about 90 per cent of all the industry's investments.

Recent developments include the high cost of investing in factories and the need for greater resources than any one company can muster to market a product quickly. Japanese companies' manufacturing capability has been a compelling factor for US chip companies which face the need to bring a product to the market quickly, as well as second-source their product. The council argues that while individual companies may benefit from alliances with Japanese ones by gaining funds and market access, these alliances may not provide the US chip industry with the stronger manufacturing infrastructure it needs.

Historically, US companies did not necessarily come out at

Foreign investments in US high technology



the top end of an alliance, says Mr Howard High of Intel, the US semiconductor company which recently agreed jointly to make flash memory chips with Sharp of Japan. But "the structure of the deals and the attitude is quite different to what you used to see in the early to mid-1980s". Now Japanese companies are recognised as major players in the industry. US groups are trying to improve safeguards against one-way technology flows.

IBM, a target of concern for its development pact with Toshiba and Siemens, says its

alliances bring benefits beyond sharing the financial burden, including skills helping speed development processes. "The idea is speed to market," an IBM official says. Concern that developments funded by tax were being given away to foreigners was misfounded. "Sematech focuses on manufacturing processes, where alliances focus on products." Even for big chip companies, the need to invest huge sums in manufacturing capacity and be quick to the market with new technology, means "it's a tough call," Mr High says.

Intel is a leader in flash memories, a market likely to grow. Flash is a chip retaining memory after switch-off. Intel knew it needed greater capacity to bring the product to the market quickly, as the Japanese makers were working on it too. No advanced chip plants were readily available for extra output in the US, and because setting up a new plant takes time and money, that option meant it might miss the boat.

Such are the pressures US chip groups face in trying to lead a fast-changing market. The council says that without effort to ensure foreign alliances bring benefits to the US, the possibility of the US supplying new ideas to foreigners deriving most of the value-added, "is a real concern."

Chip groups say cross-border co-operation is essential. No company, or nation, can adequately serve all markets; they must increasingly co-operate, says Mr Pat Weber, executive vice-president of Texas Instruments. Policies to keep technologies in the US are obsolete. Enabling US companies to serve global markets "is, in the end, in the US national interest."

"US-Japan Strategic Alliances in the Semiconductor Industry: Technology, Transfer, Competition, and Public Policy. NRC. National Academy Press. Washington DC, 1992.

Boeing wins \$1.2bn order from Dallas airline

By Paul Betts, Aerospace Correspondent

BOEING of the US yesterday won a \$1.2bn (\$630m) order for 34 twin-engine 737-300 airliners from Southwest Airlines, the Dallas-based carrier.

Boeing is also understood to have taken the edge over the European Airbus consortium in competition to sell wide-body jets to China Southern Airlines, the Cantonese-based carrier.

The Chinese airline, which operates Boeing 737 and 757 airliners, is believed to have signed a memorandum of understanding to buy six Boeing 777 widebody jets.

The 777, Boeing's latest aircraft, has been in competition with the Airbus A330 wide-body airliner for the Chinese order.

Rolls-Royce is providing the engines for China Southern's fleet of 777s.

It would be Boeing's first sale of 777s to China. Boeing would not comment on the Chinese deal yesterday, but confirmed Southwest Airlines' intention to order 34 Boeing 737-300s.

This would bring total orders for 737s to 3,019 (more than 3,000 being a milestone in the commercial jet airliner market).

Boeing said yesterday that Southwest intended to convert 30 options it holds on 737 airliners to firm orders.

It would also place four new orders, all for delivery between 1995 and 1997.

China to allow foreign investment in transport

CHINA IS to allow foreign investment in the construction and management of roads and docks, according to the official China Daily. Reuters reports from Beijing. The aim was to speed up the modernisation of China's transport network, which was impeding overall

economic development, the newspaper said.

Foreigners will now be able to enter the transport business through joint ventures with Chinese partners. "Foreign companies are expected to give the industry a tremendous push," China Daily said.

Coca-Cola expands in Romania

ROMANIA is set to have two more Coca-Cola bottling plants, following announcement of a \$25m (£13m) investment from Leventis Group, a privately held Greek-Cypriot company, yesterday. Virginia Marsh reports from Bucharest.

Leventis, which runs 30

bottling plants worldwide under Coca-Cola franchise, including six in Bulgaria, plans to open factories in two regional cities, Iasi and Oradea, early next year.

A Leventis Romania official said the company will serve the Transylvanian and Molda-

vian regions, a market of around 10m, with Coca-Cola itself retaining Wallachia, including Bucharest.

PepsiCo, Coca-Cola's main rival, said in May it had expanded its daily output in Romania to 250,000 litres and hoped to boost it further.

ABB in Venezuelan deal

By Ian Rodger in Zurich

ABB Asea Brown Boveri, the Swedish-Swiss engineering group, said its Lummus Crest subsidiary in the US had won a \$270m (£141m) turnkey contract to engineer and build a linear polyethylene plant for

Petroquímica de Venezuela. The plant will use Dupont Canada's proprietary Sclairtech technology to make a wide range of linear resin grades and have a capacity of 150,000 metric tons a year. It is set to begin commercial operation in the first quarter of 1994.



Finance minister faces to quit

brings down a minister in a political party but could inflation of 20 per cent if the poor results of some policy.

The supreme council of a powerful São Paulo Police of Industries is also pressuring to ask the government to reduce interest rates and the timetable of reduction of import tariffs.

But the majority of the local community both inside and outside Brazil is nervous about the effects of change in policy or the resignation of Mr Moreira. Some this could result in hyperinflation and a collapse of the accord with the IMF.

The central bank has been intervening heavily in the market to prevent the cruzeiro falling too much against the dollar and Brazilian debt on the secondary markets has fallen 50.6 cents.

For the time being Mr Moreira is managing to contain the PFI's pleas and Mr Moreira's resistance to a change of policy. However, political pressures will mount as the congressional inquiry into corruption comes to an end.

August 28, after which a impeachment process is expected to begin.

at a price

open commercial transactions related to their operations: open codes of arrangements, the right of carrier to perform its ground handling in the country, and a pledge for discriminatory operation and access to computer reservation systems.

Boeing wins \$1.2bn order from Dallas airline

By Paul Batts, Aerospace Correspondent

BOEING of the US received a \$1.2bn (1500m) order for 24 twin-engine 737-400 aircraft from Southwest Airlines, the Dallas-based carrier.

Boeing is also understood to have taken the edge over European Airbus consortium in competition to sell its 737-400 to China Southern Airlines, the Canton-based carrier.

The Chinese airline, which operates Boeing 737 and 747 aircraft, is believed to have given a memorandum of understanding to buy an order for 24 Boeing 737-400 aircraft, has been in competition with the Airbus A320 as a body of interest for the Chinese order.

If the deal is confirmed, it would be Boeing's first sale of 737s to China, but it would not comment on a Chinese deal yesterday, as confirmed Southwest Airlines' intention to order 24 Boeing 737-400s.

This would bring the order for 737s to 100, more than 100 being a milestone in the commercial jet market.

Boeing said yesterday that Southwest intended to cancel 50 options it holds on 737-400s to firm orders.

It would also place four new orders, all for delivery between 1995 and 1997.

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NEWS: UK

Hurd attacks opponents of Maastricht

By Ivo Dawney,
Political Correspondent

MR DOUGLAS Hurd, the foreign secretary, delivered an uncharacteristically robust attack yesterday on Britain's so-called Euro-sceptics, arguing that opponents of the Maastricht treaty offered "no convincing alternative."

His speech to local Conservatives in Gillingham, north Kent, acknowledged that the European Community had "caused our national back to rise" on occasions, but also said Britain could claim important successes in changing the course of the EC.

It was the UK's intention to conclude its six-month-long tenure of the presidency with negotiating mandates in place for the accession of Austria, Sweden and Finland, he added.

"On the single market, on the rule of law, on the principle of minimum interference, on enlargement and on keeping co-operation against crime and on foreign policy intergovernmental, it is British ideas which are carrying the day," he claimed.

Like recent remarks by Mr John Major, the prime minister, Mr Hurd took pains to point out that it was Mrs Margaret (now Lady) Thatcher

who had helped to create the Single European Act - the enabling legislation for the single market which has been criticised by Euro-sceptics.

By contrast, he went on to argue that under Mr Major's leadership, provisions negotiated by the UK at Maastricht were, for the first time, decentralising Community decision-making and ensuring that EC legislation would be more rigorously enforced by the European Court.

Mr Hurd confirmed that UK government departments were scouring their portfolios for EC legislation that should be consigned to "the knacker's yard".

In the Council of Ministers, the British presidency was seeking procedures to ensure that "minimum interference" becomes the guiding principle of the Community.

In a clear swipe at his critics, the foreign secretary said Britain's plans for the EC contradicted the "neurotic drip-feed of Brussels horror stories retailed in certain quarters".

His comments appear to come as part of a concerted government campaign to "sell" its European Community policies to the Conservative party before the House of Commons reconvenes to ratify the Maastricht accord.

Water companies fear huge increase in costs

By Bronwen Maddox,
Environment Correspondent

UK WATER companies may have to spend up to £60bn this decade - double the level projected when they were privatised in December 1989 - to comply with new regulations on water quality, industry executives said last night.

In the most extreme projections, if all directives were enforced, it could

mean that water bills rose by over 100 per cent this decade on top of inflation, several water companies remarked, ahead of next week's report from Ofwat, the water industry watchdog.

Next Thursday Mr Ian Hyatt, Ofwat's director general, in a review called The Cost of Quality, will look at how water and bills might rise in the last five years of the 1990s depending on which water quality directives are enforced.

The greatest rise in spending plans is due to the European Community directive on Urban Waste Water, now in final stages of discussion.

Implementation of EC directives on discharge of sludge at sea could add another £2bn, as could full implementation of directives on pesticides in drinking water. One of the biggest uncertainties is whether the World Health Organisation will recommend

late this year that standards on the level of lead in water should be raised. Replacement of lead pipes "could easily add another few billion" one water company finance director said.

The Water Services Association, which represents the large water companies, has repeatedly argued that some of the EC directives on drinking water, which are expensive to implement, are purely "aesthetic".

Commuters queue for topless bus

LONDON Central Bus Company, one of the 10 subsidiaries of London Buses, has introduced an open-top bus to one of its prime commuter routes for the summer, writes Richard Tomkins.

The converted Routemaster, normally used for private hire, is working on the Number 12 route between Peckham Rye and Marble Arch until September 4.

It cannot carry on beyond Marble Arch into west London because of the overhanging trees on the Bayswater Road. London Central said the bus had proved so popular that people waited for it in the rain and sat upstairs with umbrellas.

The Department of Transport, meanwhile, has disclosed that the number of buses travelling into central London fell 13 per cent over the two years to last summer. Most of the decrease resulted from a fall in the number of tourist coaches.



On the buses: passengers go topless on the Number 12 bus from Marble Arch to Peckham as it crosses Westminster Bridge

Institute urges new auditing regulations

HUNDREDS of thousands of small companies should be freed from the requirement to be audited, the Institute of Chartered Accountants in England and Wales said yesterday, writes Andrew Jack.

In a consultative document submitted to the Department of Trade and Industry, the institute called for an end to compulsory audits for more than 250,000 companies with turnover below £36,600, the threshold for registration for value added tax.

It said companies with turnover below £300,000 a year should also be exempt from auditing on a unanimous vote from their shareholders.

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He estimated abolishing the audit could reduce a small company's payments to its accountant by 20 to 50 per cent. There might be a case, he said, for requiring a qualified accountant to sign a "compilation report" - short of a full audit - on the preparation of the accounts.

The debate over auditing of small companies was rekindled earlier this year when Mr John Redwood, then minister for corporate affairs at the Department of Trade and Industry, indicated he was considering the case for abolition.

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Separately, the Auditing Practices Board dismissed the use of auditors to check compliance with the qualitative aspects of the code as impracticable.

Travel boss files for bankruptcy

By Michael Skapinker,
Leisure Industries Correspondent

MR VALERE TJOLLE, chairman of the Land Travel coach company which collapsed last month, filed for personal bankruptcy yesterday, removing any hope that creditors may recover their money.

Grant Thornton, the liquidators, are holding a creditors' meeting at a Bristol hotel today. Customers who made bookings with Land Travel have been advised to stay away as there is no prospect of

receiving any payment.

Mr Tjolle attributed his bankruptcy to the Land Travel collapse, in which he lost more than £400,000, and to failed property investments made in 1988 and 1989. The property investments were funded by bank loans made on the strength of shares Mr Tjolle held in the Granada Group.

The rise in interest rates and a drop in Granada's share price had made it impossible to repay the loans, Mr Tjolle said. Granada owned Land Travel's holding company, Beau Nash Enterprises, from 1987 to 1990,

when it was sold to Mr Tjolle.

Mr Robert Buller, the Grant Thornton liquidator, said: "From our appointment it was clear that liquidators were unlikely to receive any payment from Land Travel. The only real hope for creditors would have been to mount a successful claim against Mr Tjolle. Now that he has filed for personal bankruptcy, this last hope has been removed."

General Accident, underwriters of Land Travel's holiday insurance, said policies did not cover the loss of holidays through liquidation.

Shirayama takes action on County Hall

By Andrew Adonis

THE CONTROVERSY over the future of London's County Hall reached the High Court yesterday, with Shirayama, the Japanese purchaser of the Thameside building, serving a writ to overturn the government's decision to allow the London School of Economics to bid for the site.

Shirayama is seeking judicial review of last month's instruction by Mr Michael Howard, environment secretary, to the London Residuary Body, which owns County Hall, not to proceed with the sale without his consent.

The order - made under the legislation that abolished the Greater London Council - was to allow the LSE to submit a late bid, although the government had earlier endorsed the Shirayama sale.

Having decided to allow the LSE to bid, Mr Howard was forced to issue a formal order because the residuary body had made clear its unwillingness to entertain a further bid.

The LSE last week submitted a bid of £85m for the entire County Hall site. That is less than the £60m sale price to Shirayama for the main riverside building alone, which it wishes to convert to a hotel. However, the LSE argues that national interest considerations justify its bid.

Mr Howard's action has infuriated Shirayama, which believes the government has acted in bad faith over the sale. The Japanese company's application for judicial review argues that the order was grossly unreasonable, since the LSE's interest in the site was evident at the time of the original sale in March.

It asserts that Mr Howard's actions have placed Shirayama in "an invidious commercial position" and have "undermined" their plans for financing the project. "The uncertainty requires to be resolved urgently," it says.

An opt-out clause in the Shirayama sale contract gives the government until the end of November to withdraw from the deal, but the London Residuary Body earlier this week "strongly urged" Mr Howard to reject the LSE bid and to delete the escape clause.



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Britain in brief



Courts to allow limited TV coverage

Scotland is to become the first place in the UK to allow television cameras to cover certain proceedings. Lord Hope, head of the Scottish judiciary, yesterday announced he was in favour of TV cameras covering appeal hearings.

Lord Hope said it was likely that court proceedings could be televised "without undue interference in the conduct of proceedings."

The historic decision was immediately welcomed by the Bar Council in London which said that the Scottish judiciary's decision should be emulated in England and Wales.

It was also welcomed by advocates and solicitors in Scotland, and by broadcasting organisations.

New car sales fall 8.5%

UK new car sales fell by 8.5 per cent in July ending a run of three successive months in which registrations increased modestly from last year's very depressed level.

The renewed drop in car sales was reinforced by a further decline in new commercial vehicle registrations in July, which were 20.9 per cent lower than a year ago.

New car sales in the first seven months of the year at 801,796 were 4.3 per cent lower than a year ago and 35.7 per cent lower than in the peak year of 1989 according to figures released yesterday by the Society of Motor Manufacturers and Traders.

BT plans deal with Motorola

BT and Motorola, the US communications and semiconductor group, are developing a multimedia chip set that would bring videoconferencing to desktop PCs for less than £1,000.

Users of the PC will not only be able to talk to each other but also to see each other on

their PC screen, and "window swap," that is, send any data, images and video on the screen to each other down the telephone line at the same time.

The telecommunications group plans to bring out the PC, based on the chip set and an add-on card that will transform most business-use PCs to videoconferencing units in 1994. The products will be launched internationally.

Power group threatens action

Electricity and coal unions have linked up with large electricity consumers in a new lobbying group, which is threatening to take the electricity regulator, Professor Stephen Littlechild, to court.

The Coalition for Fair Electricity Regulation - Coffer - claims he is standing by while new gas-fired power stations secure contracts that will push old coal stations off the market, pushing up electricity prices and threatening hundreds of thousands of power station jobs.

Coffer has written to the regulator giving him three weeks to convince the users and unions that there is no reason for them to go to the High Court to seek judicial review of his decisions.

Verdicts in pensions case

Three men have been convicted at Birmingham Crown Court of conspiring to defraud pension funds of Aveling Barford, a Grantham, Lincolnshire, engineering company. Two others were cleared of being part of the conspiracy.

The verdicts came at the end of a four and a half month trial in which it was alleged that £8.7m had been taken from the pension funds and used as capital for Aveling Barford and the payment of commissions.

Mr Robin Chapman, who was Aveling Barford's solicitor, Mr David Carter, a financial adviser and pensions expert, and Mr Graham Severn, a former director of Midland, an investment adviser, were found guilty of conspiring to defraud the pension funds' trustees and beneficiaries by failing to disclose to them the true nature and value of a £8.7m investment in a Royal Heritage Life Assurance pension portfolio.

Mr Peter Murphy, a former executive director of Aveling Barford, and Mr Harold Hob-



Striking out: England batsman Alec Stewart skies a ball during the fifth and final test match between England and Pakistan. The England cricket team slumped to 207 all out on the first day of the five-day match at the Oval ground in south London.

son, another former director of Midland, were found not guilty on that charge.

Company cars under threat

The beginning of the end of the company car as a perk was forecast in a report which found growing evidence that employers are withdrawing them and offering cash instead. Many companies contemplating abandoning company cars because of diminishing tax benefits and the recession, according to the report by Incomes Data Services.

Increase in M-way services

A big increase in the number of motorway service areas will result from new arrangements for building them announced by the government.

Mr John MacGregor, transport secretary, said the private sector would take over from the government in deciding where to build the service areas, and that the minimum distance between them would be cut from 30 to 15 miles.

Strict rules, however, will prevent service areas expand-

Maxwell yacht sold

The luxury yacht from which disgraced media tycoon Robert Maxwell fell to his death has been sold to an anonymous buyer for an undisclosed price. Lady Ghislaine, named after Maxwell's 23-year-old daughter, was for sale for £11m. It is thought the buyer paid at least £1m.

Warning on washer-driers

The Consumers' Association has called for the government to introduce a mechanism for recalling dangerous goods after an elderly widow in Sheffield died when her faulty washer-drier machine burst into flames.

About 42,000 of the faulty Candy Turbomatic washing machines, made in Italy, have been sold in the UK, of which only 6,700 have been recalled to have the fault fixed, the association claimed.

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Alice Stewart skates a ball during the Wales Cup final between Wales and England at the Royal Welsh Sports Centre in Cardiff. She is one of the first of the new generation of Welsh athletes to compete at the highest level.

Maxwell yacht sold

The 100-ton yacht, which was built in 1960, was sold to a private buyer for £1.2m. It was the most expensive yacht ever sold in the UK.

Warning on washer-driers

The Consumers' Association has issued a warning to consumers about the dangers of using washer-driers. It says that these machines can be very dangerous if they are not used correctly.

THE BARCELONA OLYMPICS

The small and the weak take the stage

Fledgling countries are starting to win medals. But over them looms China, says Peter Berlin

WHEN Piet Norval and Wayne Ferreira met Goran Ivanisevic and Goran Prpic in a tennis doubles semi-final the other day, it signalled a small piece of Olympic history.

Both pairs were already assured of medals. This meant that Norval and Ferreira were the first South Africans to win Olympic medals since boxer Daniel Bekker and William Meyers, and 400 metres runner Malcolm Spence, collected a silver and two bronzes in Rome in 1960. The two Gorans were the first ever to win Olympic medals in the name of Croatia.

After the match Ferreira said: "It is possible that by us winning South Africa's first medal our fellow countrymen will take courage and compete better."

"The nationalist element played an important role in the match. Up until now the only South African finalist has been a swimmer in the 50m free style," (Peter Williams, who came fourth.) Solie Yawa, 13th in the

10,000m on Monday and the first black South African in an Olympic final, seemed to have escaped his notice. But sportsmen in competition can be blinkered.

There have been many other happy returns in these Games. Erika Salumae won Estonia's first gold since the palmy days when they were a power in weightlifting and wrestling and before the Soviet Union invaded them.

After her victory in the women's cycling sprint, Salumae said happily: "It's marvellous. I think that, at the moment, they are throwing a huge party in my country. It's very exciting."

It might have been Estonia's first gold in cycling, but it was Salumae's second. She won in Seoul when representing the Soviet Union.

The Toniste brothers, Tonu and Toomas, who collected their yachting bronze medal for Estonia in gangster suits, won silver for the Soviet Union in 1988.

Frankie Fredericks' silver for Namibia in the 100m was that country's first Olympic medal ever. But then it did not exist as an independent country four years ago.

The Barcelona Games have also marked the debut of several semi-countries. Fedor Kassu won the gold in the 75kg weightlifting in the dull green of the Unified Team. But when he stood on the podium the audience had the privilege of hearing the Olympic debut of the Moldovan national anthem.

There are 172 countries entered in these Olympics, a record. But for 1996 the Atlanta organising committee is planning to welcome 190 to the centenary Games. Atlanta calculates there will be 13 more teams from what used to be the Soviet Union, plus five countries that no one has yet thought of - Catalonia, for example.

The Barcelona Games will probably mark the only appearance of the Unified Team. They might also mark the

solitary Olympic entry of Bosnia-Herzegovina and of the Independent Olympic Participants, which is Serbia and Montenegro under a five-ringed flag of convenience.

The war in the Balkans has cast a strange glow over the Olympics. Ivanisevic, never slow to take the moral and political high ground, proclaimed after one five-set victory: "Today I was tired but I think that winning a medal for my country, Croatia, gives me strength to do anything."

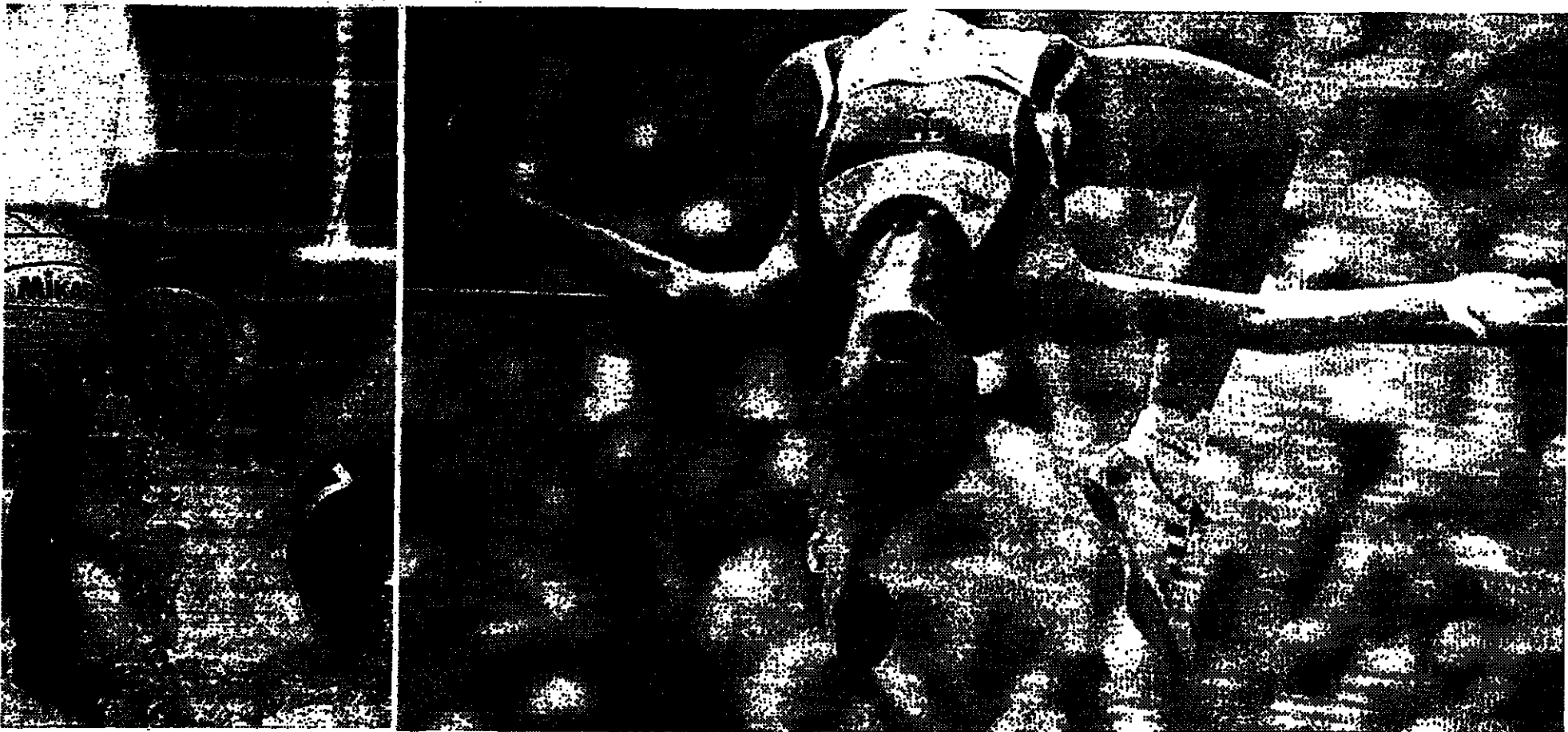
Mehmed Skender, the weightlifter, was in a trench in Zenica with a machine gun when he was selected for the Bosnian team. He has surrendered the bell of life in Bosnia for the hell of the Olympic Village, incapable of performing at anything like his best, unable to reach his family at home.

"We are here to show the world that we are alive and that we exist," said Mladen Talic of the Olympic Committee of Bosnia-Herzegovina.

These Games have also seen the continued spread of medals to developing countries. On Wednesday evening, Ximena Restrepo came third in the women's 400m to win Colombia's first athletics medal.

The increased number of events has also helped put unaccustomed names on the medal table. Indonesia won its first Olympic medal, a silver in archery, in Seoul. In Barcelona it has already won two golds, two silvers and a bronze, all in badminton, which is an Olympic sport for the first time.

But the biggest redistribution of medals has been to the People's Republic of China. It re-entered Olympic competition in Los Angeles in 1984 with 32 medals. It won 28 in Seoul. Its total in Barcelona is already way past that. A lot of eyes in Barcelona have focused on the gallant performances of the many small or weak nations. But over them all looms the growing power of one very big nation.



Australian goalkeeper Glenn Townsend in action against Peter Hornak of Czechoslovakia in the water polo yesterday. Right: Germany's Heike Henkel in the women's high jump qualifiers

OLYMPIC NEWS IN BRIEF

US hammer thrower faces four-year ban



American hammer thrower Jud Logan was thrown out of the Olympics after he became the first US athlete in 16 years to fail a drug test at the Games. The International Olympic Committee said earlier that Logan had tested positive for clenbuterol, a banned anabolic-type drug.

Logan, 33, said he used clenbuterol until last February but stopped using it when he learned it was banned.

The International Amateur Athletic Federation must decide whether to impose sanctions on Logan. IAAF rules state that athletes testing positive for anabolic steroids face an automatic four-year suspension.

The IOC has already announced that women's marathoner Madina Biktagirova of the Unified Team tested positive for the banned stimulant norephedrine. Biktagirova, 27, who finished fourth, returned home before the test result was made public. The first competitor to be disqualified was Wu Dan, a female volleyball player from China who tested positive for the stimulant strychnine.

Games bid cities' restraint

The eight cities bidding for the 2000 Olympics have promised not to wine, dine and lavish gifts on IOC members.

"The candidate cities have entered into a gentlemen's agreement. We are very pleased. It gives us a chance not to appear as a bureaucratic police force," IOC secretary-general Francois Carrard said.

The cities competing for the 2000 Games are Beijing, Sydney, Manchester, Tashkent, Istanbul, Brasilia, Milan and Berlin. The IOC will meet in Monte Carlo in September 1993 to select the host city.

Sweden wins table tennis title

Sweden's Jan Ove Waldner kisses his gold medal after his crushing defeat of French world number one Jean-Philippe Gatien in the final of the men's table tennis singles.

The win by Waldner, who has won the world championship twice, gives Sweden its first gold medal. Waldner beat Gatien in three straight sets with a score of 31-10, 31-18, 25-23.

Torrence sweeps to 200m gold

Gwen Torrence of the US won the women's 200m in 21.81sec from Jamaicans Juliet Outhbert (22.03) and Merlene Ottey (22.09). Michael Marsh of the US won the gold medal in the 200m dash in a time of 20.01 seconds. Frankie Fredericks of Namibia finished second in 20.13, with bronze going to Michael Bates of the US (20.38).

Britons John Regis and Marcus Adam came sixth and eighth respectively.

Why women got a raw deal

Nicholas Woodsworth on the weaknesses of female sportspeople

It is not dance. It is not acrobatics. Nor is it a juvenile fashion show. It is something of all three. It is women's rhythmic gymnastics, and as the crowd's applause indicated yesterday in preliminary Olympic competition, it is a delight to watch.

These are girls as young as 13, yet they have more grace than most of us will learn in a lifetime. There is also an astonishing mastery of physical skills. Some of the contestants move with lithe sensuality; others like modern jazz dancers. All have the ability to make ordinary objects and movements riveting.

I saw Celine Degrange of France transform an ordinary skipping rope into a living thing: it flew through the air with a will of its own, wound around her body like a snake, writhed and circled at her feet.

I am fascinated by female gymnasts' youthful energy and character, but their bodies are a mystery. All-female gymnastic competitions are nominally women's events, but nowhere are women to be seen. Here are girls who begin a rigorous training programme at six and reach their peak at an average

age of 16. Yet even in the most difficult exercises on bars and beams, in vaulting and on the floor, their dynamism and speed often exceed that of male gymnasts in their mid-20s.

These days, top female gymnasts in their mid-20s are unheard of. In recent years women's gymnastic techniques have altered radically, coming to resemble men's much more, and the age of competitors has plummeted.

In gymnastics, it seems, the more a woman is shaped like a man the better she is at performing athletic tasks.

Could Nature, I wondered, have dealt a low hand to women in other physical skills? The answer is generally yes. Consider women's legs. They do not, like men's legs, run parallel from the hips. Instead, because women have spacious childbearing hips, their legs are set wider apart and run at a pronounced angle down towards the knees.

Consequently, most women tend to play out their heels when they run. Not only does this make them less efficient runners, but such an articulation pushes the kneecap outwards, causing its underside to

rub against the femur below - often the cause of pain and injury.

But a woman's legs are just the beginning of Nature's conspiracy to put her at a sporting disadvantage against men. Throughout the world men are on average 7 per cent taller than women. Men have wider shoulders, longer and more muscles in the back and chest, and greater strength in the thorax.

Men have longer arms than women, which gives them greater bio-mechanical leverage and greater ability to project objects at velocity in ball and racket sports.

The amount of a woman's body weight given to fat puts them at a considerable disadvantage in many sports.

Perhaps the greatest difference between men and women's sporting abilities lies in their cardio-vascular systems. Relative to their body size women have smaller hearts than men and less pumping capacity. Women carry about a litre less blood than males, and that blood has fewer oxygen-carrying red cells and less haemoglobin. Women's lungs are about 10 per cent smaller than men's. Together, differences in heart, blood and lungs make women's oxygen utilisation only 75 per cent that of men's.

The good Lord, however, has not made men's relative advantages an entirely one-sided affair. Women's bodies function in cold better because of their additional body fat. Because they sweat less they adapt better to heat and aridity. They have greater resistance to cold water and float better, eight out of the 10 fastest English channel swimmers are female.

Women also have greater physical flexibility, a better sense of balance, a higher pain threshold and greater manual dexterity.

However, generalisations are dangerous. Myths of masculine physical superiority and female weaknesses are disproved every day.

Try it for yourself. Step out on to the gymnastics floor and achieve just a fraction of the grace and finesse of those small, young people trailing satin ribbons behind them. Hats off to the man who can do it.

Dream Team may not be asked back

By Keith Wheatley

WHEN the Olympic party is winding down, one's attention turns to farewells.

Some stars have announced their retirement from Olympic competition. In other cases a glance at the calendar provides its own brutal conclusion.

Evelyn Ashford is going of her own accord. The US 100 metres runner has been among the best-loved of that country's galaxy of sprinters.

Now 35, she first competed at the 1976 Montreal Games, coming fifth in the 100m. She holds the second-fastest time ever for the distance and has broken 11 seconds 33 times.

At the Los Angeles Games Ashford won two gold medals, taking another in the 4x100m relay in Seoul. Watch for a tidal wave of emotion in the big stadium when she runs her final relay tomorrow.

Fate has been less kind to another, equally talented, female runner. Ans Quirot has had the misfortune to be

Cuban in a decade when politics have been as big a factor at the Olympics as the stopwatch.

Since the early 1980s she has been winning World Cups and Pan-American titles. What Ana did not do, because of boycotts, was run in the Los Angeles or Seoul Games. Barcelona was her first Olympics, and a bronze medal was the best this fine athlete could manage.

One must wonder if Carl Lewis will thrill another Olympic stadium? He had some claim to bad luck in the sprint trials for the US team but a look at Linford Christie's gold medal in the 100m gives a clue to their joint futures.

At 32 Christie was older by four years than any previous 100m champion and his chances of repeating the triumph in four years' time, in Atlanta, must be minuscule. Lewis is just a few months younger than the British star.

Predicting the age at which swimmers need to find another pool has become risky. Money

has kept mature swimmers such as US hero Matt Biondi in the water far longer than one would have predicted at Seoul, where he won seven medals, five of them gold. Biondi has won two gold medals in Barcelona. "If you've been around the block, you know how to go around the block," shrugs Biondi, 26.

British swimming stars Adrian Moorhouse and Sharon Davies have both announced their goodbyes to Olympic competition. Both have been British swimming's only instantly recognisable characters and the sport will miss their charisma.

On top of the water rather than in it, Barcelona seems certain to sound the swansong for Italy's extraordinary Abbagnale brothers. Rowing has seldom seen a duo such as Giuseppe, 33, and Carmine, 30.

In the coxed pairs they have won seven of the last nine world championships and came to Barcelona looking for their third consecutive Olympic gold medal.

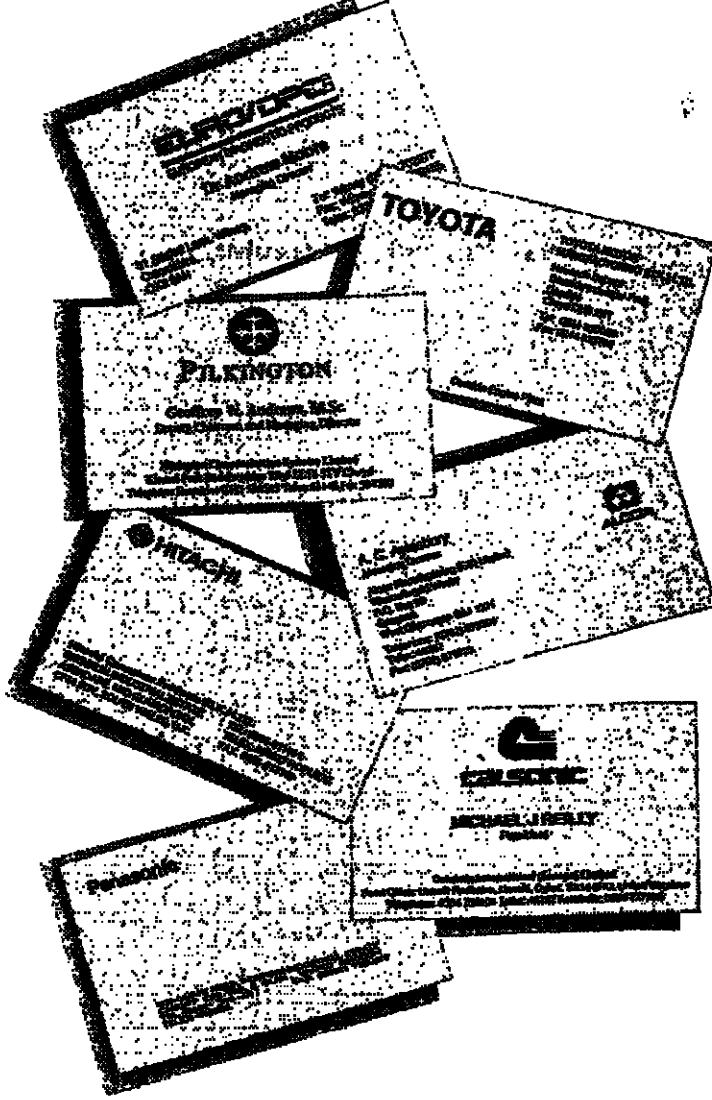
Ironically, Britain's Searle brothers - Jonathan, 23, and Gregory, 20 - took the gold medal in that event. They are exactly 10 years younger than the Abbagnales.

Another, somewhat larger, ensemble we may not see again is American basketball's Dream Team. US officials are saying that the squad for the next Games may exclude National Basketball Association players. "Bird", "Magic" and "Air" have looked too much like Ugly Americans with their squabbles over sponsorship and status.

Finally, *Adios!* to a few animals. That much-loved horse Murphy himself has raced his final cross-country event for British rider Ian Stark, who says that Murphy was the greatest horse he ever rode.

Few people have said such kind things about Cobi, the squashy little mascot used to market the Games. Atlanta's designers are working in secrecy on his successor.

WHY WALES IS ON THE CARDS FOR BUSINESS.



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THE WELSH ADVANTAGE.

BUSINESSES FOR SALE

Blair Integrated Engineering Limited

The Joint Administrative Receivers offer for sale as a going concern the business and assets of Blair Integrated Engineering Limited, an established single source electrical and mechanical engineering company, located within the M65 corridor near Accrington, North Lancashire.

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For further information contact the Joint Administrative Receiver, Martin Shaw, KPMG Peat Marwick, 1 The Embankment, Neville Street, Leeds LS1 4DW. Tel: 0532 313000. Fax: 0532 313183.

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Protech Data Systems Ltd.

The Joint Administrative Receivers offer for sale the business and assets of Protech Data Systems Ltd. The company, based in Royston, Hertfordshire, is a software and systems house, its principal product being MADICS - a modular administration and management information package for the manufacturing and distribution industries.

Salient features include:

- Leasehold premises.
- Intellectual property rights, including MADICS.
- Systems installed on some 120 customer sites.
- Maintenance contracts.
- Prospect list.

For further information contact the Joint Administrative Receiver, Tony Thompson, KPMG Peat Marwick, Aquis Court, 31 Fishpool Street, St Albans, Hertfordshire AL3 4RF. Tel: 0727 43000. Fax: 0727 41005.

KPMG Corporate Recovery

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 - Customer lists.
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 - Book debts.

For further information please contact:
David Dawson or
The Joint Administrative Receivers
N Boller and J R Hill
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ETHNIKI KEPHALEOU S.A.
ADMINISTRATION OF ASSETS AND LIABILITIES
INVITATION TO TENDER FOR THE HIGHEST BID

"ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities" of 1, Skoulouliou Street, Athens, Greece in its capacity as special Liquidator of "Vivavale S.A. - Cast Steel Thessaloniki" according to the provisions of article 46a of Law 1892/1990 (as supplemented by article 14 of Law 2000/1991), appointed by virtue of the decision No 2019/1992 of Thessaloniki Court of Appeal.

INVITES TENDERS

For the highest bid with sealed binding offers for the sale, in toto of the Assets of the Company "Vivavale S.A. - Cast Steel Thessaloniki" with head office in Thessaloniki (the Company) described in detail in the OFFERING MEMORANDUM of July 1992.

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY

The Company was founded in 1975 with head office in Thessaloniki, and operating until the end of 1980. Then, it was declared in bankruptcy and until the end of 1986, when it was subject to the special liquidation provided by article 7 of Law 1386/1983, was involved in the industry products of water works and irrigation made from cast iron (valves, wells, etc.).

The Company owns a factory which has been out of operation since 1986. Located on a 16,497 m² terrain at the 18th km of the highway of Thessaloniki-Verra, containing buildings, machinery and other equipment, furniture, ready-made products, as well as an electric power station.

The Company also owns land of 10,312 m² in Agios Athanasios, Thessaloniki.

CONDITIONS OF TENDER

1. For this purpose, interested parties are invited to request from the Liquidator the Offering Memorandum as well as the draft of a letter of Guarantee and submit a sealed binding offer to the Thessaloniki notary public responsible for the invitation to tender Mrs Mary Kolydakis-Spanou, 3 Bolnisi str. 3rd Floor, tel 50-31-273599 up to 1st September 1992 at 15:30 hours. The submission of the offers must be made in person or by legally appointed representative.

2. The offers will be opened before the above mentioned notary public on 3rd September 1992 at 10:00 hours in the presence of the Liquidator and all persons who have submitted offers within the prescribed time limit. Offers submitted after the prescribed time limit will not be accepted and will not be taken into account.

3. The sealed binding offers must clearly indicate the offered price for the purchase, in toto, of the Company's Assets (as it is described in the OFFERING MEMORANDUM and the means of settlement, while the payment will not be dependent on any terms or conditions whatsoever and must be accompanied by a 6 months due, letter of guarantee issued by a bank legally operating in Greece, amounting to thirty million (30,000,000) DRA.

In the event that the bidder, to whom the Assets of the Company have been sold, does not abide by his obligation to appear and sign the relative sales contract within thirty (30) days from being invited to do so by the Liquidator, and to carry out the obligations resulting from the present invitation, then the above mentioned guarantee of thirty million (30,000,000) DRA will be forfeited in favour of the Liquidator "ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities".

Guarantees deposited for participation in the tender will be returned to the other participants, after the adjudication of the tender, and to the highest bidder of the tender after the completion of the procedure of article 46a of Law 1892/90.

4. The highest bidder is the one, whose offer was judged by the Liquidator and approved by 51% of the creditors as being in their best interests.

5. The Liquidator is in no way liable and has no obligation towards participants in the tender, either with respect to his evaluation report of the offers, which he will submit to the creditors, or in regard to his proposal evaluating the highest bidder. Also, he is under no liability or obligation to those participating in the tender in the event of its cancellation or resumption, if the result is considered unfavourable by the creditors.

6. Those taking part in the tenders and submitting offers will not acquire any right or claim, deriving from the present and from their participation in the tender against the Liquidator and the creditors for any reason.

7. The transfer expenses (as defined by article 46a of Law 1892/1990) will be borne by the buyer.

8. The delivery of the goods offered for sale will take place at their present location.

9. "ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities" has no responsibility whatsoever for either incomplete or inaccurate description of the Assets of the Company "Vivavale S.A. Cast Steel Thessaloniki", or for any actual or legal defects.

10. For further information or for obtaining the Offering Memorandum, as well as the draft of the letter of Guarantee please apply to:

a. The head Office of
ETHNIKI KEPHALEOU S.A.
Administration of Assets
and Liabilities,
1, Skoulouliou str.,
10561 Athens, Greece
(Mr. George Haratsis)
Tel: +30-1-3231484-87
Fax: +30-1-3217905

b. The Liquidator's agent Mr.
Achilles K. Filidis
54, Tsimiski str.
(6th Floor, office No 62)
54623 Thessaloniki, Greece
tel: +30-51-281226 and
+30-51-220333

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NOTICE IS HEREBY GIVEN, pursuant to
Section 48(2) of the Insolvency Act 1986, that a
meeting of creditors of the above named
company will be held at 1 East Parade,
Sheffield S1 2ET on 14 August 1992 at 12 noon
for the purpose of having bid before a copy of the
report prepared by the administrative
receiver under Section 64 of the said Act. The
meeting may if it thinks fit establish a committee
to watch the functions conferred on creditors
committees by or under the Act.
6 Examples
Joint Administrative Receiver
31 July 1992

CONTRACTS & TENDERS

ANNOUNCEMENT FROM
REPUBLIC OF TURKEY
MINISTRY OF TRANSPORT AND COMMUNICATIONThe Tender for Consulting, Engineering and Supervision Services
and the Construction of Double Track High Speed Railway
and Rapid Train System for Ankara-Istanbul High Speed Railway
and Istanbul-Bosphorus Tube Tunnel Crossing

Under the Conditions of the Undersecretariat of Treasury and Foreign Trade:

- 1 - Consulting, Engineering and Supervision Services,
- 2 - The construction of high speed railway and rapid train system,

will be separately tendered with CREDITS by the Republic of Turkey, Ministry of Transport and Communication, General Directorate of Railways, Harbours and Airports Construction.

The subject of the tender is: the Consulting, Engineering and Supervision services and the construction of the double track electrified, signalized, high standard railway which, passes through Ankara-Sincan-Cayirhan-Arifiye-Istanbul, approximately 430km long together with the Istanbul Bosphorus Tube Tunnel Crossing and Rapid Train System.

The applications: for the Consulting, Engineering and Supervision shall be for whole of the work and for railway construction and Rapid train system can be for whole or part of the work.

Since the companies will be prequalified depending on their international experiences on similar works, they had carried out, the companies shall deliver the necessary documents showing their experience on the similar work, reference lists, credit proposals, approved by the related Bank or Institution or letter of credit offer, and apply for the tender alone or as a Joint Venture, not later than 15.9.1992, Tuesday at 17.00 hours to the Ministry of Transport and Communication, General Directorate of Railways, Harbours and Airports Construction, 91, Sokak Emek-ANKARA.



Lunch is an important part of doing business in Paris. But it has to be exploited with discretion. Correct business etiquette is crucial in France because social formalities are still more rigid there than in the Anglo-Saxon world, despite the liberalism which has swept French management in recent years.

So rule one is not to insult your guest by trying to use the lunch bluntness to further a contract or achieve some other kind of direct business gain, warns Marie-Hélène Descamps. As *attachée de presse* for former President Valéry Giscard d'Estaing, she is an unassailable authority on do's and don'ts of the lunch table.

"There are two kinds of business lunch. The first is to build up relations, without expecting anything in return, so that things are easier when you eventually do contract some business. The second is to discuss a deal already in the making or celebrate a deal afterwards. If you want to conclude a deal, that must be done in the office," she explains.

Never bore your guest by talking about business right at the start of the meal, she warns. This might be OK in London or New York, but it will only irritate most French businessmen. A private FT straw poll of public relations advisers and English executives in Paris produces the unanimous advice that a

A business lunch in the French capital is a serious affair. William Dawkins has a word of advice on the etiquette of where you should go and what to say

Treading warily over the snails

Le menu
Terrine de Coquilles Saint-Jacques au beurre de Basilic
Tournedos Périgourdin Haricots Verts Frais
Plateau de Fromages Affinés
Assommoir de crêpes au Coudis d'Abricot
Café

the coffee, because your guest might be in a hurry to leave by then," says a corporate public relations adviser.

The idea is encapsulated in the

colloquial French expression for a judiciously chosen moment: "entre la poterie et le fromage". This is a bit confusing because cheese actually comes before dessert in France, but still, the principle is clear.

In addition, Descamps advises that it can be a good thing for a male host to be accompanied by an intelligent and presentable female public relations adviser. This is not an absolute rule, but it is common practice, as shown by the large number of young women in the Parisian PR industry. "A woman can be useful because she can get away with putting things in a more direct manner than a man," says Descamps. Where to eat, of course, depends on who you are entertaining. The key rule is that style matters more than money.

If your guest is French, he will be agreeably flattered if you take him somewhere considered *branché* or "in". Try Fouquet's (pronounced as in English) or Chez Edgard. These are both well-known watering holes for politicians and the better sort of media folk, which might suggest to your guest you are well-connected.

A non-French executive foreigner will obviously recognise none of the famous French faces round these tables, so do not bother. He or she would feel more flattered at one of the big names of the Parisian restaurant business, like Lucas Carton, Taillevent or the Tour d'Argent. Many Parisian business folk think places like these are a touch ostentatious, though they would be too polite or too pleased with the sublime food they serve to say so.

An alternative for foreign guests is one of those gilded places frequented by film stars and models, who they will admire even though they do not know their names, around the Avenue Montaigne. In this class, Plaza Athénée or the Bar des Théâtres - open from 8am to 2am - are recommended.

If you are already friendly with your French business contact, you might do well to take him slightly off the beaten track, a sign that you think he matters enough to justify a spot of personal effort.

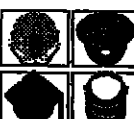
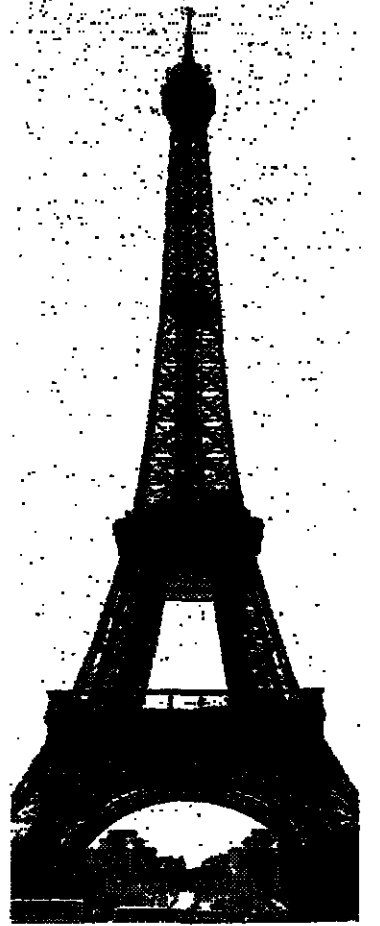
In the summer, you might try one

of the very few good restaurants with quiet terraces or gardens, such as Récamlér, Ledoyen or Laurent. Equally, you could produce a gem of a bistro that you might have discovered yourself, the sort of place noted in the back of many globe-trotting executives' diaries, ideally with a limited but superb menu and an authentic atmosphere. Descamps's personal favourite in this class is La Mariotte.

Mine is Café La Jatte, where a life-size dinosaur skeleton hovers over hot house plants and an excitingly eclectic menu - but it is slightly out of town. Back in the city centre, *branché* Parisians like smart Italian food, stylishly available at Stresa.

Details of most of these restaurants are in the Michelin guide to France, except for Bar des Théâtres, Café La Jatte, and Chez Edgar which can be found in the Paris yellow pages.

A word of warning: some are closed in August, when many Parisians take a month off and when business on and off the table grinds to a halt.



Until he was made redundant last November, John fitted radios into one of the luxury carmaker's Coventry plants.

Now he is back at Jaguar again - this time as a trainee. John, 45, is one of more than 50 engineering trainees on the Jaguar project, a joint venture between the carmaker, Coventry and Warwickshire Tsc and the local chamber of commerce.

The idea came up at the end of last year after falling sales had forced Jaguar to make one-third of its 12,000 workforce redundant and suspend its annual intake of trainees.

That left the company's training workshops empty - and expensive machinery gathering dust awaiting an economic upturn.

"We were committed to the training centre and wanted to keep the facilities open and operating," says Mike Kinski, personnel director.

The local Tsc suggested a training partnership to use the

Experience counts as trainees go back to basics

Sarah Hegarty reports on a pioneering approach to gaining National Vocational Qualifications

empty space, and with training provided by the Coventry Chamber of Commerce, the Jaguar project officially opened at the end of April.

It is running two courses, leading to National Vocational Qualifications (NVQs) in business administration and engineering manufacturing.

To recruit trainees, the company wrote to 1,400 of the workers laid off at the end of last year, telling them about the training facilities and the chance to study for NVQs. It says that 193 responded, of whom 73 opted for the courses after initial counselling. There are currently 20 on the business administration course and 54 on the engineering course.

Trainees are also referred to the project by the local employment service, and local miners laid off by British Coal have signed up to learn engineering skills. John

Fitzpatrick, training manager and also a former Jaguar employee, now runs the project for the chamber of commerce.

He says that at first it was difficult to get trainees on to the engineering course. "Some of them have been made redundant three or four times - they're getting a bit cynical."

In the computer room, John is finding the word processing program very different from his previous experience fitting car radios. "At first I wondered what I was doing here. It was so different and seemed really hard. But now I'm starting to get used to it."

Although he admits to feeling confused at present, he would like to "get into something using computers".

In one of the engineering workshops, Bernard, 50, is learning how to program machine tools

using a computer. A skilled engineer, he was made redundant from a local company at the end of last year.

Before starting the course in April, he had applied for 40 jobs - only to be told he was too old. "I heard about this from a friend who has done it. I know I'm not too old. I hope with this experience to be able to get into engineering planning work."

Fitzpatrick is adamant that the training is not billed as an automatic route to a job. "We make it quite clear from the start that we can't guarantee a job," he says.

"The whole point is equipping the trainees with skills and knowledge to make them more marketable."

Part of the project is pioneering a new approach to gaining NVQs, specifically targeted at older, experienced workers. Accreditation of Prior Learning (APL) aims to

get away from traditional paper qualifications and use candidates' previous experience to prove their competence.

The Engineering Training Authority (EnTra) has just launched a national system of APL for the engineering manufacturing industry and is confident that APL gives employers and employees the means of assessing experience.

"The whole system of training is moving from being process-based to outcome-based - one that recognises standards achieved, not courses completed," says EnTra regional manager Ron Law.

Using APL, candidates submit a portfolio of their competence, based on course certificates, employers' letters or historical records, to qualified assessors.

Depending on the result, they are awarded either the relevant NVQ or units towards it, or recommended for further training.

The notion of APL seems to be receiving a cautious welcome in the engineering industry, although there is concern that its emphasis on individual assessment and tuition may prove too demanding for many employers or colleges to provide.

Peter Swindlehurst of the Engineering Council says: "It is a viable approach, although it's much more easily done when you have a number of people from one major source going through it together. Individual institutions might find it very difficult to provide the bespoke training people need."

The various levels of competence for the engineering APL are contained in four thick blue manuals in John Fitzpatrick's office.

He concedes that the system can seem complicated, but adds: "Once people understand what APL

means they will take it seriously. It gets rid of the problem for employers of taking on someone who says they can do the job - then finding they can't."

EnTra is currently testing APL with 16-Tecs around the country. It is confident that once the pilot projects have "ironed out the glitches", the guidelines for engineering, to be issued early next year, will provide a workable approach to training for the industry.

But what is in it for employees? They may have their skills documented and be able to complete NVQs more quickly, but unless the APL approach is recognised - and adopted - across the industry, going through the process is unlikely to win them better jobs - or, indeed, any job.

Jaguar, however, reports waiting lists for its courses. According to official figures, Coventry's unemployment rate is currently around 11.3 per cent.

It remains to be seen whether accrediting redundant workers' skills can really help them get another job - or whether it is just raising false hopes

THE PROPERTY MARKET

A mountain of debt

How will banks be repaid? Vanessa Houlder on a revealing report

It took more than three years to clear the pile of debt and unlet properties after the property crash of 1973-74. Mopping up the damage from the current property slump will take longer.

The predicament facing lenders to the industry may not be as acute as it was in the 1970s, when it triggered a crisis in the secondary banking sector. But it is more severe in several respects. The scale of the property debt mountain, the deepness of the downturn and the impact of economic policies suggest that recovery will be more drawn out than that following the 1973-74 crash.

The dilemma facing property lenders stems from the heady days between 1985 and early 1991 when loans to the property industry grew at twice the rate as for the market as a whole. Banks assumed that when their loans matured, investors would provide the funds to repay the loans.

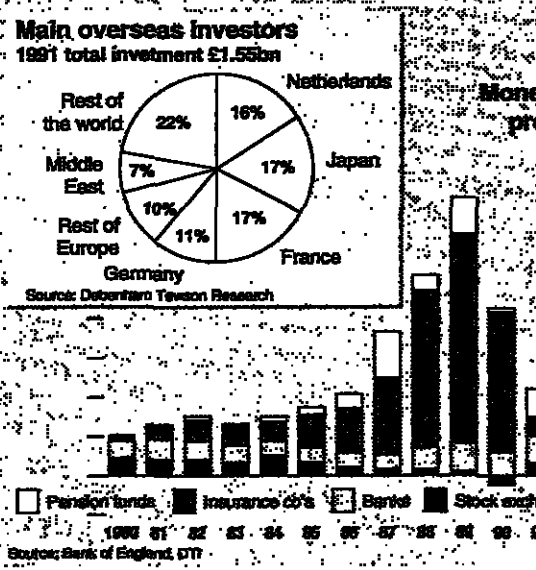
That assumption has proved mistaken. Banks are being forced to refinance and roll over loans on a previously unimaginable scale. A report on property finance by Debenham Tewson Research - based on interviews with 20 banks which account for more than half the outstanding property debt in the UK market - found that up to 75 per cent of some banks' loans have failed to be repaid on maturity.

The report says that investors have been reluctant to bail out the banks. "The large influx of debt into commercial property over the last five years has so radically affected the market structure that, rather than converging, the debt and equity sectors are polarising... Current institutional preferences are focused on markets unaffected by recent bank lending, thus leaving bankers in relative isolation to resolve their problems."

If loans are paid back at their current rate - in the year to May, loans to the UK property sector fell by £2bn to £36.6bn - it will take more than six years to reduce the burden to a comfortable level - about £25bn or 8 per cent of the banks' industrial and commercial loan book.

At first sight, the investors' reluctance to come to the rescue of the banks is surprising at a time when property is

Property lending: money for nothing



Source: Debenham Tewson Research

widely considered to be cheap, both on a historical basis and relative to gilts. The explanation partially lies with the investors' avoidance of the type of property held by banks. They know that the banks control a large level of supply, which could be dumped onto the market if their patience runs out. At present there is a stand-off between the banks which control a large level of supply and are seeking to preserve values, and investors who are discounting prices because they

bought property enthusiastically. Take-up has, however, increased, with a growth in institutional net purchases from a little less than £800m in 1990 to £2bn in 1991.

But this trend may not continue in the face of static institutional cash flow, competition from gilts and a decline in institutional commitment to property.

Overseas investors will be an increasingly important source of funds. Their investment of more than £1.5bn during 1991 was barely half the totals for

1989 and 1990, but it was from a wider variety of sources and promises to be more sustained. The UK corporate sector is another potentially important source of funds. However this is likely to be limited by the overgeared state of most companies. The bulk of the £1.3bn raised on the stock exchange during 1991 by property companies was devoted to repairing damaged balance sheets.

Banks are unlikely to prove a useful source of liquidity. Banks are "negative" about requests to refinance existing debt held with another bank, says Debenham. "To many bankers this was a sign of a

borrower whose problems had got out of control and in search of a lifeline."

The Debenham report states that banks are expecting a sizeable contraction of their property loan book, fuelled by problem loans and tightening capital adequacy requirements. Three-quarters of lenders surveyed have reduced their potential funds. About a third, overwhelmingly overseas banks, are closing their property loan books. European banks, chiefly German, are widely seen as active lenders.

One aspect of the property lending problems that contrasts with that of the 1970s is the relatively small number of receiverships. This is because in the 1970s the debt was mostly held by secondary banks; this time round lending is focused on larger and more stable banks, which are unwilling to put lenders into receivership because of the potential loss of asset value.

That said, it is still not certain that syndicates of banks that made large collective loans will hold together. Some of the larger banks interviewed by Debenham feared that as patience reached its limits, syndicates would cave in.

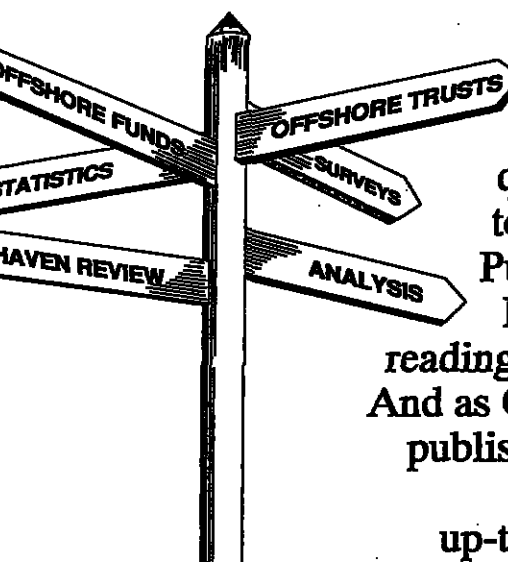
If the consensus view of banks is correct, there will be a slow upturn. On this view, it seems likely that the resolution of their problems will be quicker than many analysts currently predict. As the economy improves, the supply of desirable property will increase. Banks are also likely to find innovative solutions to their lending problems, such as debt-for-equity swaps.

But it seems highly improbable that the problem could be resolved as rapidly as in the 1970s. High real interest rates are widening the shortfall between revenue and borrowing costs, increasing the real cost of the debt burden.

During the recovery from the 1970s crash, it was possible to borrow for as little as 13-14 per cent below inflation. This time round, interest rates are 7 per cent above inflation, one of the highest levels since the 1940s.

Money into Property by Debenham Tewson Research. From Research & Information Services, Debenham Tewson & Chivon, 44 Brook Street, London W1A 4AG. Price £50

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OFFSHORE FINANCIAL REVIEW. A Financial Times Publication



ENCRYPTA Electronics needs to update its stationery again. The Welsh developer of "electronic seals", devices used to ensure the security of goods in transit, has another award to add to a list of already several honours gained over the past six years for innovation and business achievements.

The latest accolade for this small family-run business comes from the British government's Department of Trade and Industry. The Welsh Development Agency (WDA) has also sponsored Encripta, taking a 12.5 per cent equity stake in the company.

Encripta has been promoted by the WDA as a model for how the government agency can help to nurture high-technology start-up companies in economically depressed "development areas".

In addition to venture funding and grants, the WDA lent credibility to the fledgling enterprise and "opened doors" says Mark Hayward, who founded Encripta with his wife Pippa eight years ago. Practical help was also available. Pippa Hayward recalls WDA officials helping her to locate premises for the company - although she ultimately turned down their suggestions of conventional commercial premises in favour of a Victorian mansion in rural Caerleon, near Newport, that now accommodates their business offices and a basement workshop as well as their family home.

Despite WDA "handholding" the Haywards have had to struggle with some serious setbacks over the years. The success of the fledgling enterprise, which now has an annual turnover of about £750,000 and profit margins of 10-12 per cent, is as much a tribute to their personal determination as to government sponsorship.

Indeed, the first time the Haywards approached the WDA for financial support they were turned down. "I had been involved in a frozen pizza company in the 1970s that went bust," Mark Hayward explains, noting that American venture capitalists might have viewed his failed attempt at business development more positively.

The WDA was more receptive, however, when the Haywards returned with orders for their first product from British retailers Marks & Spencer, Mothercare and Iceland Frozen Foods.

Encripta's story began in 1964, when Mark Hayward, then a buyer for Marks & Spencer, became aware of a problem that the company faced with pilferage of goods in transit. The numbered plastic and metal strips, or "seals" used to pre-

vent unauthorised access to the backs of lorries, were proving to be inadequate security devices.

He turned to his father, a retired electrical and mechanical engineer who had worked on deciphering German codes during the Second World War, to come up with a high-tech alternative.

The result was a simple, but seemingly effective, solution: a random number generator that is triggered every time the device is removed from the back of the lorry. After patenting the device, the Haywards initially attempted to license it to established seal manufacturers. When this failed they began to consider setting up their own company. Investing a few hundred pounds they participated in a trade show in London and were overwhelmed with the response they received from retailers.

Presented with evidence that there was a market for their prototype product, they set about finding designers and manufacturing contractors. Still, leaving "a good job with a nice salary and a company car" was a wrench for Mark Hayward.

Almost immediately, disaster struck. The first production units of the electronic seal began to fail. While struggling to find the cause of the problem, Mark Hayward assured customers that Encripta would replace the units.

"That was when we learned about testing," says Pippa Hayward ruefully. It was at this point that the Haywards turned to the WDA for equity funding. With £100,000 in the bank they set about redesigning the product and replacing failed units. "We didn't lose any customers," Mark Hayward boasts. "Customer relations are a key issue in our business." Pippa Hayward interjects. "We pride ourselves in keeping close to our customers."

Even so, Encripta's credibility was sorely tested when only a few months later the redesigned products began to fail. "It was depressing. We were getting failed units arriving here at the rate of 20-30 per



Mark and Pippa Hayward: "We're not in this to build a nice little business"

week," they recall. "And this was after we had done all the testing."

The problem turned out to be battery failure, initially denied by Encripta's supplier. After threatening to sue, Encripta won an out-of-court settlement that paid for replacements.

After eight years in business, Encripta now has four products including a version of its Crypta electronic seal that stores data on the last 50 times that a vehicle's cargo hold has been opened. This can be downloaded on to a portable computer, providing fleet manage-

ment information as well as a data trail that has been used to catch more than one thief.

Some 40 per cent of Encripta's sales are outside the UK, in the US, Europe and the Far East. To date, Encripta has no competitors, although the Haywards suspect that other companies will enter the field as the potential scope of the market for electronic seals emerges.

Although they are coy about details, the couple is currently in the final stages of testing a new product for applications outside the transport field.

"We are going to step on some toes and steel markets," says Pippa. Uppermost in the Haywards' minds today, however, is the dilemma that faces many small businesses: whether to seek additional financing to expand their business.

To do so would necessitate a move to larger premises and the end of their cozy "work at home" arrangement. They would also be faced with management challenges and the need to take on more staff and are pondering whether to set up their own manufacturing operation, rather than sub-contracting production as they currently do.

The Haywards' ambition is to build Encripta into a £5m company with annual profits of around £1.5m over the next two or three years, but they face some resistance from board members, they acknowledge.

"The question is how do we take this forward," says Mark Hayward. Turning again to the WDA for financial support, the Haywards have brought in business consultants to undertake a review of their operations and prospects.

"We are hoping something radical will come out of it," says Mark Hayward. Although they are being careful not to "direct" the consultants, they hope that the analysis will result in a plan for expansion.

This may mean selling equity to venture capitalists, and might even involve the appointment of more seasoned management, or in the long term the sale of the company, the Haywards acknowledge. "We are not in this just to build a nice little business," says Mark Hayward. "You cannot stand still."

Despite all of the efforts that the Haywards have put into Encripta, this entrepreneurial couple claim that they would have few qualms about moving on. "We are good at kindling fires. It may take somebody else to build it up."

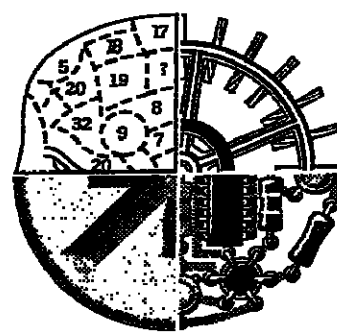
If the Haywards were to start another business venture, would they again locate in Wales? They note that they have been able to find most of the services and sub-contractors needed by Encripta in Wales and speak highly of the assistance of the WDA.

Gazing out of the window of their dining room/ boardroom, watching their horses grazing in the meadow of the four and a half acre property that surrounds their home and offices it is difficult to imagine a more idyllic work setting.

But there is one catch, the Haywards acknowledge - isolation. There are few entrepreneurs in the region with whom the Haywards can share their experiences or swap ideas. Regular trips to London help to "keep your finger on the pulse" says Mark Hayward. "And stop you going crazy," Pippa echoes.

The series will continue next week.

Worth Watching · Paul Taylor



New pages for the notebooks

Notebook computer users never stop clamouring for more power, greater flexibility, longer battery life and lower prices.

Two UK-based companies have responded to the challenge by producing PCs with special features including removable hard disks and built-in pointing devices. They will be launched at next month's UK Business Computing '92 show.

Weighing 5.5lb, the Elonex NE-405X features an Intel 25MHz 486SX upgradeable processor and a choice of four screens. Elonex claims the machines offer battery life of up to 18 hours. Prices are expected to start at around £1,000 for the mono models and £1,500 plus VAT for colour.

Meanwhile, CPW Computer Consultants claims to be first in the UK with a notebook machine built around an Intel 50MHz 486DX2 processor and an active matrix colour display. The EPS425DX2, which weighs 6.2lb, features a removable hard disk and built-in tracker ball slot. The colour version is expected to sell for about £3,500 and a mono version for £2,700. Elonex: UK, 081 452 4444. CPW: 071 922 8890.

Metal injection breaks the mould

Injection moulding, a process usually associated with plastic, is now being used to make small metal components. IMPAC Technologies, a subsidiary of the French Vallourec steel group, is developing a low-cost way of making complex metallic parts which are comparable in density to those produced through casting. It enables cost savings of 50 to 200 per cent over conventional machining techniques.

The process consists of mixing metal powders with a thermoplastic binder to achieve the

necessary cohesion. The mix is then injected into the moulding machine where it sets. Afterwards, the binder particles are removed through thermal extraction. Finally, the component is heated in a controlled atmosphere. IMPAC Technologies: France, 4909 3969.

First to find the fault

When equipment involving electronics breaks down the most common approach is to identify the faulty circuit board and then exchange it for a good one.

But while "board-swapping" is quick, it can carry a high price tag. This led Polar Instruments to develop a low-cost maintenance tool, known as the T6000 D-I-Y electronics fault finder. It uses a technique called impedance signature comparison (a kind of "electronic fingerprinting") to locate the fault.

Every electronic component responds in a particular way to electrical stimulus, so by stimulating components on a board and recording their response, the T6000 identifies a behaviour pattern for a "good" circuit board or component. If a fault develops the component causing the problem can be identified by measuring the new behaviour pattern and comparing it with the old. Polar Instruments: UK, 0481 53081.

Portable PCs make the bestseller list

Tired of reading paperbacks? Panasonic Business Systems, part of Japan's Matsushita consumer electronics group, has launched a portable palm-top player for books published electronically on 8cm compact discs.

Similar in size to a paperback novel, the battery- or mains-powered Panasonic KB-EFPI player includes a keyboard, LCD screen, audio and video output and works with electronic books produced to the KB-G (text and graphics) and KB-XA (text, graphics and sound) standards. It will also play standard audio CDs.

The clamshell player, which is already available in Japan, is aimed at the business, educational and consumer markets. Panasonic: UK, 0344 853650. Matsushita Electric Industrial: Japan, 06 908 1121.

PEOPLE

Hartstone's Alan Cohen retires at 47

Hartstone, the acquisitive leather goods and hosiery company that has recently provoked some market uncertainty with its rapid growth, said yesterday that Alan Cohen, chief executive of the European leather goods division, is retiring. He is 47.

Chairman Stephen Barker, who was previously boss of Albert Fisher before turning to tights and leather, says Cohen - whose family leather goods business Symphony International was bought by Hartstone for around £10m in 1989 - wishes to take a "lower pro-

file". Cohen has built up the European division to sales of around \$40m, and had already handed over the UK side - which forms the bulk of that division at present - to Jeffrey Nash six months ago.

Barker added that Cohen's wishes suited the company's restructuring plans, according to which Trevor Brentnall, 45, chief executive of the North American leather goods operation, assumes responsibility for those products worldwide.

Brentnall, previously a partner with City solicitors Turner Kenneth Brown before he

joined Hartstone in 1990, is reckoned to have done a good job in starting the integration of last year's two big US acquisitions, Michael Stevens and Etienne Aigner.

"As companies grow, so the management structure evolves," explains Barker.

Cohen, with his father, built up Symphony over a period of 20 years; he will now act as a consultant for Hartstone on the organic development of its leather goods business across continental Europe in what Barker calls "a fairly full capacity for at least a year".

Cohen is on holiday and was unavailable for comment.

The other piece in Barker's new management jigsaw is American Robert Chavez, who was president of merchandising for the East Coast division of R H Macy, the large US department store which filed for Chapter 11 bankruptcy in January. He joins as coo of Etienne Aigner which needs more attention than the fast-growing Michael Stevens. "We have been courting him for the past six months and he has eventually decided to join us," says Barker of Chavez.

Departures

■ LEP Group confirmed the retirement of its chairman Peter Grant and of William Berkeley alongside its restructuring proposals announced this week. Philip Hampton is not standing for re-election as a non-executive director.

This leaves only three directors: David James, newly appointed chairman and chief executive; John East, finance

director, who has been on the board for nearly four years; and Michael Kirkman, who joined the board last summer as human resources director. LEP says two non-executive directors will be appointed once the restructuring is completed.

■ Geoffrey Browne has retired from SUN ALLIANCE.

■ Alan Marsh has retired from HEWETSON.

■ Mark Billing has resigned from YOUGHAL CARPETS.

Baxter moves to NatWest

NatWest has recruited a seasoned hand to manage its newly formed life insurance subsidiary, National Westminster Life Assurance. Peter Baxter, currently head of marketing with Lloyds Abbey Life, will take charge of the new subsidiary from September 1.

Baxter will be heading a new joint venture which will be capitalised at about £150m and of which 92.5 per cent will be owned by NatWest. The products will be NatWest's own brand and cover three core areas: life assurance including mortgage-related products,

pensions and long-term savings products.

NatWest, which had been the UK's largest purveyor of independent financial advice, stunned the industry last year when it announced it was forming a "tie" with Clerical Medical under which it would sell that company's products exclusively. Financial Services Act rules require those who sell financial products such as life insurance either to be independent and recommend the best of all producers' products or to sell the products of a single firm.

Bodies politic



■ Martin Slack (above left), a partner of Lane, Clark and Peacock, a former chairman of the pensions sub-committee of the Association of Consulting Actuaries, and a member of the pensions joint

committee of the Institute and Faculty of Actuaries, has been appointed a member of the OCCUPATIONAL PENSIONS BOARD for a three-year period from September.

■ Charles Hespin (right), md of Motorway Tyres & Accessories, has been appointed chairman of the TYRE INDUSTRY COUNCIL.

■ Brian Goodbold, executive head of design at Marks and Spencer and president of the Royal College of Art Society, has been appointed a member of the council of the RCA.

Woolwich Building Society has named Sir Gordon Borrie, the ex-director general of Fair Trading who retired in June, as a director. Sir Gordon has already been a member of the Council of the Ombudsman for Corporate Estate Agents and a trustee of the Money Advice Trust since his retirement.

Susan Homersham, a district councillor in the Vale of White Horse, Oxfordshire, also joins the board.



FT LAW REPORTS

Digest of Trinity term

Aiglon Ltd and L'Aiglon SA v Gau Shan Company Ltd (FT, June 26)

GRANTING AN application by the plaintiffs to set aside a Mareva injunction, as well as an order for disclosure of assets, which the defendant had obtained, Mr Justice Hirst stated that the litigation had arisen out of an award of the technical appeal committee of the Liverpool Cotton Association in favour of the first plaintiff, an English company and the second plaintiff, a Swiss company.

The award was against both companies and stated that the sellers "are in fact Aiglon Ltd. For the purpose of this appeal there is no real distinction between the two companies". It was submitted that by no stretch of the imagination could the appeal committee have had jurisdiction to determine whether SA were party to the sale contract, so that the award against SA on the footing that they were contractually subject to the arbitration was a nullity (Duke of Buccleuch (1870) 5 Exch Cas 221).

It was common ground that the arbitrators had exceeded their jurisdiction in deciding that SA were party to the contract. That part of their award was a nullity. There was therefore no award to enforce so far as SA were concerned, and it was no part of the court's function under section 26 to salvage it by considering the issue as to who was party to the contract.

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On Golden Pond

THE loons, the loons! You old poop! Oh, look at you! Remember Katharine Hepburn and Henry Fonda in the 1961 film? Well, here is the stage original, at London's Richmond Theatre, and here are real-life husband-and-wife team Google Withers and John McCallum. On *Golden Pond* enables two ageing actors to be relentlessly adorable all evening long — a pursuit in which they involve anyone else who passes by.

The scene is the Thayers' summer house in Maine, and out there through the windows is *Golden Pond*. (The name is presumably mixed from two real New England lakes — Goose Pond and Walden Pond. Julian Saxton's set catches the luminous look of the water and the architecture of such a house to perfection.) Over there in the water, the loons call: the loons mate. Meanwhile, indoors Norman Thayer is getting older and Ethel is coping gamely with his loss of memory. ("You old poop.")

He is difficult in an adorable way, and she is practical in another adorable way. Their daughter, Chelsea, arrives ("Oh, look at you!"), and every stereotypical failure of communication between father and daughter pops to the surface. However, Chelsea — her parents' daughter — knows also how to be adorable. And she has at last found Mr Right, and has brought along both him and his 13-year-old kid Billy. Billy fits right in, for he too is non-stop adorable.

Norman teaches Billy to fish. Ethel picks berries, the loons keep up their bit. Chelsea marries Mr Right, Norman recovers from an angina attack, the loons pass, and everything in the world of nature helps everyone in this great big lovely learning process: How To Stay Adorable Till Death Us Do Part.

On *Golden Pond* — in whatever version — is not the place to look for good acting. It is just a vehicle for determined loveableness, and — thanks to Christopher Renshaw's direction and the script's surefire sentimentality — everyone rides it for all it is worth. Julia Foster is charming as the daughter, though she overdoes the winsomeness. Matthew Hearn is dully sweet as Billy.

Most of the play has Norman and Ethel alone together, and these scenes are the greatest. John McCallum is fine as Norman once he has settled into brisk speech, but otherwise he plays a distracted old dear by exaggerating one or two obvious ticks — Isolating his vowels and letting them slide away like tobbaccos.

The best fun is to watch Google Withers. She retains the same arched brows and mobile lips that made her famous 40 years ago. Her figure is even more Edwardian today and her voice is now a husky baritone. But, whereas, she used to be dark and sultry, now she is a model of bright, no-nonsense energy. She is the person least obviously engaged in tugging the heartstrings, and her Ethel is the most nearly three-dimensional character.

Ends Saturday, Box Office 081-940-0088.

Alastair Macaulay

Theatre/Malcolm Rutherford

My Mathematics

ROSE ENGLISH brought her new show, *My Mathematics*, to London's Queen Elizabeth Hall on Wednesday, ready for one performance only. One reason I would like to see it again immediately is to tell how far it is from being a sure thing. The remarkable Ms English can perform the same tricks every night.

You will be inevitably misled by the title. Although there is some fanciful stuff about numbers and moving from zero to nought, *Mathematics* is the name of a horse. In the second act it is on stage almost throughout. Ms English achieves what Hollywood stars are advised never even to try: she acts with an animal and more or less comes out on top, though even she admits that it is sometimes tough and go.

Ms English is a brilliant tease. That is how her act works. She comes across as an educated Gypsy Rose Lee. So first one must pay tribute to the built-up. The first half is a mildly seductive introduction to the second. At the start Ms English tells how she used to be Rosita of the Circus with a huge troupe of animals and a large band. Now she has only an accordionist (discreetly played by Ian Hill) at her side. She goes in for some audience participation, pantomime-style. She has the most enormous black artificial eyelashes.

The audience is invited to be kissed or lashed, then to cut the lashes. Presumably she is relying on plants scattered round the hall, but there is always the chance that someone unexpected might turn up. This is a high-risk business.

Ms English also has a habit of saying "Yes, yes", sometimes "Yes, yes, yes" and occasionally even "Yes" five times. There is the odd variant of "No, no". Irritating at first, it becomes endearing. They are, after all, strong words. When this lady says them, she obviously means them, even to horses.

Thus the first act is pleasant, with the odd bit of conjuring, but slight. Only the glimpse of *Mathematics* just before the interval gives a hint of what is in store. Ms English is now in leotard, bare-backed like the horse. Her eyelashes have switched to red. She still has a whip, but seems to need it less with the horse than with the accordionist. She rides, cajoles and practically makes love to the beast. At one stage on Wednesday she seemed in a distinctly and — one would guess — unpredictably randy mood. "He's been in a lot of Westerns," Ms English says, as he looks set to gallop off into the sunset.

How far this is all pre-planned is impossible to tell from one sitting. Ms English seems to have doubts herself. "Is it cooed?" she asks as the horse obeys her. "It's a difficult question, isn't it?" Then the horse suddenly starts pushing her around.

According to the programme, the real name of the horse is Goldy, owned and trained by Joan Rosaire, who appears at the final curtain. Ms Rosaire deserves a large share of the credits. It is Ms English, however, who has achieved the ultimate in strip-tease: teasing without stripping.

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Art/Susan Moore

The landscape of imagination

OLIVIER MOURGUE is one of France's most innovative designers. He is also a maverick. In the 1960s he travelled Europe in various "ateliers mobiles" establishing a reputation as a furniture designer and producer, most memorably, futuristic sets for Stanley Kubrick's 1962 *A Space Odyssey*. There followed design projects for motor cars as well as furniture manufacturers and experiments with textiles and "animated" canvases. More recently, while living in Brittany, he began to furnish the landscape of his imagination.

This is the stuff of the current exhibition, his first in Britain, at the Sainsbury Centre for Visual Arts in Norwich. Out of the long-familiar materials of watercolour or balsa wood, canvas and paint he has concocted a series of imaginary Gardens and Little Theatres — and a world of the gentlest fantasy.

Only gradually does this world come to be recreated in our mind's eye. Certainly the visitor leaves the almost impenetrable prose of Mourgue's introduction ill-prepared for the watercolours that look more like textile or wallpaper designs than preparatory drawings, and the models and constructions that fuse folklore and craft traditions, design and the theatre.

Such is the nature of exhibitions that the Little Theatres stand empty, their props neatly arranged and hermetically sealed behind glass a few feet away. The man-sized painted and slatted wood "play" furniture looks similarly bereft, uncomfortably confined and untouched in this indoor space. Mourgue's own photographs, reproduced in the catalogue, record these pieces as they should be seen and used. The kite-backed chaise-longue, for example, catches the breeze at the point where the flat, west Britanny beach seems to merge with the expanse of sea and sky.

Photographed at low tide to "The Bird" which is suspended above us, a five metre long sledge bearing a figure crowned with a bird's nest seated behind a kite-like head of a bird. The bird's wings are imaginary sails, its long tail feathers a tiller. The watercolour shows this fantastical vehicle and its equally strange occupant gliding across what may be waves or clouds, sea and sky seem ever interchangeable.



Kite-backed chaise-longue by Olivier Mourgue

Mourgue has described elsewhere how his silent theatre came into being as a result of constantly re-arranging the objects scattered about his studio — pebbles, driftwood, feathers, dried seaweed, children's drawings. They developed as "a sort of mime" in his watercolours and then acquired a third dimension. Just as Mourgue's imagery comes out of the Brittany landscape, his theatres and props — large or small — look most at home within it.

Regrettably, there is no film of his silent story-telling — in Brittany, New York or Helsinki — as there is of Alexander Calder operating the famous wire Circus that must have inspired him. Mourgue's theatres, like Calder's Circus, fit into a suitcase. His performances are, apparently, equally impractical, improvised and compelling.

That is where the similarity ends. While Ringmaster Calder's stage is makeshift and his troupe of miniature performers concoctions of wire, cork and fabric strips, Mourgue's minimalist wood and canvas theatres are impeccable in their artful simplicity, each prop and character beautifully crafted. There are smooth, pebble-shaped wooden figures with jaunty acorn heads, stone houses and rocks, and a retinue of cats, birds and jumping dogs that are either carefully drawn and cut out or made from strips of torn paper.

Calder's wire performers thrilled their audiences by ingeniously replicating human movement. His wire strongman, clad in a scrap of leopardskin, raises his weight in a series of authentic jerks; the belly dancer's hips gyrate convincingly and the stretcher bearers, come to whisk away the victim of an inept knife-thrower, enter and exit with a comic trundling gait.

Mourgue offers a kind of Theatre of the Absurd. Ladies take tea or play the cello floating out to sea with hungry chicks clamouring in the nests made on their heads. Boats give the illusion of carrying trees, even houses. This Absurdist humour — long a characteristic of his furniture design — brings to mind the work of Sam Smith and the English automatists, which also has its roots in folk traditions, although there is none of their irony or subversive wit.

Mourgue's flights of fancy are innocent, domestic. Even his Imaginary Gardens have the qualities of samplers stitched with sacred symbols. His tall tales and enchantments are as inconse-

quential as dreams. Like dreams, they are compelling as long as they last and then they are instantly forgotten.

Norwich, for another week, is also host to a selection of paintings and oil sketches on loan from the Turner Bequest at the Tate. "From Turner's Studio" focuses on work that would never have been exhibited during the master's lifetime. A wide-ranging sequence of small, fresh landscapes, some painted direct from nature, canvases laid in but never completed, and all manner of preparatory sketches, atmospheric studies and impressions reveal this most inquiring of artists at his most dazzlingly experimental.

"Olivier Mourgue: Imaginary Gardens and Little Theatres" is sponsored by Worms et Cie, Association Française d'Action Artistique, Visiting Arts, the French Ministry of Culture and Communication, and Sir Norman Foster and Partners. It continues at the Sainsbury Centre for Visual Arts, University of East Anglia, Norwich, until August 30.

"From Turner's Studio" closes its national tour, sponsored by Digital, at The Castle Museum, Norwich, on August 16.

Ballet/Clement Crisp

La Bayadère

ALITYNAI Asymuratova has been bringing her radiant to the last weeks of the Royal Ballet season, making her debut as MacMillan's Juliet, and, in *La Bayadère*, reasserting her absolute command over this fascinating work. *Bayadère* is about many things, implicit and explicit: about sexual passion and dance training, about religious belief and belief in an old theatrical style. It is the intoxicating beauty of Nikiya, the temple dancer heroine, which precipitates the drama, and Asymuratova's loveliness — that of a Helen from the East — calmly, gloriously justifies the action. (When the High Brahmin removes the veil from her face at her first entrance, we understand everything that is to follow.)

But *Bayadère* is also about the Petersburg, and Russian, dance-style, about the grandeur of its scale and the fullness of its emotional and physical tone. Step and gesture from Asymuratova, and from Irek Mukhammedov, her Solor on Tuesday night, have a largeness of dimension, a sense of expanding tremendously into space and establishing great shapes that are emotional as well as actual, so that every movement is resonant. The following evening, Viviana Durante and Tetsuya Kumakawa took these same roles. Their interpretations were accomplished, technically polished, but wore a cloak of modesty — unnecessary in view of their gifts — that muted the ballet's opulent colours.

For *Bayadère* is also about its artists' belief in what they do. Asymuratova, by education as by divine right, knows how to command the choreography. She phrases movement, varies the speed of a step, with a sensitivity that is both technical and dramatic. An extension is allowed to flower and hang on the air. A pose is held, as a singer holds a note, because of its beauty. The bewitching artifices — and rewards — of rubato are shown with rare skill, and not a little sense of her own mastery. And they give the choreography such grace that the ballet lives and holds us in its thrall — as does Asymuratova.

Mukhammedov's Solor is the ideal foil for this Nikiya. He tells us everything of the haunted lover who is also a warrior hero. It is a superb study in Romantic theatre. And as the Chief Brahmin, Stephen Jefferies gives an interpretation worthy of the best Petersburg traditions. From his first entrance we sense the tensions and lusts that drive the character, and Jefferies turns the mimetic rodent of the role into a true feeling through the dignity of his every action.

In Wednesday's performance, Viviana Durante offered an eminently sure account of Nikiya. The dramatics of the role flared; the dancing was no less bright in skill and clarity. Tetsuya Kumakawa, in an unexpected debut, was making only a first sketch of Solor's emotions but his dancing was of exhilarating power. His soaring, magnificently clean in execution, unstrained even at its most prodigious moments, it gave Solor thrilling, if temporary, life. Two other performances were exceptional: Matthew Hart's eagerly danced and acted Fakir, and Rosalyn Whitten's enchanting appearance in the *Pas d'action*, her dancing so pretty and so rich in its harmonies of torso and arms that her companions looked as if they had been lightly startled.

The Royal Ballet season continues at Covent Garden until August 8.

NY City Opera

THE New York City Opera season, from now to November, is not one of the most adventurous. A promised production of *The Excursions of Mr Broucek* which would have given Janacek's fantastical comedy its American premiere, has been postponed, leaving Busoni's *Doktor Faust* as the only still addition to the repertory. The other new productions are of *Carmen* and of works either on the edge towards Broadway musical (Marc Blitzstein's *Regina*) or over it (*110 in the Shade*).

Nor is there much risk in the choice of opening revivals *La Bohème*, *Cav and Pag*, and *La Traviata* — except in as much as this last opera is given in a shoddy, sniggering updating saved only by stylish, poised singing from Michael Rees Davis as Alfredo. (There are strong performers in the *Pagliacci* too, especially Gwynne Geyer as Nedda, flicking a steely voice with the speed, accuracy and gleam of a fan, and the rains come down. City Opera's cast, led by Karen Ziemba as Lizzie, Richard Muenz as the taciturn sheriff and Brian Sutherland as the rainmaker, give it all they have and disguise any embarrassment they might feel. The rain, drenching the stage at the end, has a charming stillness that fits rather well.

110 in the Shade is unbelievably corny. First presented in 1963, it was a mild failure and sank into the limbo of college productions from which Scott Ellis, directing this City Opera

staging, determines to rescue it. He got the original team of Harvey Schmidt (music), Tom Jones (lyrics) and N. Richard Nash (book) together again to make a trimmed version with a couple of new songs. He also encouraged excellent support from set designer Michael Anania, who provided a selection of slatted silhouettes to suggest farm buildings rippled by heat haze, for the action takes place during a drought, at the stated temperature, somewhere in the old west.

The drought also affects the heart of the heroine, Lizzie (the pathetic fallacy, along with all other dramatic devices, is working at a pretty basic level here). The sheriff is her obvious match, but cannot be made to declare himself. Along comes a young mountebank, Billy Starbuck, who promises he can bring rain, and meanwhile takes Lizzie off for a night of passion on his lorry. This fires up the sheriff; Lizzie makes her inevitable choice; and the rains come down. City Opera's cast, led by Karen Ziemba as Lizzie, Richard Muenz as the taciturn sheriff and Brian Sutherland as the rainmaker, give it all they have and disguise any embarrassment they might feel. The rain, drenching the stage at the end, has a charming stillness that fits rather well.

Paul Griffiths



A major exhibition of sacred art from Tibet opens at London's Royal Academy of Arts on Sep 18. The show, which comes from the Asian Art Museum in San Francisco and Tibet House in New York, will include 160 rare examples of Tibetan Buddhist paintings, sculptures and tapestries from the 9th century to more recent times. A third of the exhibits are on loan from the Hermitage in St Petersburg. The Dalai Lama is patron of the exhibition, but nothing is coming from Tibet itself, apparently due to difficulties caused by Britain's delicate relations with China. The exhibition will run till Dec 13.

The major event in New York's autumn calendar is a Matise retrospective, opening at the Museum of Modern Art on Sep 24. This will be the largest ever Matise show in the US, and the first to include major loans from the former Soviet Union. There will be about 300 of the

most important paintings, supplemented by sculptures, drawings, paper cutouts and prints.

Other exhibitions to look out for in New York are the sculpture show (recently seen in London) from Sep 9 to Nov 22 and the Ribera 400th anniversary retrospective, transferred from Madrid and Naples, opening on Sep 16. Both are at the Metropolitan Museum.

Autumn exhibitions in Paris include Picasso and Things at the Grand Palais from Sep 28 to Dec 23. Currently at Philadelphia's Museum of Art, it focuses on Picasso's still-lives, and comprises nearly 150 paintings, constructions, collages and other works on paper.

Paris will also see the major Sisley retrospective (at the Musée d'Orsay from Nov 5) after it finishes at London's Royal Academy, together with a rich selection of Byzantine art treasures from French collections (at the Louvre from Nov 6).

Amsterdam can look forward to three events. Drawings from the Age of Bruegel (at the Rijksmuseum from Aug 29 to Nov 8) — based on the legacy of Frits Lugt, one of this century's great private collectors of European drawings — illustrates the diversity of Netherlandish drawings of the 16th century.

The Van Gogh Museum has a retrospective of the Swiss post-impressionist Felix

Valotton (Aug 28 to Nov 1), and will also host Glasgow 1900, with drawings, watercolours and crafts by Charles Rennie Mackintosh and other artists nurtured by Glasgow's late 19th century industrial wealth (Nov 20 — Feb 7).

EXHIBITIONS GUIDE

AMSTERDAM Stedelijk Museum The Great Utopia: the Russian Avant-Garde 1915-1932. Ends Aug 23. Also Clyfford Still: paintings 1934-74. Ends Aug 30. Daily. Van Gogh Museum Masters from the Meadag Collection: 60 works from the Hague and Barbizon schools. Ends Aug 19. Daily. Historical Museum Distant worlds made tangible: Dutch collections 1585-1735. Ends Oct 11.

BASLE Kunstmuseum Transform: an exhibition exploring the relationship between 20th century painting and sculpture. The Kunstmuseum focuses on painter-sculptors such as Matisse, Picasso, Giacometti and Miró. The Kunsthalle has object-art installations by Beuys, LaWitt, Johns, Nauman and others. Ends Sep 27. Daily.

BERLIN Haus der Kulturen der Welt Civilisation of ancient Peru. Ends Aug 30. Closed Mon.

ANTIKENSAMMLUNG The Fame of the Pantheon: 100 engravings and etchings of Rome's great architectural monument, showing how its colossal and mystical features have fascinated and influenced artists and architects over the centuries. Ends Aug 16. Closed Fri.

EDINBURGH Scottish National Portrait Gallery Allan Ramsay (1713-84): 60 paintings and 40 drawings by the Edinburgh-born artist who studied in London, Rome and Naples, before emerging as one of the finest portrait painters of his time. Ends Sep 27. Daily.

FRANKFURT Städtel Oskar Kokoschka and the Puppet: epilogue to a passion. The exhibition, consisting of paintings and drawings from collections worldwide, explores Kokoschka's preoccupation with the image of the puppet after the break-up of his relationship with Alma Mahler in 1915. The centrepiece is the collection of sketches Kokoschka made in 1918 for the Munich puppet-maker Hermine Moos. Ends Oct 18. Daily.

LONDON Tate Gallery The Painted Nude: from William Etty to Lucian Freud. The exhibition brings together 22 paintings and two sculptures by British artists, revealing a wide variety of attitudes to the depiction of the nude. Ends Dec 27. Also George Baselitz (b1938): Prints 1964-90. Ends Nov 1. Richard Hamilton retrospectives. Ends Sep 6.

NEW YORK Guggenheim Museum The Guggenheim and the art of this century. The main museum is closed on Thurs, the SoHo site

Sisley (1839-1899): 65 landscapes by the quintessential Impressionist. Ends Oct 18. Daily. National Gallery Manet: The Execution of Maximilian. Advance booking through First Call 071-497 9977. Ends Sep 27. Daily.

IMPERIAL WAR MUSEUM Wyndham Lewis (1884-1957): Art and War. Ends Oct 11.

COURTAULD INSTITUTE Drawing in Bologna 1500-1600. Ends Aug 31. Daily.

MADRID Prado Ribera: a smaller and more concentrated version of the retrospective shown earlier this year in Naples. Ends Aug 16.

CENTRO DE ARTE REINA SOFIA Pop Art: a survey of the 1950s and 1960s movement popularised by Andy Warhol. Ends Sep 13. Also Peter Halley. Ends Aug 18.

MARTIGNY Fondation Pierre Gianadda Georges Braque: 70 oils, lithographs, engravings, collages and statues, retracing the artist's progress from classicism to fauvism and the cubist adventure with Picasso. Ends Oct 25. Daily.

NANCY Musée des Beaux-Arts Art in Lorraine at the time of Jacques Callot, celebrating the 400th anniversary of the birth of the great etcher from Nancy. Ends Sep 14. Closed Tues.

NEW YORK Guggenheim Museum The Guggenheim and the art of this century. The main museum is closed on Thurs, the SoHo site

on Tues. Ends Aug 27. Metropolitan Museum of Art Art of Islamic Spain. Ends Sep 27. Closed Mon.

MUSEUM OF MODERN ART Louis Kahn: retrospective of the most important American architect since Frank Lloyd Wright. Ends Aug 18. Closed Wed.

WHITNEY MUSEUM OF AMERICAN ART William H Johnson and Afro-America 1938-46. Ends Oct 25. Closed Mon.

NICE Musée d'Art Moderne Dubuffet: 100 prints, paintings, sculptures and drawings, all of which were given by the artist to the Musée des Arts Décoratifs in Paris in 1967. Ends Aug 30.

PARIS Musée national des châteaux de Versailles An exhibition on the gardens of Versailles and the Trianon. Closed Mon. Ends Sep 27.

PARO DE BAGATELLE Henry Moore: 27 large bronze sculptures. Ends Oct 4 (Bois de Boulogne).

MUSÉE GULMET From the Tagus River to the Chinese Sea: a Portuguese maritime epic. Ends Aug 31. Closed Tues (6 place d'Iéna).

LOUVRE Homage to Philip Poncey. Ends Sep 7. Closed Tues.

CENTRE GEORGES POMPIDOU Manifeste: 7000 square metres given over to a multi-faceted exhibition covering the past 30 years of creativity in visual arts, video, cinema, architecture and design. Closed Tues.

ROTTERDAM Museum Boymans-van Beuningen David Hockney: 60 prints and 20 photographs dating from 1960 to 1980, displaying his mastery of graphic techniques and his constant variations on a limited number of themes. Ends Oct 4. Closed Mon.

STOCKHOLM Moderna Museet Swedish classics: works from the period 1900-1945, drawn from the permanent collection. Ends Oct 4. Closed Mon.

WASHINGTON Arthur M Sackler Gallery Ancient Japan: an exhibition of 250 objects examining the early cultures of Japan. Ends Nov 1. Daily.

NATIONAL GALLERY OF ART of the American Indian Frontier. Ends Jan 24. Dürer to Diebenkorn: 114 recent graphic art acquisitions, including works by Holbein, Goya, Gainsborough and Caspar David Friedrich. Also Käthe Kollwitz (1867-1945). Ends Aug 16. Ernst Ludwig Kirchner, German expressionist painter. Ends Aug 16. Jacques Callot: etchings and engravings by the early 17th century French printmaker. Ends Sep 7. Daily.

ZURICH Kunsthause Anselm Stalder (b1950): exhibition of paintings and sculptures by the Basle artist. Ends Sep 27. Closed Mon.

MUSEUM RIEBERG Buddhist and Hindu masterworks from Sri Lankan museums: a selection of bronze statues of Buddha and Shiva are among 52 objects dating from the 8th to 12th centuries. Ends Sep 13.

FINANCIAL TIMES

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Friday August 7 1992

Stalemate in South Africa

THE AFRICAN National Congress has made its point. It should now return to the negotiating table. The trial of strength on the streets has ended in stalemate. Millions of Africans stayed away from work on Monday and Tuesday, either out of political conviction or as a result of intimidation. On Wednesday exuberant supporters of the ANC were addressed by Mr Nelson Mandela in the amphitheatre near government headquarters.

President P.W. de Klerk evidently instructed his senior police officers to co-operate with the demonstration leaders, but this does not mean that further "rolling mass action" would necessarily pass without setting off a violent explosion. In any event, continued negotiation by street theatre would be self-defeating. It would further weaken the republic's economy and deter foreign investors.

It is, therefore, reasonable to expect that Mr Mandela will lead his party back into talks. That is the logical next step. The ANC has expressed its understandable anger at the killing of its people at Bopatong, allegedly by supporters of the Inkatha Freedom party. Recent reports have lent credence to charges that the lower ranks of the South African police have committed at, or taken part in, murders of ANC supporters.

The number of deaths in police custody has been shown to be suspiciously high. The assertion that Mr de Klerk is either unable or unwilling to control his security forces has become increasingly difficult for him to refute. This puts his government back under the world spotlight.

He is aware of this. South Africa has accepted 10 United Nations

observers within its borders. The team is small, but its potential contribution as a facilitator of an eventual settlement is disproportionately large. Mr Cyrus Vance was instrumental in bringing about a pre-demonstration meeting between the South African government and the ANC, thus contributing to the apparently peaceful nature of this week's events and setting the scene for an early resumption of talks. Mr de Klerk is now expected to propose the establishment of a long-term UN presence in the republic to monitor the progress of the national peace accord.

This should be welcomed, but its potential should not be exaggerated. Outsiders such as the UN and the British individuals sent to assist into inquiries into police behaviour can help diminish the mistrust between the ANC and the government, but they cannot solve the fundamental problem that faces the two sides.

This is that Mr Mandela's party demands majority rule while Mr de Klerk insists on "power-sharing" as a means of protecting minorities. A deal can only be struck when the ANC recognises that it cannot have total control over South Africa handed to it on a plate and the National party accepts that in the end constitutional safeguards for minorities cannot permanently and universally thwart the will of an elected majority.

If South Africa is lucky, the perilous weeks now behind it will have served to concentrate the minds of those who must reach agreement - or face a future that a previous prime minister, Mr P. W. Botha, once described as too awful to contemplate.

Off the road

IF JACK KEROUAC had been British, he would probably have gone by bicycle. The folk hero of America's road culture would have drawn little poetic inspiration from a coast to coast drive on Britain's motorway network. Even today, more than 30 years after Kerouac's failed journey, a "road-trip" along America's highways is exciting and life-affirming, in marked contrast to the congestion, pollution and poor service which scar the M1 from London to Leeds.

The great British public has always shown a dogged willingness to tolerate squalor. Some even claim to take a strange pleasure from a stop at a motorway service station. Maybe it is the lingering legacy of the war-time spirit that has caused decades of motorists to tolerate greasy food served by unwilling staff at inflated prices.

The quality of Britain's motorway services is a clear example of the abuse of monopoly power. Five companies currently control all 55 motorway service areas on sites owned by the government and operated under 50-year franchises. Almost never spaced less than 30 miles apart, they have had little incentive to respond to consumer needs.

Road travellers have detected some recent improvement in food quality. But last year's Which? report found dirty or shabby toilets, drab surroundings and 20-minute restaurant queues. In three cases, the report recommended motorists to drive on by.

Yet budding beatniks be ready. Mr John Major's famous intimacy with roadside Happy Eater restaurants has equipped his administration for radical measures. Yesterday's announcement that the

government plans to deregulate motorway service areas suggests Britain's motorways are to enter the consumer age. The franchise system is to be dismantled and private developers will now be able to identify new sites where they see profit-making opportunities and apply for planning permission.

This change does not herald a new age of motorway service stations will still be tightly controlled. A minimum 15-mile interval between services will still be maintained, and stations will not be allowed to provide activities "which are unconnected with motorists' use of the road and which would therefore lead to the site becoming a destination in its own right".

The intention of these restrictions is understandable. It is in no-one's interest to develop motorway leisure complexes on the edge of large cities which undermine urban facilities, increase traffic flow and disadvantage city-dwellers without cars. And, surprising as it may seem, Britain's motorway verges are an important natural habitat for wildlife.

Still, the government should interpret its guidelines liberally. Safety demands that long distance motorists need plenty of breaks; and there is no reason why the only available pastimes should be eating, drinking and arcade games.

Why not allow drivers to break the trip from London to Glasgow with a fresh swim at Newport Pagnell, or from Birmingham to Carlisle with a spot of 10 pin bowling outside Warrington. As for the leisure-centre seeking tripper, there is a long overdue way to discourage short journeys: motorway tolls.

Food secrets

MRS VIRGINIA Bottomley, the health secretary, deserves some credit for publishing this week the commercial interests of her department's outside advisers on food and health policy. But the decision is scarcely the advance of open government she claims. At most, it is a modest, belated - and apparently grudging - recognition of what should be basic principles of public accountability.

The government has a clear responsibility to safeguard the public interest by setting nutritional guidelines and educating the country to accept them. But if they are to command confidence, their formulation needs to be transparent and their impartiality beyond doubt. As a minimum, advisers must be seen to be free of any possible conflict of interest.

The department's disclosure that many advisers have financial links, either personal or through research funding, with food and pharmaceutical companies is not evidence of impropriety. But by refusing to publish the information until now, the department has fuelled suspicions that it had something to hide. Even now, these have not been wholly dispelled by the decision to slip the

information out late on a holiday season afternoon and the failure to publish details of the advisers' occupations and places of work.

The most charitable explanation for such secrecy is an anachronistic belief that Whitehall knows best. If Mrs Bottomley is to demonstrate a genuine commitment to open government, she needs to go further. At the least, she should require disclosure of the sums received personally by advisers from industry and the precise services rendered.

It is impossible at present to be sure whether an adviser is paid a few hundred pounds a year for the occasional odd job, or is on a lucrative retainer for work at the heart of a company's competitive strategy.

Better still, departmental advisers should waive any personal payments from companies with a vested interest in their policy recommendations, and such companies' employees should be made advisers only if they possess unique skills.

Finally, the department should disclose when, and on what topics, advisers are required to stand down from discussions to avoid conflicts of interest.

F ly south-east from Chicago and you will quickly reach one of the most imposing landmarks of 20th-century American industry - an ugly, sprawling monument to the past glory, present tribulation and future uncertainty of the big US steel companies.

There, strung out along the southernmost curve of Lake Michigan, like grotesque mechanical monsters at a watering hole, stands the most concentrated collection of steel plants in North America. The largest of them all, US Steel's Gary works, stretches for more than six miles along the shore.

This is the heartland of "Big Steel", the giant corporations which have dominated the US industry since the turn of the century. And, though you might not guess it from the lake shore's grim appearance, Big Steel has poured over \$20bn (£10.4bn) into the modernisation of these and other US plants during the past decade to combat two potentially deadly threats which have battered the leviathans for more than 20 years.

One is cheap imported steel. The other is the seemingly unstoppable growth of nimble US "mini-mills" which have much lower capital demands and operating costs than the giants. This month brings two significant milestones in these battles:

● On Monday, the International Trade Commission, a US government agency, will make a preliminary judgment on Big Steel's complaints that foreign rivals, unfairly subsidised by their governments, have been dumping steel in the US market and depressing prices.

The steel companies began firing off the complaints last spring, upon the expiration of Voluntary Restraint Agreements (VRAs), in force since the early 1980s. These restricted the import of steel into the US to give the domestic industry time to modernise. However, in recent years, steel imports have actually been declining, in part because of the weak dollar.

● On Wednesday, US Steel, the biggest company in the industry, acknowledged it was considering building a mini-mill of its own. This would be the first such plant by a steel major and tacit admission that even after their radical restructuring over the past decade, the big steel companies must adapt a great deal more if they are to survive.

"They have some very formidable challenges ahead of them," says Mr Christopher Plummer, a consultant at Philadelphia-based Resource Strategies.

Still, over the past 10 years Big Steel has undergone a remarkable transformation for the better. At the start of the 1980s, after decades of neglecting technology pioneered in Europe and Japan, the American industry was one of the world's less efficient producers and in danger of being swamped by imports.

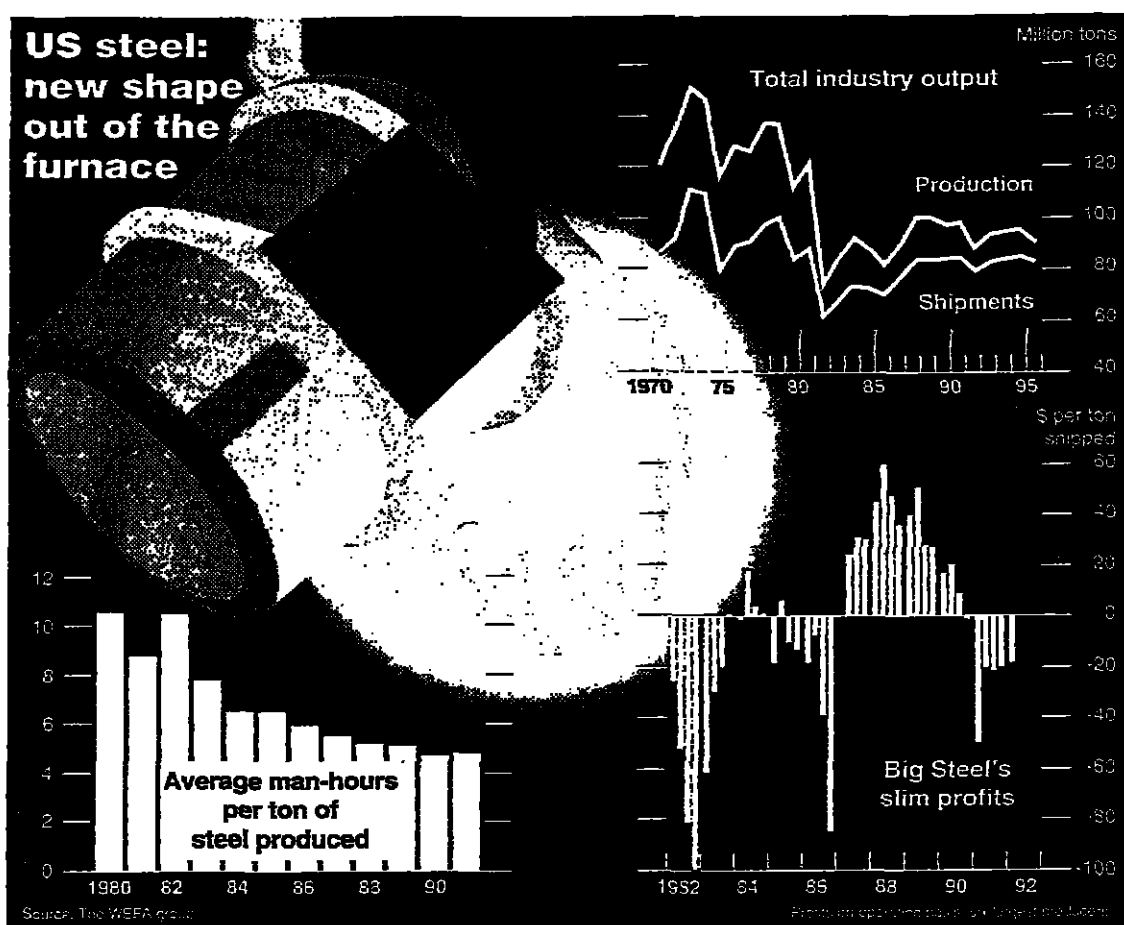
Today it is on many measures among the world's most efficient. Apart from the huge capital investment, it has benefited from the closing of dozens of inefficient plants and a halving of the industry's workforce: the VRAs; the decline of the dollar; and capital and technical help from Japanese rivals which have got round the trade barriers by investing in joint ventures with the Americans.

Yet the large steel companies remain troubled. Virtually all of them are losing money, as they have in most of the past 10 years, and many are crippled by weak balance sheets and onerous retiree health and pension costs.

The most immediate cause of pain

A little lesson for Big Steel

Mini-mills and imports have forced US companies to reform, says Martin Dickson



is the US recession, which has sharply cut American demand for steel. The effects of that have been exacerbated by a global glut of steel products, which has forced world prices down to the level of 1980 - and even lower once inflation is taken into account.

This problem is likely to recede gradually as the US and global economies emerge from recession, and American prices could get a further fillip if the industry eventually wins some form of protection through its anti-dumping actions.

But Big Steel also faces a longer-term, purely domestic threat, symbolised by a spanking new mill which lies 100 miles south of Lake Michigan, amid the red barns, silver grain silos and flat corn and soybean fields of rural Indiana.

This is the technologically innovative Crawfordsville plant of Nucor, the largest and most successful of the mini-mills which over the past three decades have come from nowhere to smother from Big Steel much of the US market for commodity products such as bars, wire and rod. They now account for about 21 per cent of US steel consumption, compared to about 17 per cent for imports.

The mini-mills differ from the US majors in that they are non-union, niche players with extremely lean organisational structures and make steel with less capital intensive technology. Big Steel is vertically integrated, meaning that each company carries out every stage in the

transformation of iron from raw ore into finished steel. The mini-mills start not with ore but scrap metal, which they simply liquefy in an electric arc furnace.

All these factors have given the mini-mills large cost advantages in low-grade steel markets. Big Steel's response has been to retreat to the more technologically sophisticated, higher margin markets for flat-rolled products, which account for about half of US consumption.

Nucor's two-year-old plant at Crawfordsville is special because it is the first mini-mill to make flat-rolled products - albeit for the less sophisticated end of that market - and it does so with a new technology, called thin-slab casting, which sharply cuts the time and capital costs required to make sheet steel.

Just how far Big Steel has come, and the challenge from the mini-mills that still lies ahead, can be seen by comparing the reforms which have significantly improved the efficiency of US Steel's Gary works with Nucor's Crawfordsville operation.

Five years ago the quality of Gary's flat-rolled output was so poor that it was in danger of being struck off the supplier list for two of its biggest customers, Ford and General Motors. Today, it holds a string of quality awards and its productivity, at around 2.7 man hours a ton, compared to over seven a decade ago, is probably the best of

any Big Steel plant.

Mr John Goodwin, the plant manager, attributes about half of this improvement to \$1.2bn of capital investment, which has been used to upgrade blast furnaces and rolling mills and make all of its output continuously cast (a cost-saving production method which integrated plants were slow to adopt).

The other half was due to a big change in the culture of the plant, with managers devolving much more responsibility to workers. "It sounds easy," says Mr Goodwin, "but it's very difficult. Our culture has always been: 'I'm the boss and you do what I say, when I say.'"

For example, a team of five workers has been assigned to customers' plants to assess problems with steel shipments and make recommendations for improvements.

Along with other parts of US Steel, Gary has gone some way to reducing job demarcation lines, and in one of its new finishing lines it intends to have just one category of union member running the whole operation. This should lead to more efficient use of the machinery. "But it's a lot easier to accomplish at a greenfield site," says Mr Goodwin.

That is clearly evident at Crawfordsville, where the heavily sweating labourer you see standing at the base of the casting machine turns out to also be the shift manager.

Nucor's employees are extremely flexible in their work practices. This is partly because they are from overwhelmingly rural backgrounds

not for nothing is Crawfordsville in the middle of corn fields - and distrust unions. It is also because a very large element of their pay is linked to productivity, so the more flexible they are, the larger their take-home package.

The cost of employing labour at the two plants is not far apart. Gary spends about \$30 for an hour's work and Crawfordsville \$38. But because US Steel has the historic burden of high retiree benefits, the Gary worker only sees around \$14 an hour in his pay package, compared with \$20 for the Nucor employee.

Now put these labour advantages together with Nucor's relatively cheap electricity costs (thanks again to a rural, greenfield location) and the operating advantages of its new technology. The result is the lowest manufacturing costs of any US flat-rolled producer - some \$50 to \$75 a ton below Big Steel. Nucor claims the gap will widen as Crawfordsville matures.

"While those guys in Big Steel are wringing concessions from the labour unions, getting a morsel there and a granule here, this thing is a powerful beast that has a long way to move forward," says Mr Keith Busse, the plant manager.

Crawfordsville's 1m tons of output is small in a sector totalling 40m to 50m tons. But Nucor expects to be producing 8m tons from Crawfordsville and three clones by the turn of the century. Other mini-mills sniffing around the new technology could boost the total to 15m to 16m tons, says Mr Plummer, who adds: "There's no way that can happen without some companies being pushed out."

However, companies such as Nucor have no monopoly on new technology and US Steel's consideration of a mini-mill of its own shows how the most flexible and efficient of the Big Steel companies can fight back.

US Steel could even have a technical advantage over Nucor, since one new method of steel-making it is considering - thin strip casting - may produce higher quality steel than Nucor's thin-slab technique.

Mr Tom Usher, president of US Steel, which looked at and rejected the thin-slab method, argues that Nucor will never compete at the very top end of the flat-rolled market because its technology cannot make sufficiently fine steels - a view strongly disputed by Mr Busse.

Whatever the truth, many analysts believe that over the next 10 to 15 years the traditional distinctions between the mini-mills and integrated companies will blur as the two converge on new technologies both for smelting and casting steel, and as the Big Steel companies are driven to become nimbler niche players themselves.

Whether US Steel and other integrated plants can beat the mini-mills at their own game will depend in large measure on management enterprise, on each company's capital resources and on its ability to get the steel workers' union to adopt more flexible labour practices. US Steel looks reasonably well-placed, but some of its weaker brethren do not.

A flight over Gary provides a chilling reminder of the fate that awaits those that fail to adapt. Below, in the heart of America's mightiest steel complex, lies a large empty space, the site of razed factories that once served commodity markets lost to mini-mills and imports. Weeds cover the wasteland.

PERSONAL VIEW

The pragmatic option on pension equality

By Howard Davies

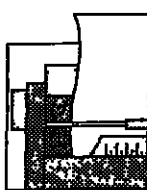


Illustration of a person sitting at a desk.

The government must soon declare its hand on one of the most important social and financial decisions any administration will face in the next generation: how to equalise state pension ages for men and women.

For the past two years, company schemes have been grappling with the need to put men and women on an equal basis, following a European Court ruling - the Barber judgment - that occupational pensions must not discriminate between the sexes. Now it is the government's turn to decide: it is critical that it gets the answer right.

During the 1980s, the real income of pensioners rose on average by over a third - more even than the record pay increases achieved by those at work. One measure of a civilised society is how well it treats its elders, so this improvement in pensioner income is welcome.

But the increase has not benefited all pensioners evenly. Indeed, little of the rise has come from changes to the basic state pension. Much more significant has been the growing contribution from "second tier" arrangements, particularly occupational pension schemes set up and largely funded by employers.

Members of those schemes benefited from the exceptional growth of stock values and yields during the 1980s, in sharp contrast with the 1970s, when many employers with company schemes found that they had to divert resources from business revenues or reserves in order

to maintain existing pensions at promised levels. But the "fat" years are now behind us. Few expect future investment performance to match the levels of the last decade.

Meanwhile, birth rates have generally fallen and people are living longer. That means the number of pensioners is going to grow much more rapidly than the working population. The cost of pension provision will quickly rise too.

Against that background, more than 80 per cent of company schemes moving to equalise pension ages for men and women since the Barber judgment have decided to do

For everyone, the right to full basic state pension should begin at age 65 - the current age for men

so at age 65. That is what we, and the Social Security Advisory Committee, believe the government should do. The right to a full basic pension in the state scheme should start at 65 - the current age for men - for everyone.

Others have taken a different view, arguing for equalisation at 60 or 63. The Equal Opportunities Commission, for example, has pointed to the problem of poverty among women and the importance of the state pension in many women's incomes, in part because their shorter working careers leave them with inadequate contributions to second-tier schemes. We understand these arguments, and we accept that the issue of how women build

up occupational pension entitlements needs addressing. But equalising pension ages for men at 60 would be an expensive and poorly targeted solution.

But why 65? The first reason, frankly, is cost. The cost of state pensions is now £28bn a year, some 11 per cent of total public expenditure. Employers' contributions to the National Insurance Fund are outstripping inflation as well as the rate of economic growth. The cost burden is mounting perilously.

Every leading industrialised nation faces the same fundamental problem - with an increasing proportion of elderly people in the population, how is a decent level of pensioner income to be maintained or improved? All seem to be coming to the same conclusion - the age of entitlement to a full pension must be higher rather than lower.

Germany is moving from a pension age of 63 for men and 60 for women to a unified arrangement at age 65. Italy is considering equalising at 65; so far pensions have been available at 55 for women and 60 for men. New Zealand is moving up from 60 to 65; Ireland already has an equal age of 66; Denmark has long been equalised at 67 and a move to 70 is being contemplated; and the US is the process of raising the current equal age of 65 to 67. France, in pensions as in other areas, is different; it decided to equalise at 60. But now a white paper proposes increasing the contribution period by 3/4 or 4 1/4 years - in effect, raising the age of retirement.

We acknowledge, as other countries have done, that such a change could not be introduced overnight. So it does not mean that women



Illustration of a tree with the number 65 on its trunk.

now in their 50s or 60s would not be able to draw their state pensions at 60. But women currently under 40, retiring beyond the year 2015, say, would begin to move on to the same footing as their male colleagues.

Looking further ahead, we should be planning for more flexible arrangements that will allow people of either sex (and their employers) to make their own decisions about when they retire, suited to their own circumstances. That kind of freedom to choose is already becoming more common in occupational schemes. In the state scheme, too, men can retire between the ages of 65 and 70 and obtain an enhanced pension, meaning they gain extra income later to compensate for the years in which they drew no pension. There is no good reason why the same approach cannot be extended to allow early retirement for all, with a reduced - but still adequate - starting pension.

Would people reject a phased move over 20 or 30 years to equal provision based on the assumption that most would choose to work until 65? It is unlikely given the evidence from other countries. Many older people want to stay on the job. The UK Labour Force Survey has shown that almost 20

per cent of men aged 65 to 69 remained in work. More recently, a Gallup survey undertaken for the CBI showed that 25 per cent of men and women up to age 70 who had actually retired were interested in returning to work. More missed the companionship than missed the income.

Moving to a joint age of 65 would end a wartime anomaly that was mainly designed to remove women from the labour market on the premise that they should be at home when their husbands retired. That sort of thinking is out of place today. For many women it could open up the opportunity of contributing for a further five years and earning a higher pension. By creating an expectation that women would normally work on as long as men, equalisation at 65 could also help break down the so-called "glass ceiling" that many feel stops them from reaching senior positions.

Britain's pensioners are becoming better off and that is good news. But as costs escalate they - or their children still in work - will lose out in future unless equal pension treatment for women is based on current arrangements for men. The author is director-general of the Confederation of British Industry.

Dismal first-half results from the four big clearers have raised doubts over the industry's long-term health, writes Robert Peston

Why British banks are singing the blues

This is the wrong decade to be a British bank clerk. Just as the 1980s were not happy years for steel workers, the banking industry is not merely in the grip of a recession, though its effects — in the form of unprecedented levels of bad debts — have been severe. The long-term outlook is also bleak.

That was the message delivered over the past week by the chairman of the UK's big four clearing banks — Barclays, National Westminster, Lloyds and Midland — all of which have announced their first-half results. Since the recession began two years ago, the four have set more records than the British Olympic team. But these records have been the source of little pride. Never before have the banks lost so much money from lending.

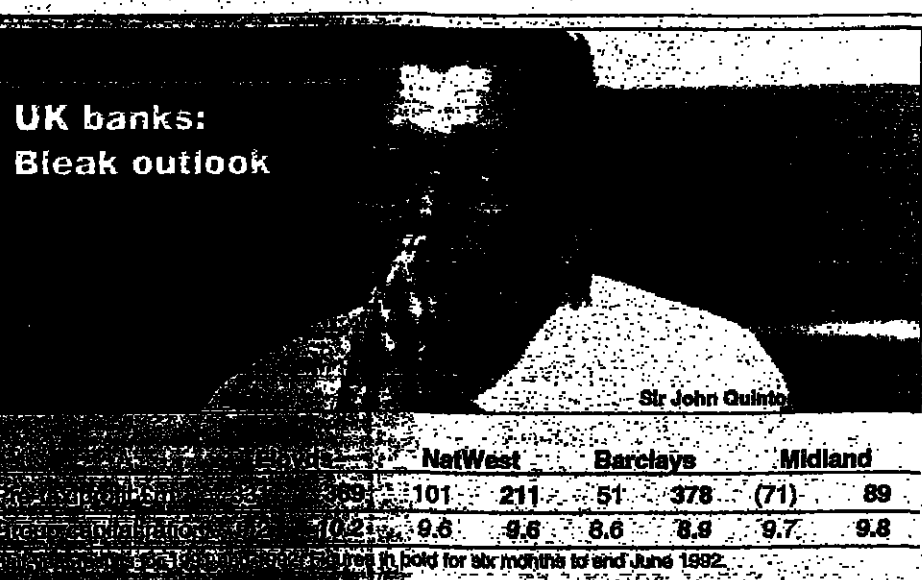
Barclays' bad debt charge of £1.07bn was the largest, in part because of the bank's excessive lending to a handful of big property companies — including Mountleigh, Olympia & York, Speyhawk and Heron — when the property market was approaching its peak at the end of the 1980s.

As a result, Barclays yesterday disclosed that it had made a £30m loss after tax in the first half. It was only the second time in Barclays' 300-year history that it disclosed a loss and the first time that such a loss stemmed from problems in its core UK operation.

The long-term prospects for growth, once the recession ends, are also poor. Sir John Quinlan, Barclays chairman, is doubtful that the economy will start to recover for a year or two. Even when the recession ends, he believes that "it will be difficult to return to the levels of profit enjoyed in the late 1980s".

Some bankers and industry observers are even more pessimistic. They fear that the severity of the recession could force the banking industry close to insolvency. The thesis is that the banks have an excessive exposure to the property market through direct lending and through commercial loans backed by property collateral.

Unless interest rates are out sharply, property prices may continue to fall, leaving the banks bereft of security for their loans. So if customers continue to have difficulty making loan payments, the banks could be hit by a second great wave of loan losses.



UK banks: Bleak outlook

and this wave could be the killer.

That, at least, is the apocalyptic scenario, and such pessimism is probably unwarranted. The Bank of England, responsible for monitoring the health of the industry, is convinced that they are strong enough to weather further knocks, a view shared by the banks.

The latest results nevertheless give credence to a modified version of the gloomy thesis, which would run as follows: banks will survive the current shocks, but an extended period of contraction in the industry has begun.

All the banks expect loan losses to continue at high levels, but their balance sheets

lending and thus in the asset side of the ratio.

Operating profits have improved for three reasons:

● Banks have been cutting costs, mainly by shedding staff. Around 30,000 jobs were lost in the UK banking industry last year. In the first six months of the current year, more than 10,000 jobs have gone from the four's domestic operations.

● Most banks have been increasing their non-interest income sharply. They have been pushing up the tariffs for consumers and businesses by considerably more than the rate of inflation, a process euphemistically described by one banker as "realistic pricing". Only Midland, for some

beneficial effect. It has meant that gross assets have fallen, thereby improving the ratio of capital to assets.

But if banks have been lending less, the opportunities for earning interest have also lessened. Some of this reduction in lending has been the banks' own choice. They have eschewed low-yielding loans and have become more averse to risk — a belated response to their imprudent lending of the past decade. Bank customers, both companies and individuals, have also been keen to reduce their borrowings.

It is the reluctance by customers to borrow which gives grounds for pessimism about banks' long-term prospects. Mr Terry Smith, head of research at UBS Phillips & Drew, the broker, says the demand for loans is likely to remain very low, even when the economy recovers. The banks generally agree.

At the same time, banks are also likely to find it increasingly difficult to increase their tariffs by more than the rate of inflation. Competition from other financial institutions should put a brake on these rises. However, if the rises continued, the government could ask UK competition authorities to intervene.

So if banks are going to be able to push up profits significantly, they would have to continue cutting costs and improving productivity. Since staff costs account for the bulk of overhead, this means making more employees redundant.

Mr Brian Pittman, chief executive of Lloyds, says: "We are going to go through what many manufacturing industries went through a decade ago."

Banks are likely to survive the current shocks, but an extended period of contraction has begun

are probably robust enough to withstand the pressure.

Despite suffering unprecedented levels of bad debts over the past two years, all four of the clearers continue to have strong balance sheets by international standards.

Indeed, there has been an improvement over the past year in the banks' ratios of capital to assets — the main measure of balance sheet strength — except in the case of NatWest, whose ratio has held constant. There are two reasons why ratios have not been impaired. First, operating profits, excluding bad debt charges, have held up well for NatWest and Barclays; they have risen sharply. Second, there has been a reduction in

years the weakest of the four and recently pre-occupied by the stormy preparations for its marriage to Hongkong and Shanghai Bank, failed to derive any significant benefit from this source.

● Banks have widened the margin between what they pay to depositors and what they earn on loans. Yet despite this widening in the interest margin, interest income has been under pressure. In part this is because the banks have suffered a sharp rise in non-performing loans which pay no interest.

Perhaps the most important trend in the latest results is the reduction in the volume of loans outstanding on the banks' books. This has had one

LETTERS TO THE EDITOR

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Strong case for forgiving debt of low-income Africa

From Ms Maria Elena Hurtado.

Sir, Mr Lawrence Summers, the chief economist at the World Bank who shot to fame when he proposed the transfer of polluting industries to the third world, has made a valiant attempt to rehabilitate himself by advocating a substantial forgiveness of the debt which is owed by low-income Africa (Personal View: "The lessons of debt", August 3).

The case for urgent debt forgiveness could not be stronger. Drought is threatening the lives of some 13m people in 10 southern African countries. The lives of another 13m are seriously at risk, according to the United Nations.

Yet, instead of building food stocks and strengthening their agricultural sector against recurrent drought, these countries have been spending their foreign exchange earnings to pay back debt.

In 1990, Zimbabwe, Malawi and Tanzania all used up more than a quarter of their foreign exchange earnings for this purpose. The situation would have been far worse were it not for the rescheduled payments and the build-up of arrears.

Tanzania and now Zambia, have been granted Trinidad Terms of debt relief on 50 per cent of the debt falling due in the next years.

As Mr Summers acknowledges, much more is required. The World Development Movement agrees with the United Nations that all of the official bilateral debt of the poorest countries in Africa must be cancelled.

But while industrial country governments, with the exception of the US, are doing their bit to reduce the debt burden, multilateral institutions such as the World Bank and the International Monetary Fund have failed sub-Saharan African countries.

Around 40 per cent of their debt servicing (excluding Nigeria) goes to multilateral institutions, and this debt cannot be rescheduled. Mr Summers can only hope to start to rebuild his battered image if he tackles the debt haemorrhage his own institution is causing Africa.

Maria Elena Hurtado, World Development Movement, 25 Beetham Place, London SW9

Retirement proposal bad for employment and costly long-term

From Mrs Kathryn Vessey.

Sir, I read with some concern your article, "Retirement age of 55 proposed for men and women" (August 4). This recommendation is nothing less than a cost-saving exercise and a huge betrayal of the quality of life expected by the majority of working women. The men gain no favours either when considering the substantial numbers already opting for early retirement.

I feel the Social Security Advisory Committee has based its proposals entirely on the basis of how government will find the wherewithal to fund future state pensions.

A substantial percentage of today's female workforce has been working full time, paying a full stamp, since early teens and, to boot, raising a family before returning to work in their mid-to-late-20s, increasing their working day to two full-time jobs. Women are now living longer than men. The SSAC proposals obviously intend to reverse this trend.

On the equality issue of bringing men and women to the same retirement age, can the SSAC justify these proposals against the employment factor for our young people? The longer a mature genera-

tion stays marketable, the fewer the job opportunities for the young. Young people are needed in all sectors of the marketplace to bring fresher marketable and newer ideas to Britain's future growth and development in a competitive world. Can the SSAC believe Britain will be better served by somebody approaching retirement age rather than enthusiastic and technically more highly trained young school leavers and graduates? The social issues of the unemployed youth of today will be nothing compared with those in 15 years' time.

The billions looking to be saved over future years to improve pension packages will be far outweighed by the funding required for the young unemployed by way of benefits and educational/work experience training packages. Finally, in a so-called democratic society, where has freedom of choice disappeared to? I fear we may well need another Emily Pankhurst to endorse this committee's suggestion that the issue is one of "political unpopularity". Kathryn Vessey, 76 Anlaby Park Road South, Hull, East Yorkshire HU4 1BS

Get rid of lower power heritage

From R N G Blower.

Sir, I note with something approaching delight that decision time seems to be approaching for Battersea Power Station ("View that became a value's nightmare", August 5). In particular, I am pleased to see that commercial reality has all but overcome English Heritage's fundamen-

tally daft idea of preserving this industrial-age monstrosity (famous only for its appearance with flying pigs on the cover of a Pink Floyd record). It blights the tree-filled beauty of nearby Battersea Park and is a chronic waste of riverside. By all means preserve industrial architecture and technology which can teach people something of the industrial past, eg the Steam Museum opposite Euxine, but Battersea Power Station is a rival to Paris Euro Disney? Come off it!

Mr David Mellor, the heritage minister, needs to reverse

this dotty idea immediately and allow the true value of the land to be released through development for the benefit of those who truly treasure the Thames riverside. R N G Blower, 18 Marjorie Grove, London SW11 5SJ

No changes seen in Italy

From Mr Onésimo Alvarez-Moro.

Sir, Robert Graham continues to show stubborn optimism ("Amato plays the chaos card", August 4) that the recent election results in Italy will lead to substantive changes in the system.

The sad reality, however, is that not only do the same old faces continue to be seen — but they are up to the same old tricks.

Wake up Italians! You do not have very much time. Onésimo Alvarez-Moro, Ponzos 2, 28012 Madrid, Spain

Commercial principle is ignored

From Mr J J Blakey.

Sir, David Porter's letter ("Subsidies have been forgotten by energy users", August 5) obviously reflects the interest of his Association of Independent Electricity Producers members in high electricity prices if they seek to increase (or persuade others to increase) overcapacity in generation at current fuel prices.

What happened to large industrial customers' prices for 1987 to March 1991 was that an attempt was made to give them the benefit of ordinary commercial discount for quantity and regularity of custom, and also to recognise the value of load shedding at times of system stress.

The present (and former) general system of pricing does not otherwise accommodate this commercial principle. The problem with the present system is that, in principle, big users pay the same prices for energy as domestic consumers, which is absurd. The difference in final delivered price of electricity arises from the additional costs of distribution to domestic consumers, as David Porter well knows.

If he has evidence of state subsidy to Britain's European competitors' electricity suppliers, he should let the European Commission have it. Our studies simply show that the continental supply industry behaves more commercially than ours.

J J Blakey, chairman, Energy Intensive Users Group, c/o BISPA, 5 Cromwell Road, London SW7

Where is the connection?

From Mr Tom Birkett.

Sir, What reason can you have for describing a man charged with fraud exceeding \$50m as having "firm political views" and being "well-known among the Bruges Group of anti-European federalists" on page one ("UK banks face £450m suit", August 5) and elaborating on an inside page?

Can we expect the political leanings of every future defendant to be analysed in such detail, or is this just a case of tarring all of us anti-Maastricht people with the same brush? Tom Birkett, 5 Shikherbeech Road, Wallasey, Wirral

OBSERVER

Retirement cure-all

■ For a privately-owned company with an annual turnover of £1m, Esmol, makers of evening primrose oil, seems to have no difficulty adding big names to its list of directors. A few years back Sir James Black, the Nobel prize-winning scientist who discovered two of the world's best-selling drugs, joined the board. Now it has recruited Sir James McKinnon, Britain's gas regulator.

It is not every day that Britain's regulators take up non-executive directorships and if they do, one would normally expect to have heard of the company they are joining.

However, Sir James, who is two years from retirement, says that he first heard of Esmol — short for Essential Fatty Acid Molecules — through its chairman Sir Ian Morrow. Like himself, Morrow is a former president of the Institute of Chartered Accountants of Scotland. Sir James is not some healthy medicine freak. Nevertheless, he is clearly excited by the potential of some of the drugs under development.

It seems that Britain's scientists are leading the race to find natural cures for diseases. He hopes he has something to add on the commercial side. Who knows, he may even have an eye on taking on the chairmanship when the 70-year-old Sir Ian eventually decides to stand down.

Divi diving

■ Now that BP has cut its dividend one wonders which other pillars of the corporate establishment could be a bit shaky. Like most good clubs, the FT 30-share index has a rather quirky membership, even so the health of its members is well worth monitoring for signs of dividend fatigue.

Asda and Royal Insurance have only been admitted to the FT 30 club in the last decade, and they have already cut their dividend. BP itself is a relatively junior member — it was only invited to join in 1977 when Sir Jimmy Goldsmith whisked his Cavenham foods business offshore. Among other new members which may

have difficulty keeping up their dividends, P & O, Forte and BICC are worth keeping an eye on. No need to sound the alarm bells, but their shares are far more lowly rated than they were at the bottom of the last recession in 1981. However, Courtauld, ICI, Allied-Lyons and Guinness were all rated even more lowly in the last recession, but they pulled up their socks and have gone on to win their club colours for good behaviour.

Recharged

■ President Boris Yeltsin, a no-show in Barcelona, has written to International Olympic Committee president Juan Antonio Samaranch apologising for his absence and adding that he hoped the two of them could play tennis soon.

Yeltsin, a tennis buff and member of Moscow's Petrovsky Park tennis club, was due to play Samaranch in Moscow in January this year but the match was rearranged for the summer after the IOC chief issued an invitation to the Olympics.

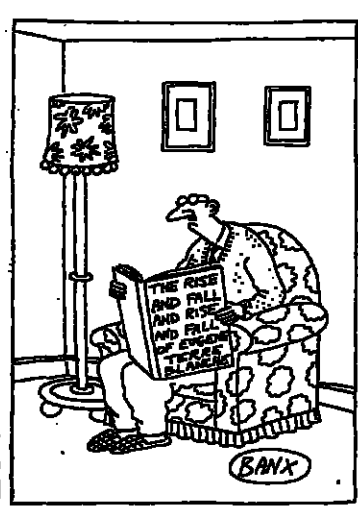
Yeltsin's change of mind surely can't have anything to do with his tennis form — George Bush presented him with a battery-powered tennis machine earlier this summer.

Bully beef

■ President Carlos Salinas of Mexico, though proud of his free-trade colours, has drawn in his horns of late. On his recent visit to Britain, Salinas dug in his heels and refused Douglas Hurd's advocacy of the £2m worth of Northern Irish beef which the Mexican authorities claimed was contaminated but which met all international health standards.

But it would seem that Salinas has been stamped into his protectionist stance. Patricio Chirinos Celero, a close friend of the president and his former environment minister, was publicly thanked by Veracruz cattle-breeders for keeping out foreign beef earlier last month.

Chirinos, then standing for re-election as governor of Veracruz in Sunday's election, told the delighted farmers that accepting



the foreign beef would have violated national sovereignty and endangered Mexican health. Now that the election is over, will Salinas get down off the stockade and let the beef in?

Evasive

■ The search is on for the red-faced lawyer at Customs and Excise who has cost the taxpayer up to £100m through sloppy drafting of legislation.

The High Court has ruled that a provision in the 1985 Finance Act did not give Customs quite the leeway it thought it had in evading its stated commitment to repay VAT refunds within 30 days.

Thousands of traders will now be able to claim a 6 per cent supplement on the value of their refunds over the past seven years. Customs sheepishly refused to be drawn on whether all these claims would be processed within 30 days.

Transcending

■ Lloyd's of London needs all the help it can get. But maybe it should look no further than its own navel.

The Natural Law Party thinks that transcendental meditation is a solution for all the world's problems; now it is proposing "detailed discussions" with insurers.

For the investment of "a few

million pounds" in "Maharishi Mahesh Yogi's Vedic technology", insurers could save hundreds of millions of pounds by reducing crime and accidents, according to the party's leader, Geoffrey Clements. Seven thousand experts, which presumably include the 310 candidates fielded in the general election, practising transcendental meditation twice daily can "create a positive influence on the entire world," he insists.

The crisis at Lloyd's and at big insurance companies indicates the "short-sightedness of leaving the destiny of the world to chance. We would like to invite the leading insurers to ensure their own future," says Clements, arising from his horizontal plane.

Tough choice

■ If the BBC had to choose which government minister it wanted to vet the MMC report on Television Broadcasting Services, it would probably not have picked Neil Hamilton, the 43-year-old corporate affairs minister.

Hamilton, who is keen to beef up the MMC's rather timid recommendations, has crossed swords with the Beeb before. Along with Gerald Howarth, who lost his seat at the last election, Hamilton successfully sued the BBC over a 1984 Panorama programme which falsely accused the two Conservative MPs of neo-Nazi behaviour. It cost the BBC £500,000 and could well have been one of the issues that led to the sacking of Alastair Milne as BBC director general.

Saving trees?

■ Should we sympathise with the parlous state of Labour's finances or should we admire the party's parsimony?

A press release put out yesterday by Frank Dobson, shadow employment secretary, carries on the maddening name of John Underwood, its former communications director.

For the record, Underwood resigned in June 1991. Will documents coming from the party leader's office continue to bear Neil Kinnock's imprimatur until stocks are exhausted?

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Shareholders to approve change in status of state-run groups Italy edges closer to sell-offs

By Haig Simonian in Rome

THE Italian government's privatisation plans will overcome a big hurdle today when special meetings of shareholders of the four biggest public-sector groups approve their transformation into joint stock companies.

The change in legal status is a crucial step towards the flotation of some, or all, of the groups. The companies include IRI, Italy's biggest public-sector holding concern, ENI, the state-owned energy and chemicals group, Enel, the electricity generating authority, and INA, the state insurance agency.

While approval for the change is not in doubt, the focus will be on the composition of the groups' boards of directors which are also up for renewal. The new boards should offer a clear indication of the balance of political forces within the government over pri-

vatization. "You'll have to count how many old faces move out and how many new ones come in," said a senior government supporter of privatisation. "If there are more new faces than old, it means we have succeeded."

That is not a foregone conclusion, however. Some executives who owe their jobs to their party allegiances are resisting change. The Christian Democrats and the Socialists, the two biggest parties in Mr Giuliano Amato's coalition government, are also divided.

As a result, the composition of the boards had still not been decided last night.

Observers expect the boards to be slimmed down, giving representatives from the Treasury, now the companies' shareholder, much greater say. The board of directors of ENI, the biggest of the four, currently has 15 members. "The new boards should be

much smaller - 10 people at the most," one official said.

Officials expect the current, politically appointed chairmen of the four companies to be reconfirmed. However, it is thought the mandates of the four - Mr Franco Nobili at IRI, Mr Gabriele Cagliari at ENI, Mr Franco Vezoli at Enel, and Mr Lorenzo Pallesi at INA - may be cut from their present multi-year terms. Their powers may also be curtailed.

Once the assemblies are over, bankers expect little movement on privatisation until October, by which time a six-member committee of bankers and economists, set up by the Treasury last week, will have presented its findings. "Once we have received their suggestions, we'll decide how to proceed," an official said.

The pace may disappoint foreign bankers who have postponed their holidays in the hope

of submitting privatisation proposals to the Treasury.

Mr Paolo Barucci, the Treasury minister, has turned down all meetings with bankers until he receives the privatisation committee's recommendations.

The government has already indicated its willingness to float more than 49 per cent of public-sector companies' shares - an impassable barrier in the past.

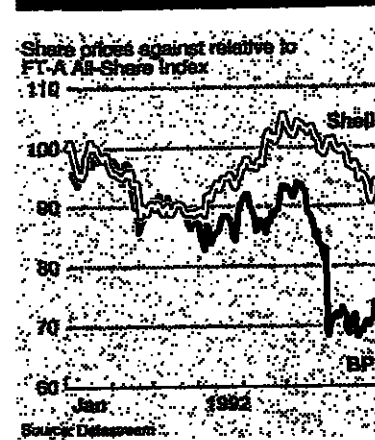
And later this year, the flotation of IRI's Finmeccanica subsidiary and ENI's Agip and Snam operations is due to go ahead as planned. However, ministers are still considering sending a much stronger signal to the markets by disposing of the government's controlling interest in a prestigious state-owned company, such as a bank.

The change in status should coincide with final approval in the Senate of the government's decree law which put the transformations into effect.

THE LEX COLUMN

Half way for BP

FT-SE Index: 2377.6 (-15.2)



BP's decision to cut costs and its dividend has the feel of necessary but insufficient action. With cash draining from the business at an alarming rate, the board was left with little option. However, the measures announced yesterday will do little more than return cash flow to an even keel next year once the savings from redundancies come through. Any repayment of debt will have to come from asset sales. Those will be very hard to come by, despite BP's good track record in auctioning unwanted companies.

The most likely candidates for disposal are in refining and chemicals. With downstream profits under severe pressure, finding buyers, even at fire sale prices, will not be easy, as Lloyds' experience demonstrates. Shell's results show how even financially strong oil companies are suffering.

When it comes to deals, the weak can expect no quarter. That leaves very little room for dividend growth to resume from the low base established yesterday. BP's yield is now below that of Shell, reversing the pattern of the 1980s. This makes the share price vulnerable, to say the least. True, American investors have been buying BP because the shares look better value than some domestic producers. But UK institutions are more likely to focus on the relative attractions of Shell.

The joker in the pack is the oil price. Any substantial rise in crude, or upturn in the world economy, would bail BP out nicely. That, however, seems a remote possibility. While they wait for their shrunken dividend cheques, shareholders might also ruefully reflect that the man now at the helm, Mr David Simon, was intimately involved in the decision to buy the assets which caused all the trouble.

UK equities

There was other news, besides BP, for the London bears to picnic on yesterday. A warning from Barclays darkened the economic gloom, BEI's rights issue received a lukewarm response, and sterling finished the day nudging that bit closer to its absolute D-Mark floor in the ERM grid. In the circumstances, perhaps, it was surprising that the Footsie managed to claw back more than half its initial 32-point fall.

At current levels one can argue that investors are at last discounting a lower growth economy in the mid 1990s, and that the 0.75 percentage point rise in the market's average

yield since early May represents a substantial adjustment. The view that most of the risks are in missing the upside, though, looks questionable given that nervousness over sterling interest rates is likely to be here for some time. Mr Lamont will doubtless fight tooth and nail to avert dearer money - as demonstrated by this week's pandering to the building societies - but his very reluctance is an open invitation to foreign exchange dealers to test the government's ERM resolve to the limit. The contrast between UK policy and recent determination to defend the lira has certainly not been lost on the markets.

While signs of weakening in the German economy have probably lengthened the odds against a rise in DM rates, political pressures nearer home are just as dangerous. UK equities are assuming interest rates will remain at current levels for some time, but anything worse is not in the price.

Barclays

Any bank chairman who announces a bad debt charge of more than £1bn and then suggests the UK recession could last for another two years is courting extreme unpopularity with the stock market. But yesterday's 3 per cent rise in Barclays Bank shares in the wake of such pronouncements from Sir John Quinlan is less perverse than it looks. The dividend was maintained. Perhaps even more important, operating profit before provisions rose 18 per cent, which is in striking contrast to the 4 per cent fall at Lloyds.

This is not to say, however, that Barclays is now set firmly on a recovery

trend. On past experience, the bank may not find it so easy to hold costs down in the second half. It must be nearing the limit of its ability to squeeze commission income out of its reluctant customers, even though this made an important contribution to the first half advance. Crucial to the chance of maintaining the dividend for the full year will thus be the speed with which bad debt provisions fall.

Here the outlook is murky and the forecasters' record abysmal. One argument is that Barclays was slow to make provisions during the recession and has now caught up with its competitors. But its lending also grew particularly fast in the late 1980s and it retains a heavy exposure to property. Assuming no repeat of the large hits which cost £200m in the first half, a maintained final should be affordable. Thereafter investors might yet have cause to remember Sir John's warning about the duration of the recession.

BOC

BOC could not have chosen a better day on which to remind the market of its defensive qualities. Nine-month figures were notably robust and contained no surprises: in the current market certainly has a value all its own. BOC's policy of announcing its dividend in advance only adds to the sense of security. Even exposure to the weak dollar is hedged through forward currency transactions which have already netted some £2m in cash. This goes a long way towards offsetting the £5m currency translation loss that might be anticipated for the full year.

Yet BOC has not convinced the market that it can deliver anything more than secure but incremental earnings growth. Yesterday's 3 per cent gain in the share price only partly reverses a 10 per cent fall in the last two weeks. Bottom-line improvements in the core industrial gases business came from efficiency gains this time around. There must be doubts about BOC's ability to repeat the trick in the absence of higher volume. The health-care side looks increasingly exposed, with the patent for Forane expiring in January. The replacement drug, Suprane, has to convince US regulators of its safety and anaesthetists of its efficacy if the threat from generic manufacturers is to be repelled. Until these doubts are resolved BOC is unlikely to trade at a premium to the market despite the attraction of a secure dividend.



Flag carriers: ANC supporters march with a mock coffin draped in the South African flag through Kempton Park as part of a week of mass action. Protest winds down, Page 3

Lloyd's to give more information to Names

By Richard Lapper

THE GOVERNING body of Lloyd's of London yesterday acted to force disclosure of its members' business dealings after widespread criticism about conflicts of interest.

For the first time in its 300-year history Lloyd's also plans to compile detailed financial figures for all the syndicates into which Names - the individuals whose wealth backs the insurance market - are grouped.

The two measures, announced yesterday, are designed to increase the quality of information available to Names. They also respond to criticisms voiced by "outside" Names, who have borne the brunt of Lloyd's recent record losses, that insiders who work at the market have benefited at their expense.

From next year members of Lloyd's governing bodies will be obliged to disclose full details of all their business interests.

The new register of interests will cover directorships, shareholdings, Lloyd's partnership interests, salary, pension and profit-related pay, interests in Lloyd's related contracts and details of participation in individual syndicates. Members of the council, Lloyd's governing body, and two new executive bodies, will have to disclose relatives' interests.

All Names will be able to inspect the register. The first issue of the detailed figures, under the name of Limelight, was published yesterday. Limelight brings Lloyd's into competition with Chatset, an independent company, whose unofficial listings, Lloyd's League Tables, have been published since the early 1980s.

In recent months Chatset's editors, Mr Charles Sturge and Mr John Row, have been highly critical of Lloyd's and pessimistic about its business prospects. The market's losses in 1989, the latest year for which figures are available, were £2.06bn.

Mr Sturge said the new publication was designed to "stuff" Lloyd's League Tables which sold about 3,000 copies last year. Limelight will have an initial print-run of 3,000 copies.

In a further move Lloyd's is cutting the number of council members from the present 28 to 21 in 1993 and 16 in 1995. The changes are in line with the recommendations of a committee headed by Sir Jeremy Morse, the chairman of Lloyds Bank which reported last month.

Observer, Page 13

Russian reforms win IMF and World Bank support

By Michael Prowse in Washington

THE International Monetary Fund and World Bank yesterday threw their weight behind the economic reform efforts of Russian president Boris Yeltsin.

Mr Michel Camdessus, the IMF managing director, sought to allay mounting fears that Russia and the IMF would be unable to reach agreement on a full programme of economic reforms.

He indicated that the \$1bn "first tranche" credit approved by the IMF's board late on Wednesday was only the first stage of a "phased programme of collaboration".

Mr Camdessus acknowledged some slippage in Russia's reform efforts, but said he hoped the IMF would be able to approve a full standby agreement with Russia

by the end of this year. The timing and scale of future IMF support, however, would depend on the strength of Russia's reform programme.

The IMF's initial \$1bn credit was primarily a recognition of Russia's "immense efforts" in the past nine months, Mr Camdessus said. The credit line, which covers the next five months, was available without further conditions.

Mr Camdessus indicated a willingness to show some flexibility in assessing Russia's progress on reforms. The IMF was engaged in a "damage control" exercise. Its aim was to help the country avoid hyperinflation and to keep the reform effort on track.

It was "absolutely essential" that Russia achieve the ambitious fiscal targets agreed with the IMF - a sharp reduction in

the budget deficit to 5 per cent of gross domestic product in the second half of the year. He also stressed the importance of Russia achieving firmer control of its money supply.

However, it is looking increasingly unlikely that Russia will meet targets agreed with the fund to restore the country to some sort of financial health.

Western experts say the budget deficit was heading for 15 per cent of GDP even before yesterday's agreement between the Russian government and central bank to supply Rb500bn in working capital to state enterprises.

The World Bank, meanwhile, approved a \$600m "rehabilitation" loan to enable Russia to purchase much-needed imports.

Russian cash boost, Page 2

Pressure grows on UN to act over Bosnia

Continued from Page 1

cannot use force... without disproportionate risk to the lives of civilians and our armed forces," he told Mr Paddy Ashdown, leader of the opposition Liberal Democrats who had advocated some form of military initiative in Bosnia earlier this week.

"It is the nature of the Yugoslav tragedy that solutions can-

not be imposed from outside," Mr Major added.

However, Mr Willem van Eekelen, head of the nine-member Western European Union, said only military means would end the fighting. "This war cannot go on," he told Dutch radio.

General Lewis Mackenzie, former commander of the UN peace-keeping forces in the Bosnian capital of Sarajevo, said any military intervention would be

costly, and lengthy.

"If there is no diplomatic solution and the world thinks seriously of putting in an occupation force, then they should be prepared for a long stay. I have never seen such an intense hatred between peoples," he said in a newspaper interview.

Germany's second railway relief convoy left Bonn yesterday to evacuate refugees gathered in Croatia after fleeing Bosnia.

Barclays chief warns of long UK recession

Continued from Page 1

334p, in part because some investors had expected the bank to cut its dividend.

In the event, Barclays held the payment, although Sir John left open the possibility that the final dividend would be cut - which would be damaging to investors'

confidence because only one clearing bank, Midland, has cut its dividend since the 1930s.

The Confederation of British Industry said talk of no recovery for two years was "unduly pessimistic". But it added: "Recovery is likely to take place very slowly and the economy may not get back to the levels of activity pre-

valuing before the recession within two years."

Sir John had no policy suggestions for the government apart from supporting its commitment not to devalue sterling within the exchange rate mechanism. He said devaluation would inevitably lead to a rise in interest rates.

When asked what he thought about the plans to revive the housing market put forward this week by Abbey National, the retail bank, Woolwich building society and National Westminster bank, he noted that their proposals had been "savaged" by the press. He said the press reaction was "justifiable".

FT
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INTERNATIONAL COMPANIES AND FINANCE

Veba falls 14% at pre-tax level

By David Waller in Frankfurt

VEBA, one of Germany's largest industrial companies, with activities ranging from chemicals and energy to trading and retailing, yesterday reported pre-tax profits down 13.5 per cent to DM589m (from DM1.03bn) in the first six months of the year. However, turnover rose by 12.4 per cent to DM33.55bn, mainly as the result of acquisitions.

Mr Kiran Bhojani, recently appointed head of investor relations at the Düsseldorf-based conglomerate, explained that, but for a number of spe-

cific exceptional factors, pre-tax profits would, in fact, have risen by 7.5 per cent.

Heavy depreciation associated with new investments, combined with pension provisions and provisions for the costs of redundancies in the chemicals division absorbed a total of DM222m which was charged "above the line" to the profit and loss account. A substantial proportion of the total would have no impact on cash flow, Mr Bhojani said.

The company gave no divisional breakdown of profits, indicating only in general terms that the chemicals divi-

sion - where turnover climbed by half a per cent to DM5.33bn - lost money in the first half, partly because of poor market conditions but also because of extensive rationalisation measures.

There was also a "considerable decline" in profits in the oil division, despite a 6.6 per cent increase in turnover to DM6.56bn. The company said it had been impossible to reach the prior-year level, which had benefited through special factors connected with the Gulf war.

There was unlikely to be any notable earnings improvement

over the course of the year as a whole in these two divisions, Veba warned.

The service businesses improved total turnover by 25.4 per cent to DM15.62bn. Veba said profits here were pleasing, especially in the construction materials handling sector which profited from the construction boom in the eastern part of the country.

The increase in turnover reflected the acquisition of Schenker-Rhenus, a transport company bought last year. Capital investment in the first half was DM1.83bn, up from DM1.63bn last year.

Profits rise by 14% at GEC Alsthom

By Alice Rawsthorn in Paris

GEC-ALSTHOM, the Anglo-French power company, saw net profits increase by 14 per cent from FF1.71bn (\$340m) to FF1.95bn for the year ended March 31.

The power group, formed three years ago as a joint venture between the UK's GEC and Alcatel-Alsthom of France, increased operating profits by 20 per cent to FF3.35bn on sales 8 per cent up at FF52bn.

GEC-Alsthom has emerged as an aggressive player in the European power generating equipment market due to a broad product range and exploiting the licensing agreement that European Gas Turbines (EGT), its French subsidiary, has with General Electric of the US. The US group has a 10 per cent stake in EGT, with the rest belonging to GEC-Alsthom.

One market where GEC-Alsthom has gained ground against its chief competitors, Siemens and Asea Brown Boveri, is combine-cycle gas turbine power stations, the fastest-growing sector of the thermal power generation market. The Anglo-French company has this year won a number of contracts in this sector including the main one for PowerGen's new station at Connah's Quay in North Wales.

EGT yesterday announced it had won a FF1.2bn export order to supply eight gas turbine generators to Iran Power Generation and Transmission (TAVANIR). EGT has also won smaller export orders for Europe and Latin America worth a total of FF500m.

Its counterpart in the UK reported its first orders for typhoon gas turbines for offshore platforms in the North Sea and Australia. The EGT orders in France and the UK contribute to a total of FF2.5bn of new export orders for the GEC-Alsthom group.

GEC-Alsthom said that it received orders worth FF33.3bn in the 1991-92 financial year.

Timmer acts to quell doubts in break with tradition

By Ronald van de Krol in Eindhoven

PHILIPS, the beleaguered Dutch electronics group, yesterday deployed Mr Jan Timmer, the president, to quell doubts about the company's new consumer electronic products that have created the weakness which has beset its share price since early summer.

Breaking with tradition, Mr Timmer presided over the company's quarterly press conference to clear up what he described as misunderstandings about the future prospects of the digital compact cassette (DCC), compact disc-interactive (CD-I) and high-definition television (HDTV).

Mr Timmer, who normally addresses only the annual results presentation in February, vigorously denied a Dutch press report that the company would face financial problems if its HDTV standard, developed together with Thomson of France, did not prove successful.

He said the importance of HDTV to Philips' financial well-being had been distorted and the effect of these worries on Philips' shares had been exaggerated.

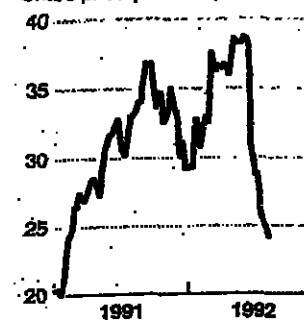
Mr Timmer said the future of HDTV lay with European Community finance ministers, who must decide later this year on whether to approve incentives to encourage broadcasters to produce programmes in D2-MAC. This is the standard developed by Philips, Thomson and other European compa-



Timmer: Confidence bid

Philips

Share price (Gulden)



Source: Datastream

nies, as an intermediary step to full HDTV.

However, Mr Timmer said Philips was "prepared for a large number of eventualities" if another solution was found.

Investor worries about HDTV have been compounded by Philips' recent announcement that it was delaying its planned September launch of DCC until later in the year, as well as by doubts about the success of CD-I, a multi-media version of the popular CD player.

Recalling the launch of the CD in 1982, Mr Timmer said: "At the time, there were an unbelievable amount of Doomsday Charlies who said 'Don't do it because we have the cassette . . . and the LP'. If we had listened to them, the CD would never have been launched."

He said the delay in getting DCC to shops was small compared with the expected 25-year life span of the product.

Mr Timmer acknowledged that "we shot ourselves in the foot" by originally specifying a September launch rather than speaking of "the autumn".

Mr Timmer, who once said he might resign if results did not improve by the end of 1992, stated that yesterday's figures "are no reason for me personally to say 'I'm throwing in the towel'".

After the press conference, Mr Timmer started journalists in the press centre by making an impromptu walk-about. Commenting on yesterday's further decline of nearly a guilder in Philips' share price, he said: "I didn't come here with the illusion that the share price would go up by five guilders."

Clearly, however, Mr Timmer's performance yesterday was designed to win back some of the confidence which his elevation to the top job at Philips generated back in July 1990.

Prima creditors meet again today

By Peter Bruce in Madrid

SOME 60 creditor banks of the big Spanish property group Prima Inmobiliaria are to meet again in Madrid today after a first meeting with Prima and its owners, the Kuwait Investment Office (KIO), to discuss a two-month moratorium on debt repayments, ended in confusion on Wednesday.

Prima, the KIO and Salomon Brothers, which is advising the KIO on the restructuring of its \$4bn assets in Spain, are encouraging the banks - which

Prima owes close to \$500m - to form a steering committee. In return, the KIO has promised to lend Prima \$35m to make interest payments.

At Wednesday's meeting, Mr John Gomez-Hall, Prima's chairman, and Mr David Jarvis, the Salomon official advising KIO, said 90 per cent of Prima's assets were either greenfield or under construction and were not producing revenue. The group needed time to design a survival plan.

Mr Mahmoud Al-Nouri, the chief KIO official in Spain, unexpectedly spoke. He said the KIO management in London had only been in place since May, implying they were not responsible for the plight of Prima and Erco, the KIO chemicals group which stopped paying creditors last month.

He asked for unanimous agreement on a moratorium or the KIO would have to take other steps. This may have meant suspending payments or the sale of assets.

By late yesterday the banks had still not discussed their response.

Half-year income halved at Petrofina

By Andrew Hill

PETROFINA, the Belgian oil company, yesterday announced that interim profits had halved to BF1.2bn (\$138m) as the fall in crude oil and gas prices and the weakness of the US dollar continued to take their toll.

The group - which last year reported first-half net consolidated profits of BF9.5bn - said it could see no immediate end to the economic recession which is blighting the industry. Overall turnover slipped to BF280bn from BF290bn.

"Nothing leads us to expect

in the months to come any significant change in this situation, which severely affects the petroleum and petrochemical industry," said the company, one of Belgium's largest industrial groups.

Mr Francois Cornélis, chief executive, warned of a "marked drop" in first-half profits in May, and said an improvement would depend on a rise in US gas prices and improved refining margins.

Instead, the company reported that refining margins had continued to slide during the first half. Refining, market-

ing and transport operations turned in interim operating profits of BF3.27bn against BF7.89bn, and were hit in the US by unspecified "technical problems" which caused "considerable production losses".

Profits slipped at all of Petrofina's operations, except paints, which made BF319m in the first half against BF620m in last year's equivalent period. Chemicals profits dropped to BF3.1bn from BF4.99bn and exploration and production to BF6.18bn from BF6.31bn.

The group said it was taking

the gloomy outlook into account in its strategic planning. As part of its strategy, Petrofina is trying to reinforce its Antwerp refining capability and getting more choosy about the development of its petrochemical products.

Last week, Fina, the group's US affiliate, reported net earnings of \$67,000 for the six months ended June 30 against \$12.5m last year. Second-quarter earnings were up to \$5.53m from \$4.24m. Negotiations are continuing with Arabian Petroleum to establish a joint venture in the refining sector.

CAE slips in first quarter

By Robert Gibbons in Montreal

CAE Industries, a leading international flight-simulator maker, posted lower first-quarter profit, but a C\$35m (US\$29.6m) order for Cathay Pacific will bolster its order-book.

For the June quarter, CAE earned C\$5.7m or 5 cents a share, down 15 per cent from C\$6.7m, or 7 cents a year earlier, on revenues of C\$240m against C\$273m.

The slowdown in world aviation has reduced commercial simulator orders and revenues will be flat this year, the company said.

Earnings for fiscal 1993 should improve slightly over fiscal 1992, said Mr David Race, president.

Shell income tumbles by 26%

By Richard Gourlay in London

ROYAL Dutch/Shell, the Anglo-Dutch oil company, yesterday reported a 26 per cent fall in second-quarter net income to \$481m (\$918.7m) excluding inventory gains and losses.

Over the first half, net income measured on the same current cost basis fell 24 per cent to \$1.44bn, on sales down 4 per cent at \$24.43bn.

A second-quarter improvement in upstream profits from a higher crude oil price was offset by a reduction in downstream margins and further falls in chemicals as a result of weak economic demand.

The figures included \$216m of non-operating profits, most of which related to sales of assets and the settlement of

tax affairs in the US. These special gains were only partly offset by foreign exchange currency losses of \$102m which were also included in the net income figures.

The comparative figures for the second quarter of 1991 were a \$21m gain from special non-operating profits and a currency gain of \$120m.

Royal Dutch/Shell said these special benefits were exceptionally high and unlikely to be repeated this year. The group's net income including inventory gains rose 8 per cent in the second quarter to \$576m and 4 per cent over the first half to \$1.44m.

Royal Dutch's share of group net income in the first half rose from \$15.60 per share to \$15.71; Shell Transport's share rose from 14.3p to 14.8p per

share. The dividends for the two parent companies will be set on September 10.

Cash flow from operations in the first half fell from \$3.73bn to \$3.06bn, with the swing arising largely from a sharp increase in working capital utilised. Capital spending and exploration costs in the first half fell 17 per cent to \$2.5bn.

The group's share of crude oil production from its own and shared ventures rose 7 per cent to 2.15m barrels a day while natural gas volumes were 8 per cent higher at 7.1bn cu ft a day.

In chemicals, group earnings fell from \$101m to \$3m in the first half with the main losses outside the US and heavy inventory losses in both quarters. Lex, Page 14

NEW ISSUE

This announcement appears as a matter of record only.

6th August, 1992



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(Goyo Kensetsu Kabushiki Kaisha)

U.S.\$200,000,000

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Warrants

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IBJ International Limited

Yasuda Trust Europe Limited

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Bank of Tokyo Capital Markets Group

BNP Capital Markets Limited

Daiwa Europe Limited

KDB Bank (UK) Limited

Merrill Lynch International Limited

New Japan Securities Europe Limited

Nippon Credit International Limited

Taiheiyō Europe Limited

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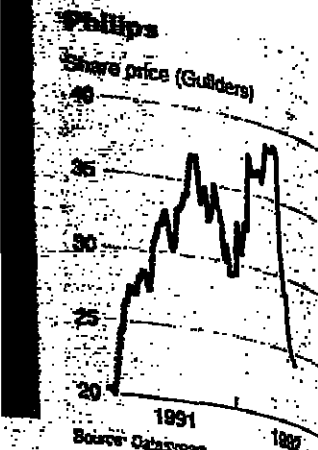
Wako International (Europe) Limited

S.G. Warburg Securities

Yasuda Trust Europe Limited

Cosmo Securities (Europe) Limited

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LTD.

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Nomura International

Nikko Europe Plc

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curities Europe Limited

ers International Limited

IBM considers plan for PC division

By Alan Cane

A SEPARATE personal computer division may be the latest step in International Business Machines' strategy to transform itself from a monolithic giant into a loose federation of smaller, more competitive, business units.

Industry analysts attending a meeting with IBM executives earlier this week were told of plans to create a new subsidiary which would design, develop, manufacture and market IBM personal computers.

It would have worldwide revenues of about \$7bn, on a par with those of most leading computer manufacturers.

The plan is thought to be the brainchild of Mr James Cannavino, the energetic head of IBM's PC business, but the company this week refused to confirm or deny that he had been given the go-ahead.

A spokesperson said several avenues were being considered in the company's efforts to improve the competitiveness of its PC business.

"IBM is the world's largest manufacturer of PCs, but its profitability has been badly affected by falling hardware prices as components have become cheaper and fierce competition from manufacturers of clones ('clones') of IBM's machines, which have become the industry standard.

The plan to set up a separate PC subsidiary follows moves in Europe and Canada to set up separate organisations to market low-cost PCs in direct competition with the clone-makers.

There is sound logic behind



James Cannavino: plan thought to be his brainchild

depend on fast responses to market conditions, do not sit comfortably within large mainframe computer companies. ICL of the UK and Groupe Bull of France run their PC divisions at arm's length from the main company.

IBM's shares fell \$2.63 to \$91.63 on forecasts that there would be little or no growth this year in the computer giant's mainframe business.

IBM makes most of its profits on mainframes where gross margins are in excess of 60 per cent. Customers, however, are turning away from mainframe technology in favour of smaller, less expensive computers linked into networks of PCs. Sales of mainframes have also been hit by the recession, forcing large customers to cut or defer capital spending.

Sun Micro posts record revenues but income falls

By Karen Zagor in New York

SUN Microsystems, the leading US manufacturer of computer workstations, unveiled an unexpected 43 per cent drop in fourth-quarter net income in spite of posting record revenues in the period. Sun has been one of the fastest-growing companies in the computer industry.

Its net income for the three months to June 30 was \$37.7m, or 37 cents a share, against \$66.4m, or 63 cents, a year earlier. Revenues rose 3 per cent to \$972.7m from \$942.5m last year.

The company's share price has been subject to spurs of volatility this year reflecting some concern that Sun would not be able to live up to expectations of very strong growth.

Several analysts reduced their earnings projections for the company earlier this year, but most had expected fourth quarter earnings of about 51 cents a share, with essentially flat earnings for the year.

Instead, Sun posted annual net income which slid almost 9 per cent to \$173.3m, or \$1.71, compared with \$190.3m, or \$1.85, in fiscal 1991. Revenues advanced to \$3.59bn from \$3.22bn.

Mr Kevin Melia, Sun's chief financial officer, said the company had established a new price-performance curve with new products that included substantial price reductions on its existing products. "While the price reductions did reduce our gross margins, much of the margin impact was offset by improvements in our operating efficiencies."

One factor driving Sun to reduce prices is the increasing overlap between high end personal computers and low end workstations. The steep decline in personal computer prices is now being seen in the workstation segment.

Operating income tumbled 51 per cent in the quarter to \$49.3m from \$100.8m. For the full year, operating income was off 11 per cent to \$261.1m from \$294.9m.

Reichmanns agree to detail business interests in full

By Bernard Simon in Toronto

MEMBERS of Canada's Reichmann family, long famed for their secrecy, have agreed to disclose all their business interests to creditors of the ailing family-owned developer, Olympia & York.

A list of assets will be compiled by Price Waterhouse's office in Toronto. But Mr Bernard Wilson, a PW partner who also acts as O&Y's information officer, said yesterday that agreement has yet to be reached on a precise definition of assets to be disclosed. Mr Wilson said he was uncertain when the list would be completed.

O&Y's creditors have repeat-

edly voiced concern that the Reichmanns may control assets outside the O&Y group which could be used to help repay the company's C\$13.5bn (US\$11.4bn) debt.

Olympia & York Developments, the holding company, and 28 Canadian subsidiaries filed for protection from their creditors last May. Administrators have also taken over the Canary Wharf project in London, but the company has so far managed to keep its US properties out of court protection. Under pressure from the creditors, the Reichmanns earlier disclosed C\$71m of assets not directly owned by O&Y. These include a C\$4m residence in Hampstead Heath, London, and various other buildings and securities in Canada.

Some properties and a corporate jet have already been sold to help pay O&Y's restructuring costs.

The Reichmanns, through their lawyer, earlier objected to the degree of disclosure demanded by the creditors. But a lawyer for one bank lender said in court yesterday that the creditors were now satisfied that O&Y was co-operating with the creditors.

The company was due to publish a progress report on its debt-restructuring negotiations late yesterday. It is working to present a plan to its creditors by August 21.

First dividend in eight years at Ampolex

By Bruce Jacques in Sydney

AMPOLEX, the Australian petroleum group, has declared its first dividend for eight years and plans to spend A\$1.4bn (US\$1.03bn) on expansion over the next half-decade, despite a subdued earnings performance in the latest year to June.

The company yesterday announced a 23 per cent fall in net earnings to A\$37.2m for the 12 months from A\$48.1m a year earlier. This reflected falling world oil prices which cut about US\$4 a barrel from receipts. Net profits were helped by substantially lower tax of A\$8m against A\$51.3m.

Revenue fell by 19 per cent to A\$176.4m from A\$217.5m, despite steady crude oil sales at 6.2m barrels a day. The directors declared a final dividend of 2.5 cents a share.

Exploration spending took A\$64m, with a further A\$186m spent on development.

Mr Peter Power, chief executive, said yesterday he was "expecting improved earnings for the current year following the start of oil production from the company's Kutub project in Papua New Guinea."

Quaker Oats slips 2% in quarter

By Karen Zagor in New York

QUAKER Oats, the Chicago-based food, beverage and pet foods company, yesterday posted a 2 per cent decline in fourth-quarter net income to \$108.9m, from \$106.4m a year earlier, on flat sales of \$1.54bn.

Earnings per share held steady at \$1.39, with fewer shares outstanding in the latest quarter.

For the full year, Quaker Oats had net income of \$247.5m, or \$3.25, compared with \$235.8m, or \$2.65, a year ago. Results for last year included a \$30m loss from the discontinued operations of Fisher-Price. Sales rose to \$5.58bn from \$5.49bn.

Mr William Smithburg, chairman and chief executive,

said the earnings decline in the second half of this year reflected a change in the timing of the company's trade promotions.

However, he expects this change to boost the company's results for first half of fiscal 1993.

During the quarter, a 17.7 per cent improvement in international grocery sales to \$491.8m helped offset a 6.1 per cent decline in north American product sales to \$1.05bn.

Operating income from international grocery products rose 5 per cent to \$41.7m, while US and Canadian operations saw a 4.3 per cent decline in operating income to \$170.4m.

Woolworth, the US stores group, said its F.W. Woolworth Co unit was to acquire 89 Joan Bari and Cabaret accessories boutiques from Edison Brothers Stores.

Terms were not disclosed. F.W. Woolworth will assume operation of the stores, which average in size about 1,000 sq ft, in September.

Edison said the acquisition by Woolworth was for the entire chain of stores. In 1991, the Joan Bari/Cabaret chain generated 1.7 per cent of Edison's sales and none of its profits.

In addition to cash, Edison said it would get up to three leases from the Richman Brothers and Anderson-Little chains, which Woolworth said it was to soon close. Edison Bros said the leases will be used for its menswear and footwear chains.

Banespa looks to expand overseas

By Christina Lamb in Rio de Janeiro

IMPRESSIVE first-half results have pushed Banespa, the state bank of Sao Paulo, Brazil's largest state, up the ladder to rank as the country's second biggest bank for the first time.

Mr Antonio Sochacewski, the bank's president, said it hopes to consolidate this position through overseas expansion.

Banespa posted profits of \$106.4m for the first half of this year - up 44.2 per cent on last year - and recorded a 48.6 per cent rise in deposits to \$6.25bn.

Brazilian banks appear to have recovered from the disastrous blow they received two years ago when President Fernando Collor seized 80 per cent of bank accounts.

Most banks have since shed staff and are benefiting from high real interest rates and government borrowing.

Banespa has 17 overseas agencies and a new bank, Banespa International, is opening in Luxembourg to co-ordinate European operations, with an initial capitalisation of \$16m.

The bank is waiting for Brazil's political situation to improve before making its first Eurobond issue, planned to be between \$80m and \$130m.

Sales improve at top US stores

By Karen Zagor

MANY leading US retailing groups yesterday reported improved same-store sales for July after a generally disappointing June.

The Gap, a specialty clothing chain, posted a 7 per cent gain in comparable store sales, while overall sales in the four weeks to August 1 climbed 18 per cent to \$181m.

Rival specialty retailer The Limited, however, saw same-store sales fall 6 per cent in the month, and a more modest 4 per cent improvement in

total sales to \$415m.

Wal-Mart, the fast-growing discount chain and the biggest US retailer by sales, reported a 13 per cent improvement in same-store sales for July. Total sales advanced 28 per cent to \$4.32bn.

K-mart, another big discount retailer, posted its best comparable-store sales gain this year.

Mr Joseph Antonini, the company's chairman and chief executive, said seasonal merchandise such as apparel and electric fans sold well in the month, thanks to warmer weather after a cool May and

Prudential to keep Manhattan HQ

By Patrick Harverson in New York

PRUDENTIAL Securities, the third-largest brokerage house in the US, is to keep its headquarters and back office operations in Manhattan.

The company had considered relocating outside New York, but a \$106m incentive package of tax and energy rebates provided by the city and state government, and the reduction in rental costs linked to the local commercial property slump, persuaded Prudential to stay in the Wall Street area.

Prudential's decision is a victory for the administration of Mr David Dinkins, New York's mayor, which has fought hard to persuade big companies to stay in the city despite the cost, the high crime rate and the crumbling infrastructure.

If major corporations and their employees leave New York, the city's tax base declines and local government finances, already damaged by federal cuts and the impact of the recession, would come under further pressure.

Delighted city officials said Prudential's decision would generate \$630m in revenue for New York.

In recent years, several big Wall Street firms, including Merrill Lynch, Salomon Brothers, and PaineWebber, have moved their back office operations out of New York to cheaper locations in the suburbs or in other states.

Kidder Peabody, Smith Barney, and Morgan Stanley have also recently considered relocating part or all their operations elsewhere, although none have yet made a final decision.

Much the same as you, no doubt.

Barry Riley and John Authers ask why we got in such a muddle about house prices in the roaring eighties. Have we learned the lessons? And are we to believe the indicators which suggest that houses are now historically cheap and affordable?

James Henderson tests the secrets of the mysterious ministries which watch over tourists in Cuba.

Nicholas Woodworth, Peter Berlin and Keith Wheatley recount their experiences at the Olympic games in Barcelona.

What is the FT getting up to this Weekend?

Paul Keers finds that under a man's trousers, all is not as simple as you think. Debate rages between opposing schools of design of those vital if unseen items of apparel - underpants.

Robin Lane Fox pines for the long slim beauties which used to stand at the back of the border, but which are being bred out by the seedmen.

Zara Steiner praises a new study of the relationship between Hitler's German opponents and the Western allies.

And so it goes on...

Weekend FT Saturday August 8

AMIC

	Six months ended 30.6.92	Six months ended 30.6.91	Year ended 31.12.91
Turnover	3 276	3 122	6 460
Earnings from operations	170	211	434
Earnings from associated companies	90	89	206
Income from investments and interest	48	35	79
Earnings before taxation	239	282	606
Attributable earnings	160	182	401
Earnings per ordinary share - cents	281	333	731
Dividends per ordinary share - cents	110	110	350
Net asset value per share - cents	7 942	7 909	7 700

Dividend No. 57 of 110 cents per share has been declared payable on Friday, 16 October 1992 to shareholders registered at the close of business on Friday, 4 September 1992.

Registered Office: 44 Main Street, Johannesburg 2001 (PO Box 61887 Marshalltown 2107) South Africa

London Office: 40 Holborn Viaduct London EC1P 1AJ

Johannesburg: 7 August 1992

Copies of the full interim report will be posted to shareholders on or about 10 August 1992 and will be available from the offices of Anglo American Corporation of South Africa Limited in Johannesburg and London.

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Co-Lead Managers

Banque Nationale de Paris	Commerzbank Aktiengesellschaft	Credit Suisse
Nordbank	Norddeutsche Landesbank Luxembourg S.A.	Union Bank of Switzerland

Managers

ABN AMRO Bank (Sverige)	Banco Bilbao Vizcaya S.A.	Bank Leu Ltd Luxembourg Branch
Banque et Caisse d'Epargne de l'Etat, Luxembourg	Banque Indosuez Sverige	Banque Paribas Copenhagen Branch

WestLB Group

Agents

Skandinaviska Enskilda Banken Capital Markets	Deutsche Bank Luxembourg S.A.	Skandinaviska Enskilda Banken Capital Markets
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Swiss Bank Corporation Schweizerische Bank und Kasse Société de Banque Suisse

NOTICE TO HOLDERS OF BEARER DEPOSITARY RECEIPTS IN HITACHI LIMITED

EDR holders are informed of a dividend to holders of record date March 31, 1992. The cash dividend payable is Yen 5.6 per common stock of Yen 50.00 per share. EDR holders may now present Coupon No. 18 for payment to the undersigned agents.

	Gross Dividend 1,000 shares	Dividend Payable less 15% Japanese withholding tax	Dividend Payable less 20% Japanese withholding tax
EDR	\$24.49	\$20.87	\$19.70

Depository: Citibank, N.A., 200 Street London WC2N 1HS August 7, 1992

Agents: Citibank (Luxembourg) S.A., 18 Avenue Marie Thérèse

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS IN MAKITA CORPORATION

EDR holders are informed of a dividend to holders of record date March 31, 1992. The cash dividend payable is Yen 8 per common stock of Yen 50.00 per share. EDR holders may now present Coupon No. 48 for payment to the undersigned agents.

	Gross Dividend 1,000 shares	Dividend Payable less 15% Japanese withholding tax	Dividend Payable less 20% Japanese withholding tax
EDR	\$72.00	\$61.20	\$57.60

Depository: Citibank, N.A., 200 Street London WC2N 1HS August 7, 1992

Agents: Citibank (Luxembourg) S.A., 18 Avenue Marie Thérèse

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Floating Rate Notes due 1995

Notice is hereby given that for the Interest Period 6th August, 1992 to 8th February, 1993 the Notes will carry a Rate of Interest of 3% per cent. per annum with an Amount of Interest of U.S. \$200.21 per U.S. \$10,000 Note and U.S. \$2,002.08 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 8th February, 1993.

Bankers Trust Company, London

Agent Bank

ANZ Bank

Australia and New Zealand Banking Group Limited

A.C.N. 005 357 522

U.S. \$150,000,000

Floating Rate Notes due 1995

Notice is hereby given that for the Interest Period 6th August, 1992 to 8th February, 1993 the Notes will carry a Rate of Interest of 3% per cent. per annum with an Amount of Interest of U.S. \$200.21 per U.S. \$10,000 Note and U.S. \$2,002.08 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 8th February, 1993.

Bankers Trust Company, London

Agent Bank

Guaranteed Export Finance Corporation PLC

£350,000,000

Guaranteed Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 29th January, 1993 has been fixed at 10% per annum. The interest accruing for such six month period will be £506.51 per £10,000 Bearer Note, and £5,065.13 per £100,000 Bearer Note, on 29th January, 1993 against presentation of Coupon No. 2.

Union Bank of Switzerland London Branch Agent Bank

31st July, 1992

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS IN NOMURA SECURITIES CO. LTD.

EDR holders are informed of a dividend to holders of record date March 31, 1992. The cash dividend payable is Yen 5.6 per common stock of Yen 50.00 per share. EDR holders may now present Coupon No. 48 for payment to the undersigned agents.

	Gross Dividend 1,000 shares	Dividend Payable less 15% Japanese withholding tax	Dividend Payable less 20% Japanese withholding tax
EDR	\$24.49	\$20.87	\$19.70

Depository: Citibank, N.A., 200 Street London WC2N 1HS August 7, 1992

Agents: Citibank (Luxembourg) S.A., 18 Avenue Marie Thérèse

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS IN WITKOP & CO. LTD.

EDR holders are informed of a dividend to holders of record date March 31, 1992. The cash dividend payable is Yen 8 per common stock of Yen 50.00 per share. EDR holders may now present Coupon No. 48 for payment to the undersigned agents.

	Gross Dividend 1,000 shares	Dividend Payable less 15% Japanese withholding tax	Dividend Payable less 20% Japanese withholding tax
EDR	\$72.00	\$61.20	\$57.60

Depository: Citibank, N.A., 200 Street London WC2N 1HS August 7, 1992

Agents: Citibank (Luxembourg) S.A., 18 Avenue Marie Thérèse

Market Myths and Duff Forecasts for 1992

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INTERNATIONAL COMPANIES AND FINANCE

Profits rise by 17% at Cheung Kong

By Simon Holberton in Hong Kong

CHEUNG Kong, Mr Li Ka-shing's flagship Hong Kong company, yesterday reported a 17 per cent rise in net profits to HK\$2.23bn (US\$288.5m) for the six months to June 30 from HK\$1.92bn in the first half of 1991.

Cheung Kong, in which Mr Li has a 34.9 per cent holding, is one of Hong Kong's leading property developers and investment companies. It is the vehicle through which Mr Li holds a 40 per cent interest in Hutchison Whampoa, and a diversified portfolio of small investments in other listed companies.

Cheung Kong's profit growth was struck on a 38.8 per cent jump in turnover to HK\$4.7bn from HK\$3.4bn. Earnings per share rose to HK\$1.06 from HK\$0.90.

An interim dividend of 20 cents a share was declared, up 18 per cent from the 17 cents last time.

Mr Li expects the full year results to show satisfactory growth and dividends for the year would be raised.

The Hong Kong property market was showing some signs of slowing down. "However, in view of the still robust economy and the restricted supply of land, the market will continue to be active, after a short period of consolidation."

During the first half, Cheung Kong invested HK\$1.8bn in locally-listed companies. It has a large cash surplus - estimated to rise to about HK\$3bn by the end of this year. For cash management reasons it has decided to put part of that surplus into local shares where returns are higher than in the local money market.



Li Ka-shing: expects the full year result to show growth

Hutchison Whampoa cuts dividend

By Simon Holberton

HUTCHISON Whampoa, the diversified Hong Kong conglomerate, yesterday surprised the colony's financial community with a 20 per cent cut in interim dividend and a substantial write-down of its investment in Husky Oil, a Canadian oil and gas producer.

The company took an above-the-line write-down of HK\$1.42bn (US\$183.7m) on Husky, cutting by half the book value of the investment it first made in 1986. In 1991, it wrote off HK\$760m for a fall in the value of Husky's oil and gas reserves.

The latest write-down pushed the group into first half net losses of HK\$78m, com-

pared with profits of HK\$2bn a year earlier. Although it is a non-cash item, it will affect Hutchison's gearing.

Mr Archie Hart, head of research at Crosby Securities, the Hong Kong brokerage, said: "Husky goes down as one of the world's worst acquisitions. It is on a par with Midland Bank's acquisition of Crocker."

But the market, which had been expecting a Husky provision, was further disappointed by a deterioration in the company's underlying profitability, apparently due to the poor performance of Hutchison's UK telecommunications business.

Mr Li Ka-shing, chairman, said that given the planned substantial cash requirements

for the development of the company's UK telecommunications business, it was considered prudent to cut the interim dividend by 20 per cent to 16 cents from 20 cents.

He said losses in the UK would continue for the next few years, but added that the long-term potential of the business was promising.

Turnover advanced to HK\$10.2bn, from HK\$9.4bn. Operating profits fell slightly to HK\$1.9bn from HK\$2bn.

Husky again appears to be the main problem at the operating level, together with UK telecommunications and possibly the company's satellite television venture, Star TV.

Analysts said Hutchison's Hong Kong operations - principally its container port interests, property development, retailing and telecoms - all performed reasonably well.

Throughput at Hongkong International Terminals, the dominant operator at the colony's container port, rose 15 per cent. Felixstowe port in the UK was operating profitably.

Analysts said that, paradoxically, Mr Li was about the only investor in Hutchison to benefit from the company's woes. Last year, he raised HK\$881.4m through the issue of 273m covered warrants over Hutchison stock - equal to 7.5 per cent of the company.

Hutchison has under performed the market since. If it continues he may not have to face conversion, they said.

Earnings at Amic down 15% in first half

By Philip Gawth in Johannesburg

LOWER prices in export markets and weak domestic demand caused earnings at Anglo American Industrial Corporation (Amic), the industrial arm of South Africa's largest company, to fall by 15 per cent in the first half to June.

Turnover rose 5 per cent to R3.3bn (\$1.2bn) from R3.1bn a year earlier, but difficult trading conditions saw operating profits fall to R170m from R211m. Amic's share of earnings of associated companies rose marginally to R9m from R8m, while income from investments and interest earned rose to R48m from R35m.

Pre-tax earnings fell to R239m from R252m, while attributable earnings were 12.1 per cent lower at R160m compared with R182m.

Mr Leslie Boyd, chairman, said most of Amic's subsidiaries and associates had experienced reduced demand in local markets and lower prices abroad. This had resulted in cuts in some operations and lower production rates.

Amic's interests are concentrated in mining-related activities and heavy industry. These have been hard hit by a fall in fixed investment by industry, which dropped at an annualised 7.5 per cent in the first quarter.

The dividend was maintained at 110 cents a share on earnings of 281 cents, down from 333 cents.

Mr Boyd said that earnings for the full year were likely to be in line with those for the first half.

Consolidated Metallurgical Industries (CMI), the world's second-largest ferrochrome producer, improved its operating performance but still made a loss in the year to the end of June. CMI, a member of the Johannesburg Consolidated Investment (JCI) group, increased turnover to R306.4m from R274.6m in 1991, and managed to turn a R6.4m operating loss in 1991 into a R14.9m profit in 1992.

Deutsche Bank loses its immunity to recession

David Waller on questions posed by the poor results

AN ELEMENT of *schadenfreude* - joy at others' misfortunes - crept into analysts' reactions to Deutsche Bank's poor figures this week. Germany's biggest bank, the most powerful and profitable in the country, suddenly appeared to have run out of steam.

"It looks as though the great ship of state Deutsche Bank has at last ground to a halt," quipped one analyst, commenting on the 3.2 per cent decline in total profits to DM3.06bn (\$2.05bn) for the first six months of the year.

Deutsche's relatively weak performance was accentuated by comparison with the figures put out by its smaller competitors in recent days. Commerzbank, Germany's third-largest bank, increased its total profits by 17.5 per cent and Dresdner Bank, the second-biggest, by 15 per cent.

Other large banks also showed themselves immune to recession. Yesterday, Bayerische Vereinsbank said that partial operating profits - excluding trading gains - rose by 28 per cent, and in recent days Bayerische Hypotheken und Wechselbank reported a 22.5 per cent increase, and DfPfa, a Wiesbaden-based mortgage bank, improved profits by over 30 per cent.

Where Deutsche Bank goes other German banks tend to follow: the question troubling analysts and investors is if the Deutsche Bank slowdown is a leading indicator for the German banking sector.

On the face of it, the results show that Germany's banks are still capable of generating robust, double-digit growth in profits.

The sector's prosperity is linked to developments in eastern Germany. Germany's banks have prospered as a result of strong credit demand from west German companies wanting to invest in eastern Germany.

It is this credit demand - calculated to be an annualised 11 per cent in March to June and at more than 12 per cent in the first quarter of the year - which has helped stimulate the growth in money supply which in turn prompted the Bundesbank to increase interest rates to ever higher levels, most recently the 0.75 per cent increase in the discount rate last month.

Despite the interest rate rises - which in theory should discourage further borrowing - the demand for loans has remained strong. Much to the annoyance of the Bundesbank, lending to finance projects in the east is "interest rate insensitive". A multitude of government and other incentives make it attractive to borrow money to finance new projects, even though interest rates are at historically high levels.

Coupled to strong loan demand, banks' first-half profits climbed because of the

BAYERISCHE Vereinsbank, one of Bavaria's two largest banks, yesterday rounded off its German banks' half year reporting season by announcing a 28 per cent rise in partial operating profits, the biggest increase of any of the country's big banks.

This figure, excluding any contribution from the bank's own account trading, rose to DM681m from the DM534m a year earlier. It did not report total operating profits.

The group balance sheet

total grew by 5.6 per cent to DM239bn, reflecting what it termed lively credit demand in normal banking and mortgage business.

An important factor was the growth of its activities in eastern Germany, where it has 53 branches and granted credits of DM5.4bn.

Parent bank earnings on interest rose by 14.8 per cent to DM1.09bn compared with half the figure for the whole of 1991, while fee income climbed 7.5 per cent to DM253.5m.

Kirin turns in 13% fall at halfway

By Gordon Cram in Tokyo

KIRIN BREWERY, Japan's biggest beer producer, yesterday reported a 13.1 per cent fall in interim pre-tax profits to ¥32.1bn (\$252m). It blamed increased depreciation costs after expanding capacity in recent years, and lower interest income.

The earnings decline for the six months to June came in spite of a 5.2 per cent rise in sales to ¥609.8bn. Beer sales volumes, for domestic consumption and export, rose 4.1 per cent, showing higher growth than the industry average.

Kirin, which accounts for about half the Japanese beer market, has been battling to

SUMITOMO Rubber, Japan's third-largest tyre maker and parent of Dunlop in Europe and the US, lifted pre-tax profits 2.8 per cent to ¥4.8bn (\$38m) in the first half to June, says Gordon Cram.

Parent company revenues were 2.3 per cent ahead at ¥123.4bn. Although falling sales of new cars in Japan left demand for its tyres unchanged, sales of its golf

maintain its share in the face of slowing growth in demand. Marketing costs among the three main brewers have been rising as a result.

The company is also cutting shipping costs by licensing pro-

duction overseas. It linked up last month with Bedford-based Charles Wells to brew Kirin lager for the UK market and export to the rest of Europe. It has a similar arrangement with Molson of Canada.

Along with Asahi and Sapporo, its rivals, Kirin expects 1992 pre-tax profits to fall. It forecast a 5.1 per cent decline for the full year to ¥28bn, on sales up 4.9 per cent to ¥1,380bn.

Net income is, however, expected to edge higher at ¥35.15 a share, compared with ¥34.90. The company is holding to a planned rise in its total payout to ¥10 a share, from ¥9.

Kirin is increasing its capital spending budget this year to ¥85bn from an originally-planned ¥79bn.

Santory, Japan's largest whisky distiller and one of the country's biggest private companies, managed a 6.6 per cent rise in pre-tax profits to ¥5.3bn for the half-year.

GLOBAL RENEWAL PROMOTES GROWTH
RECORD NET INCOME AND EARNINGS PER SHARE IN FISCAL 1992

Fiscal 1992 was a year of renewal for Heinz brands and management throughout the world, and it has positioned the company competitively for the 1990s. We have invested more than \$600 million to streamline our affiliates and factories, to restructure our operations, to develop new products and to increase the market shares of core brands. At the same time, we made the largest acquisition in our history, JLFoods, and promoted a new generation of managers at both World Headquarters and affiliate levels. This broad strategy enabled us to surmount turbulent market conditions and to make an important investment in our long-term future, both of which greatly benefit Heinz shareholders.



ANTHONY J.F. O'REILLY
Chairman, President and
Chief Executive Officer

SALES	\$6.58 BILLION
PRE-TAX PROFITS	\$584 MILLION
AFTER-TAX PROFITS	\$538 MILLION
NET EARNINGS	UP 12.4%
EARNINGS PER SHARE	UP 12.7%
RETURN OF 796.5% TO SHAREHOLDERS OVER TEN YEARS WHICH IS EQUIVALENT TO A 24.4% ANNUAL COMPOUNDED RETURN.	

for our excellent growth prospects may be summarised under five headings: First, an improved portfolio of businesses, as discussed above; second, continuous cost improvement; third, product innovation and the renewal of leading brands; fourth, geographic expansion; and fifth, promotion of a new generation of managers.

Cost, like quality, requires total and continuous management attention in any company. We established three special task forces - independent of our normal management structures - in the areas of procurement, overhead costs and restructuring, and marketing efficiency. Through their efforts we are replacing a traditionally decentralised purchasing system with a centralized negotiation strategy. We now are dealing with our suppliers on a global basis. I should also mention that our restructuring has greatly increased productivity and competitiveness. Heinz now boasts four of the most modern food factories anywhere, with the latest technology and the highest quality. These are our revitalized Pittsburgh plant; the world's largest pet food facility at Bloomington, Penn.; Vietnam; Home U.K.'s Kitt Green Eurofactory; and our baby food operation at Latina, Italy. We have invested nearly \$500 million in these plants in recent years.

Through these activities and the reinvigoration of our core brands, Heinz has crafted a formula for enhanced competitiveness and quality driven growth in global markets.

ANTHONY J.F. O'REILLY

At a time when shareholders are increasingly concerned about the safety and earnings power of their investments, Heinz remains a company that can achieve consistent growth for the 1990s. The reasons

The above is extracted from the statement to shareholders of H J Heinz Company by the Chairman, President and Chief Executive Officer, Dr. A. J. F. O'Reilly, for the year to 29th April 1992. The contents of this advertisement for the Directors of H J Heinz Company accept responsibility for the accuracy of the information contained in this advertisement for the purposes of Section 77 of the Financial Services Act 1986 by Cooper & Lybrand, a firm authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business. It must be stressed that the value of shares can fall as well as rise and that the past is not necessarily a guide to the future.

Phoenix Mutual Mortgage
Funding Corporation100% Floating Rate Bonds due September 12, 1996
CUSIP Number 710306AB

NOTICE IS HEREBY GIVEN that, on September 12, 1992, pursuant to the provisions of the Indenture dated as of September 1, 1991 between Phoenix Mutual Mortgage Funding Corporation (the "Trust") and The Chase Manhattan Bank, N.A. (the "Trustee"), the Trust has declared a cash dividend payable to the registered holders of the Bonds on or about September 12, 1992, in accordance with the terms of the Indenture. The dividend is payable in cash to the registered holders of the Bonds on or about September 12, 1992, in accordance with the terms of the Indenture.

The dividend is payable to the registered holders of the Bonds on or about September 12, 1992, in accordance with the terms of the Indenture. The dividend is payable in cash to the registered holders of the Bonds on or about September 12, 1992, in accordance with the terms of the Indenture.

Coupons which shall mature on said redemption date should be presented and surrendered for payment in the usual manner. Payment of principal on the Bonds shall be made only upon presentation and surrender of the Bonds with the Coupons attached thereto. The Trust is not responsible for the loss or theft of any Bonds or Coupons.

Payment of principal on Registered Bonds will be made upon presentation of the Bonds at:
By Mail: The Chase Manhattan Bank, N.A., One Chase Square, New York, NY 10041.
By Hand: The Chase Manhattan Bank, N.A., One Chase Square, New York, NY 10041.

Payment of principal on the Bonds for redemption in the United States shall be made by the Trust in the United States in accordance with the terms of the Indenture. Payment of principal on the Bonds for redemption in the United States shall be made by the Trust in the United States in accordance with the terms of the Indenture.

PHOENIX MUTUAL MORTGAGE FUNDING CORPORATION
By: THE CHASE MANHATTAN BANK (National Association)
Trustee and American Agent

Dated: August 7, 1992
No representation is made as to the correctness of the CUSIP Number as printed on the Bonds or as contained in this Notice of Redemption.

AS\$25,000,000

Merrill Lynch & Co., Inc.

Inflation Indexed Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given, that for the Interest Period from August 16, 1991 to August 16, 1992 the Notes will carry an Interest Rate of 8.2% per annum. The interest amount payable on the relevant interest payment date, August 17, 1992 will be \$892.00 for each Note of \$100,000 denomination, \$892.00 for each Note of \$100,000 denomination and \$89,200.00 for each Note of \$100,000 denomination.

The Chase Manhattan Bank, N.A.
London, Fiscal Agent
August 7, 1992

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS IN SHARP CORPORATION			
EDR holders are informed of a dividend to holders of record date March 31, 1992. The cash dividend payable is Yen 5.5 per common stock of Yen 100.00 per share. EDR holders may now present Coupon No. 23 for payment to the undersigned agent.			
Payment of the dividend with a 10% withholding tax is subject to receipt of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving benefit of the reduced withholding rate. Failing receipt of a valid affidavit, Japanese tax will be deducted at the rate of 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after October 31, 1992.			
EDR Denomination: 1,000 shares	Gross Dividend: \$44.35	Dividend Payable less 10% Japanese withholding tax: \$39.91	Dividend Payable less 20% Japanese withholding tax: \$35.47
Depository: Citibank, N.A., 100 Street, London WC2R 1HS		Agent: Citibank (London) S.A., 16 Avenue Marie Therese	
August 7, 1992			

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS IN KOMATSU LTD.			
EDR holders are informed of a dividend to holders of record date March 31, 1992. The cash dividend payable is Yen 5.5 per common stock of Yen 100.00 per share. EDR holders may now present Coupon No. 23 for payment to the undersigned agent.			
Payment of the dividend with a 10% withholding tax is subject to receipt of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving benefit of the reduced withholding rate. Failing receipt of a valid affidavit, Japanese tax will be deducted at the rate of 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after October 31, 1992.			
EDR Denomination: 100 shares	Gross Dividend: \$22.00	Dividend Payable less 10% Japanese withholding tax: \$19.80	Dividend Payable less 20% Japanese withholding tax: \$17.60
Depository: Citibank, N.A., 100 Street, London WC2R 1HS		Agent: Citibank (London) S.A., 16 Avenue Marie Therese	
August 7, 1992			

Notice of Redemption

KOREA FIRST BANK

US \$20,000,000

Floating Rate Notes due 1996

Notice is hereby given that in accordance with Clause 6(A) of the Fiscal Agency Agreement that Korea First Bank has elected to redeem all outstanding "Notes" at par on the next interest payment date being the 14th September, 1992. Interest after the 14th September, 1992 (the Redemption Date) will cease to accrue on the above mentioned "Notes".

Repayment of Principal will be made upon presentation and surrender of the "Notes" with all unremitted Coupons attached, at the offices of any of the Paying Agents mentioned herein.

Accrued interest due on 14th September, 1992 will be paid in the normal manner against presentation of Coupon #13.

KOREA FIRST BANK

By: LTCB Trust Company, New York, U.S.A.

as Fiscal Agent

Dated: 7th August, 1992

U.S. \$250,000,000



Crédit Lyonnais

Subordinated Floating
Rate Notes Due August 1997

Interest Rate: 5% per annum
Interest Period: 7th August 1992 to 9th November 1992
Interest Amount per U.S. \$100,000 Note due 9th November 1992: U.S. \$130.56

Credit Suisse First Boston Limited
Agent

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS IN NIPPON FIRE & MARINE INSURANCE CO. LTD.			
EDR holders are informed of a dividend to holders of record date March 31, 1992. The cash dividend payable is Yen 7.5 per common stock of Yen 100.00 per share. EDR holders may now present Coupon No. 16 for payment to the undersigned agent.			
Payment of the dividend with a 10% withholding tax is subject to receipt of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving benefit of the reduced withholding rate. Failing receipt of a valid affidavit, Japanese tax will be deducted at the rate of 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after October 31, 1992.			
EDR Denomination: 1,000 shares	Gross Dividend: \$80.48	Dividend Payable less 10% Japanese withholding tax: \$72.43	Dividend Payable less 20% Japanese withholding tax: \$64.38
Depository: Citibank, N.A., 100 Street, London WC2R 1HS		Agent: Citibank (London) S.A., 16 Avenue Marie Therese	
August 7, 1992			

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS IN NIPPON SHIPMAN CO. LTD.			
EDR holders are informed of a dividend to holders of record date March 31, 1992. The cash dividend payable is Yen 5.5 per common stock of Yen 100.00 per share. EDR holders may now present Coupon No. 20 for payment to the undersigned agent.			
Payment of the dividend with a 10% withholding tax is subject to receipt of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving benefit of the reduced withholding rate. Failing receipt of a valid affidavit, Japanese tax will be deducted at the rate of 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after October 31, 1992.			
EDR Denomination: 1,000 shares	Gross Dividend: \$22.00	Dividend Payable less 10% Japanese withholding tax: \$19.80	Dividend Payable less 20% Japanese withholding tax: \$17.60
Depository: Citibank, N.A., 100 Street, London WC2R 1HS		Agent: Citibank (London) S.A., 16 Avenue Marie Therese	
August 7, 1992			

BOC advance to £251m lifts share price by 17p

BOC, the industrial gases and heat-treating group, yesterday demonstrated its intent to be revealing a 10 per cent rise in pre-tax profits for the nine months to June 30 from £229m to £251m.

Although the results were below expectations, which had ranged as high as £237m, BOC's shares rose 17p to 601p. Earnings per share rose 8 per cent from 30.4p to 33.06p.

30 Gas Club, finance director, warned that there was no clear indication of any improvement in economic conditions in its main world markets.

He said the group would continue to reduce costs and improve operating efficiencies. Turnover increased from £2,076m to £2,151m.

30 Gas Club's related products lifted operating profits from £207.5m to £217.4m. Requirements for compressed gases,

used mainly in welding and cutting, remained poor. However, demand for liquid gases continued to grow, except in the US where the market was flat and in Japan where it was much lower, said Mr Clubb. Cost control measures had ensured that margins for those operations were up slightly at 14.5 per cent.

'The healthcare businesses' increased contribution of 576.5m (\$83.3m) was, said Mr Clubb, aided by an improved performance at Glasrock, the home healthcare operation. Negotiations are under way to sell Glasrock to Homedco Group, a California-based company, for \$72m (\$37.6m).

Mr Clubb admitted that third quarter results for the healthcare businesses had been disappointing last year. He blamed poor demand for health devices and the weakness of the dollar.

Most healthcare operations' sales were in the US. In addition,

tion, the group was spending about £8m a year on development costs at Delta Biotechnology, which the group acquired last November from Bass, the brewing company.

Mr Clubb said BOC continued to enjoy very strong cash flow. Gearing had fallen from 32 per cent to 30 per cent.

Some of the group's debt has been converted into dollars, which has depreciated against sterling, while also benefiting from lower interest rates. Mr Clubb pointed out that the interest rate differential between the dollar and sterling was 7 per cent.

Overall debt had fallen by £100m since the start of the financial year, of which £40m had been thanks to tightening of working capital, he said.

He warned that if present currency rates persisted, they would have an adverse impact on the translation of overseas results for the year.

See Lex



Kleinwort Benson meets expectations with fall to £21.3m

SHAREHOLDERS subscribed to only 43 per cent of the shares in the £200.1m rights issue launched by BET to restore some order to the business service group's balance sheet.

Underwriters were not, however, altogether unhappy with the 106m shares they were left holding.

Barclays de Zoetie Wedd, the brokers, offered to buy the stock at 107.5p, some 2.5p below the rights price of 110p and enough for the underwriters to break even on the deal after their underwriting commission.

Only 20m of the 106m shares were in fact offered for sale, leaving the bulk in the hands of sub-underwriters happy to hold their stake, the company said.

KLEINWORT Benson Group, the City merchant bank, made pre-tax profits of £21.3m in the first six months to June 30, down from £34.7m in the first half of last year.

Provisions for liabilities and charges were £21m against £22m at the end of last year. Specific banking provisions for the period were £14m compared to £25m at the same period a year ago. Net banking provisions were £2m, down from £19m.

The provisions include £5.3m against a future fall in the costs of office space which will have to be let at a lower rent.

The group balance sheet has grown to £9.99bn, up from £9.35bn at the end of last year. Fixed capital is unchanged at £32m.

Mr David Peake, chairman, said that the results repre-

City stockbroker analysts said that the result was in line with expectations.

They are a reasonably steady set of results compared to some that Kleinwort has produced in the last few years," one analyst said.

Kleinwort's loan book has fallen from £2.31bn at the end of last year to £2.15bn. The bank says the reduction has come entirely in corporate lending.

Corporate finance, equities, and investment management were all unfavourably affected by poor market conditions.

Merchant banking made a pre-tax profit of £18m, down from £23.4m a year ago, while investment and private banking made £10m, £13.4m less.

Equities were said to have made a reasonable return on capital, but to have been below last year's levels.

There was a retained profit of £7.2m, against £9.2m last time, and earnings per share slipped from 12.66p to 10.81p. The interim dividend is unchanged at 5.5p.

Simon Engineering to refocus

SUTCLIFFE Speakman, which has restructured to focus on the core carbon and environmental design equipment business, cut its loss to \$800,000 the second half.

That resulted in a deficit of \$2.1m in the year to end-March against £14.4m the year before. Losses per share were 1.7p (52.6p). Arrears of dividend on the preference capital totalled £266,000.

By the year-end shareholders' funds had been turned round from a negative \$3.22m to a positive £10m, with net current assets at £2.34m against liabilities of £11.8m.

In the past year turnover from continuing activities was \$30.7m (£28.5m) and from discontinued operations \$251,000 (£12.5m), with operating losses of £737,000 (£6.9m) and £150,000 (profit £299,000) respectively.

In the second half the continuing businesses cut losses to £45,000.

By Angus Foster

SIMON Engineering, touted since 1980 as an environmental play, has decided to sell most of its environmental division and will concentrate on other core businesses.

Simon is in discussions with two overseas companies about the sale of its waste water treatment and environmental consultancy businesses, which had turnover of about £90m last year.

Mr Brian Kemp, chief executive, said the businesses had been disappointing, despite their longer-term prospects. "We've seen a slowdown in environmental legislation and people have deferred expenditure," he said.

Since 1990, when it had a rights issue, Simon has spent about £25m building up the division. The company hopes to raise at least £40m from the sale. Mr Kemp said.

Simon announced yesterday that interim profits had fallen sharply because of the continued recession and a higher interest charge following last year's £52m purchase of Robertson Group, the geological consultant.

Pre-tax profits dropped from £10.4m to £6.05m in the six months to June 30, and Mr Kemp said he was "cautious" about the full year. Turnover increased to £235.4m (£218.1m) helped by acquisitions.

Pre-tax profits from access equipment fell to £2.3m (£4m) but improved from last year's very weak second half.

Orders in the US have shown a slight improvement. Mr Kemp said.

Industrial services, which includes Robertson, slipped to £5.5m (£6.3m) because of a poor first quarter from US chemicals.

Interest charges increased to £2.88m (£2m) and gearing rose to 40 per cent, with net borrowings of £51m, compared with 29 per cent at the year end.

Earnings dropped to 3.8p (8.2p). But the dividend is unchanged, and uncovered, at 5p.

Simon's shares, which fell sharply last month, recovered 4p to 185p.

SIMON Engineering, the world's largest access equipment company, is paying up to \$150 million to acquire line of truck-mounted hydraulic platforms from **Utility Equipment Corporation**, the private US group.

The deal continues the process of consolidation in the \$1.2bn world access equipment industry, in which Simon has played a key part with a string of acquisitions during the past 15 years.

The consideration involves an initial \$2.5m cash payment, an additional \$2.5m over the next five years, and further sales-related payments up to a maximum of \$10m.

The complex deal has taken three years to negotiate, and excludes Hi-Ranger's US manufacturing plant. Its production of about 600 machines a year, for turnover of \$20m, will be switched to existing Simon plants in the US.

widely recognised as a necessary step towards restoring some stability to a balance sheet bloated by debt and auction market preferred stocks to fund a late 1980s acquisition binge.

But as the stock market fell in the run-up to the closing date of the offer, BET's share price fell, removing the rights issue discount and raising the prospect of a substantial and damaging flop.

At the very least, a 43 per cent subscription level appears to border on a successful issue. Shareholders who are daily being unnerved by the state of the markets were wary of taking up their rights when experience of recent new issues suggested they would be left with shares as sub-underwriters.

Yesterday BET closed at the rights price of 110p.

40.3% accept Burnfield issue

Burnfield has received acceptances as to 40.3 per cent of its rights issue of 14.7m new ordinary shares at 165p each. The balance will be subscribed at the same price by the underwriters.

BP CHEMICALS and **Enichem**, the Italian state-owned chemicals group, yesterday fleshed out details of their broad strategic alliance announced in May with a memorandum of understanding to set up a joint venture in styrenes.

Styrene and polystyrenes were the two chemical products identified by the companies as suitable for possible synergies through collaboration at the time of their original agreement.

Under a new company, **Styrenes Joint Venture**, they will pool their activities in styrene monomer, polystyrene, expandable polystyrene and styrene acrylonitrile resins. Annual sales of **LI.000bn** (\$467.94m) are expected.

Formation of the concern - subject to approval from the European Commission - will

create a producer with annual capacity of about 700,000 tonnes of styrene monomers and a similar amount of styrene polymers.

It will rank equally with BASF of Germany as Europe's biggest styrene group and among the world's top five producers, and should be formed by early next year.

The interim period will probably be taken up assessing the value of the businesses being contributed by the two partners. Although EniChem's output is much higher, it is not expected to be the bigger shareholder in Styrenics. A company official said final ownership levels had still to be decided, but would be "balanced" between the two.

EniChem makes about 520,000 tonnes of styrene polymers, against BP Chemicals' 170,000, while its output of styrene monomers is about double

MANWEB, the electricity supply company serving Merseyside, west Cheshire and north Wales, yesterday cut the costs of its annual meeting by holding it in the staff canteen at its headquarters in Chester.

The £250,000 bill is a 37.5 per cent saving on the £400,000 for last year's event, held in a large marquee on Chester racecourse. Displaced staff were provided with "air-line" meals to eat at their desks.

And there should be further economies, as Mr Bryan Weston, chairman, explained to complaining shareholders. An £85,000 tailor-made, lean-to tent, clipped to the side of the building to provide a reception area, should be re-usable for about 10 years and could possibly be hired

Out. About 750 people attended last year, nevertheless the company was worried there might not be room for reporters, so decided not to invite any. This year it countered suggestions this was a bar on the press – following niggling questions last year on the chairman's salary – by letting in anyone who turned up, provided they agreed to sacrifice their seat to a shareholder if required.

With only 43 shareholders present, in a canteen which holds 1,000, this proved unnecessary.

The chairman and male directors denigrated their "coats of" commitment, by conducting the meeting in their shirtsleeves. Mr Weston, was soon challenged on his 37 per cent increase in pay and perks to £214,000 last year.

This was described as "obscene" and "a

crime" in the present economic climate and was vigorously defended by Mr Eryl Morris, a member of Courtaulds' main board, who is also a non-executive director of Manweb and chairman of its remuneration committee.

After a bilingual greeting of "Bora da and good morning" to emphasise Manweb's role in supplying most of the world's Welsh speakers with electricity, Mr Morris said earnings per share had risen by 71 per cent, so the directors had earned their bonuses.

Salary increases had enabled Manweb to recruit two new top-class executive directors, he added, but the rises had been a one-off adjustment. The directors were getting only 3.5 per cent, the same as the staff, this year.

He did not reveal whether they would be eating airline lunches, yesterday.

FUTURE DATES		
Amoco	February	Aug.
Bonanza	Aug.	Aug.
GT Chile Growth Fund	Aug.	Aug.
Investment Company of America	Aug.	Aug.
MCI (Airtel)	Aug.	Aug.
Tulip Oil	Aug.	Aug.
Telephone	Aug.	Aug.
Plowshare	Nov.	Nov.
Armstrong Bros.	Aug.	Aug.
Asiac (BSP)	Aug.	Aug.
Goodhead	Sep.	Sep.
Joe Higgs	Aug.	Aug.
U.S. Steel	Aug.	Aug.
U.S. Smelter Companies	Aug.	Aug.

Lazard Brothers & Co., Limited ("Lazard Brothers") announces on behalf of Kalon that, by means of a formal offer document dated 7th August, 1992 (the "Increased Offer Document") to be despatched today, and by means of this advertisement, Kalon, through Lazard Brothers, makes an offer (the "Increased Ordinary Offer") to Manders Ordinary Shareholders to acquire the ordinary shares of 25p each in Manders (the "Manders Ordinary Shares"). Terms defined in the Increased Offer Document have the same meanings in this advertisement.

The offer for the Manders Ordinary Shares is on the basis of 17 new Kalon Shares of 15p each for every 6 Manders Ordinary Shares. Alternatively, Manders Ordinary Shareholders may elect to receive 7 new Kalon Shares of 15p each plus 150p in cash for every 3 Manders Ordinary Shares, in respect of the whole or part of the shareholding. The full terms and conditions of the Increased Ordinary Offer are set out in the Increased Offer Document.

The Increased Ordinary Offer is not being made directly or indirectly in, or by use of the mails of, or by any means or instrumentality of interstate or foreign commerce of, or any facilities of a national securities exchange of, the United States. This includes, but is not limited to, facsimile transmission, telex and telephone. Persons wishing to accept the Increased Ordinary Offer should not use such mails or any such means or instrumentality for any purpose directly or indirectly related to acceptance of the Increased Ordinary Offer and so doing may invalidate any purported acceptance. The new Kalon Shares to be issued in connection with the Increased Ordinary Offer have not been and will not be registered under the United States Securities Act of 1933 and may not be offered, sold or delivered, directly or indirectly, in the United States.

The Increased Ordinary Offer is being made by means of the Increased Offer Document and this advertisement, subject to the despatch of the Increased Offer Document. Acceptances of the Increased Ordinary Offer should be received by not later than 1.00 p.m. on 21st August, 1992 when the Increased Ordinary Offer will close (unless it has by or on that date become or been declared unconditional as to acceptances). It will not otherwise be extended, nor will it be increased, except that Kalon reserves the right to revise, increase and/or extend the Increased Ordinary Offer should the Panel so agree or in the unlikely event of a competitive situation arising (as determined by the Panel). Copies of the Increased Offer Document, Supplementary Listing Particulars and the Form of Acceptance will be available for collection from Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT.

This advertisement is published on behalf of Kalon and has been approved by Lazard Brothers, a member of The Securities and Futures Authority, for the purposes of section 57 of the Financial Services Act 1986.

You should note that, in connection with the Increased Ordinary Offer, Lazard Brothers is acting for Kalon and no one else and will not be responsible to anyone other than Kalon for providing the protections afforded to customers of Lazard Brothers or for providing advice in relation to the Increased Ordinary Offer.

The Directors of Kalon accept responsibility for the information contained in this advertisement and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information.

7th August 1992

ABBEY, the Dublin-based housebuilding and plant hire group, achieved a significant improvement in pre-tax profits from £2354,000 to £1.55m (£1.46m) in the year to April 30 and is resuming a dividend payment.

However, at the operating level profits fell to £215,000 (£1,57m) and the pre-tax result was a £1.2m interest received (£1,3m) (£1,2m charged). Abbey's housebuilding activity is based almost entirely in the south-east of England and the company said that, despite the continuing deterioration within the residential sector, Abbey Developments achieved an operating profit of £1890,000 and completed 408 sales at an average price of £73,000 sterling.

The plant hire division was suffering one of the most difficult trading periods in recent years and M&J Engineers reported an operating loss of £1370,000.

At present the group had a strong balance sheet and nil borrowing.

Turnover declined to £42.4m (£59m). Earnings per share worked through at 2.7p (0.61p) and the proposed dividend is 1p.

TR City of London
net asset growth

TR City of London Trust saw its net asset value rise from 110.5p to 112.8p per share over

the 12 months ended June 30 1992. Gross revenue for the year improved from \$15m to \$15.7m, while earnings per share increased from 4.65p to 4.76p. The fourth quarterly dividend is 1.19p for a total of 4.76p, compared with 4.56p. Since the year-end the trust has maintained liquidity and will be looking for buying opportunities ahead of "a likely decline in interest rates and a slow economic recovery in 1993".

AAF little changed at £2.26m

Pre-tax profits at AAF Industries increased slightly from £2.23m to £2.26m in the six months to June 30. Mr Jeffrey Liebesman, chairman, said it was a steady performance in a tough business environment.

The company, the ultimate holding company of which is FGS Group of South Africa, has interests in wheel and modular buildings manufacture.

Turnover for the period was £35.3m (£31.1m). Earnings per share came out at 11.6p (11.4p). The interim dividend is 5p, compared with last time's 5p, which included a special payment of 0.5p.

Blacks Leisure acts to reassure investors

The shares have slid slowly from a peak of 130p last November. On Wednesday they

The directors said they believed Wednesday's decline had been caused by a sale of 100,000 shares at a price substantially below the market rate.

They added that although trading remained difficult, as indicated in the chairman's statement in May, strong core businesses, together with a strong balance sheet, positioned the company to

Ladbroke calls off bets in Flanders

Ladbroke Group, the leisure concern, is closing 60 loss-making betting shops in Flanders. Turnover had been hit by last year's rise in local betting duty from 11 to 15 per cent.

DIVIDENDS A		Current payment	D
AAF Industries	int	5x	I
Abbey	fin	0.14	
A-Overseas Trust	int	1.7	S
Barclays	qly	9.15	
Colson & Sonnet	int	2.15	
Colson & Sonnet	int	5.3	C
Colson & Sonnet	int	4.85	C
Colson & Sonnet	int	5	
Colson & Sonnet	qly	1.19	A

Dividends shown pence per share n
 On increased capital, SUMO stock
 Includes special p. Takes 6.3p

The group will still have more than 700 betting shops in Belgium as a whole.

Assets decline at Anglo & Overseas

At June 30 1992, net asset value at Anglo & Overseas Trust came to 311.1p, compared with 338.2p a year earlier.

In the six months ended that date, gross revenue fell to £7.69m (£8.37m), leading to

The interim dividend is unchanged at 1.7p.

Racal to publish Chubb details

Racal Electronics said it would publish on September 16 details of the proposed spin-off of its Chubb security business.

If approved by shareholders at an EGM, the spin-off would take place in October, making Chubb an independent company with a market capitalisation of about £100 million.

Statement of	Corresponding	Total for	Total for
Year	Year	Year	Year
1970	5	11	11
1971	1.7	6.45	6.45
1972	9.15	21.15	21.15
1973	4.2	16.8	16.8
1974	5.3	16.5	16.5
1975	5	15.7	15.7
1976	1.14	4.76	4.56

except where otherwise stated.
 *Gross. **Includes 0.5p special.
 (A) to date. Irish pence.

	Current payment	Date of payment	Corre- sponding dividend	Total for year	Total last year
AAF Industries	int	5%	Dec 4	5.00	11.00
AAF	fin	0.16	1/1	0.1	nil
A-C Dress Truss	int	1.00	Sept 17	1.75	0.45
Babcohy	int	9.15	Oct 8	9.15	21.15
BSP	qty	2.12	Nov 7	4.25	16.4
Chromat Sensor	int	5.5	Oct 19	5.3	10.3
Clorok	int	5.5	Nov 30	4.25	15.5
Johnson Eng	int	5	Jan 4	5	10
TR City Eng	qty	1.19	Aug 26	1.4	4.76
				4.76	4.59

Dividends shown pence per share net except where otherwise stated.
On increased capital. SJS/M stock. *Gross. ♦Includes 0.5p special.
♥Includes special 1p. †Makes 6.3p (8.4p) to date. ‡Irish pence.

Prices for electricity transmitted for the purposes of the electricity pooling and transmission arrangements between the companies in England and Wales.				
Week ending 01-03-82		Week ending 08-03-82		
1st rate	per kWh	per kWh	per kWh	Per unit
1000	0.0000	0.0000	0.0000	0.0000
0100	17.71	17.71	17.71	17.71
0200	17.71	17.71	17.71	17.71
0300	17.71	17.71	17.71	17.71
0400	17.71	17.71	17.71	17.71
0500	17.71	17.71	17.71	17.71
0600	17.71	17.71	17.71	17.71
0700	17.71	17.71	17.71	17.71
0800	17.71	17.71	17.71	17.71
0900	17.71	17.71	17.71	17.71
1000	17.71	17.71	17.71	17.71
1100	17.71	17.71	17.71	17.71
1200	17.71	17.71	17.71	17.71
1300	17.71	17.71	17.71	17.71
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1700	17.71	17.71	17.71	17.71
1800	17.71	17.71	17.71	17.71
1900	17.71	17.71	17.71	17.71
2000	17.71	17.71	17.71	17.71
2100	17.71	17.71	17.71	17.71
2200	17.71	17.71	17.71	17.71
2300	17.71	17.71	17.71	17.71
2400	17.71	17.71	17.71	17.71

COMPANY NEWS: UK

Enthusiast set on avoiding pitfalls of runaway success

The launch of a new model has widened TVR's appeal. But its owner is not fazed, says John Griffiths

MR PETER Wheeler increased his output of cars by a quarter and quadrupled his profits last year in the depths of the UK car market slump.

The £750,000 profit might just have covered the cost of developing a new door handle for a volume car maker. It was achieved on output of 800 cars and turnover of £14m, a sum which General Motors generates world-wide in an hour.

But it is not financial performance which is preoccupying Mr Wheeler, a former accountant who bought TVR, the Blackpool-based sports car maker, a decade ago.

TVR is suddenly being taken seriously by a wider world than the die-hard enthusiasts who have kept it in business - through several owners and sometimes precariously - since it first began making sports cars in 1964.

Mr Wheeler had already overseen the launch of several new models and a steady increase in output since he took over. Then came the 1990 UK motor show and the display of a prototype which, only weeks previously, had been simply a sketch on his cigarette packet.

The motor press fell over itself to praise the car. The internationally-respected Car magazine compared its styling favourably with Ferrari. Called the Griffith, after a 1960s TVR two-seater, it has just gone into production and well-known owners already include Mr Creighton Brown, head of McLaren's road car project.

Mr Wheeler's problem is what to do about a lengthening order book, which leaves would-be owners with waits of up to a year.

This year TVR's 200 employees should be able to squeeze between 950 and 1,000 cars out

of its motley collection of buildings at Lytham St Annes, on the outskirts of Blackpool. But orders for the Griffith alone are approaching this level, and it is only part of a range of TVR cars.

Additional capacity would thus appear to be a safe investment, and fairly cheap because TVR tubular steel chassis are welded manually and bodies are moulded from glass reinforced plastic, avoiding the high cost of metal machine tooling.

But Mr Wheeler says the motor industry graveyard is overflowing with small sports car makers whose optimism overtook their judgment and he has no intention of joining them.

So he does not envisage TVR ever making the 2,000 a year some suggest as a target - "times will certainly get worse again." Also, he points out, obtaining skilled labour is difficult in a region better known for tourism than industry.

By intensive training of very small groups of extra workers, Mr Wheeler thinks 1,500 annual output might eventually be feasible. But he professes another reason for caution.

"I've never made anyone redundant in my life. And I don't intend to start now. I'd put prices up rather than do that."

That might sound naive, but TVR does not follow normal "what the market will bear" pricing policies. "We cost the car, put a small margin on it, and then the dealer margin. We don't even look at other cars to fix the price; so the customer gets a cost-plus car."

The result, in the case of the Griffith, is a Porsche 944-sized two-seater with essentially a racing car chassis and performance similar to a Ferrari.



The Griffith, named after a 1960s TVR two-seater, has just gone into production

Its £28,000 price "is because we haven't spent any money persuading anyone that it's worth £45,000. We're not paying any money for marketing machinery, with others you're paying for the Le Mans reputation, not the car itself."

TVR's marketing policy, observes Mr Wheeler, "is zero; it doesn't exist." It produces brochures, but leaves promotion to its dealers.

Its management traditions reflect the cars: simple and slightly raw-edged. There is no finance director - "the company secretary looks after all the accounts."

With Mr Wheeler answerable to no shareholders, TVR is fuelled by earnings and bank borrowings. "So we have to generate a small amount of profit to keep everyone happy. In the past few years we've usually made about £250,000

net. Now it's much closer to £1m."

Mr Wheeler professes to care little about bottom lines - only that there should be adequate development cash. "During the whole of the past 10 years TVR has never seriously tried to make any money. We've tended to spend every penny on development - and probably not been cautious enough with the pennies."

It seems an extraordinary way to run a business. But then Mr Wheeler, having become wealthy enough to retire from the chemical engineering business in his 40s, says he bought the business out of an interest in cars, not commercial ambition.

"My life plan was to retire the day I bought this place. The end result is that 10 years later I have wound up working

harder than ever before in my life. You've got to know and love building cars, and I suppose we're trying to do what GM does, but with no resources. That's got to be the most challenging thing going."

Despite his carefree air, financial monitoring in reality is tight. No cars are built for stock and Mr Wheeler insists that the company makes, and is audited to make, profits each month.

One claimed reason for TVR's survival should, according to motor industry convention, actually be sinking it. A high proportion of cars and tooling are made "in-house", whereas larger car makers are increasingly curbing costs by becoming assemblers of out-sourced parts.

"We would wind up paying ridiculously high prices for

1,000 components a year from motor industry suppliers ordinarily used to 60,000 a year", says Mr Wheeler. "Either that or we would have to accept very high stocks. So it really does pay us to stock raw material and fabricate it using our own labour, no matter what anyone else might say."

Profitability should be much increased by the Griffith, which is designed for much easier construction - 200 man-hours against more than 400 required by some predecessors.

The Griffith has no visible body seams, being produced in a few very large moulds in which the glass fibre has to be laid by hand. "The Japanese, or anyone else, can't copy it, or make anything like it, unless they're prepared to make it by hand as well."

TVR buys V8 engines and gearboxes from Rover, but they are built to specification and made much more powerful by 25 employees at TVR Power, a subsidiary in Coventry.

There are distributors in Germany, Japan, France and Italy, but not in the US. "TVR's been in and out of there four times, and it's been the ruin of countless European companies. It's worse than the Middle East - you've got to be as strong as GM or forget it."

TVR would like more UK dealers than its current 18, but finding them is difficult. "What we need is enthusiasts with money; what's usually on offer is large companies with plenty of money but no enthusiasm, or enthusiasts with no money."

Mr Wheeler does not rule out eventually selling TVR or taking it public, but regards both as a distant prospect.

"Taking it public would certainly be an exciting gamble. But then I suppose you'd have to have all those glib-talking finance directors ..."

Rotork advances 11% and forecasts further progress

By Jane Fuller

ROTORK, the Bath-based valve control maker which exports three quarters of its products, lifted its pre-tax profit by 11 per cent in the six months to June 30.

On turnover of £26.9m (£25.1m), the profit advanced to £4.84m (£4.35m) after the receipt of £400,000 in interest. The share price gained 6p to close at 323p.

Mr Tom Eassie, chief executive, attributed the group's strong performance to "not being tied to the UK economy". It also serviced basic industries providing fuel and heat, electricity and water. The proportion of its business that did lie in the UK had benefited from strong demand from the water companies.

About 80 per cent of turnover came from the actuation

division. Mr Eassie said the operation had a dozen overseas companies selling its valve control products. Fruitful areas had been the US oil and gas sectors, the Middle East and the Pacific Rim. The business was driven by margin, not turnover.

Rotork Instruments, which provides emergency shut-down systems, did not reach its interim turnover target but a good final quarter was in prospect. Rotork Analysis, a small venture in pollution monitoring equipment, was trading profitably.

The group had added \$300,000 cash to the £11m held at the year-end.

With the order book ahead of last year, further progress was expected in the second half. Earnings per share rose to 10.5p (9.3p) and the interim dividend goes up to 4.55p (4.25p).

Inchcape insurance arm buys into French broker

By Jane Fuller

BAIN Clarkson, the insurance broking subsidiary of Inchcape, is expanding its activities in continental Europe through the purchase of a minority stake in France's third largest broker for £15.2m.

The deal involves Bain Clarkson initially taking a 25 per cent holding in Compagnie Européenne de Courtage d'Assurances et de Réassurances (Cecar). It also entails Bain's French subsidiary, Rouge Clarkson, being sold to Cecar for loan stock. The conversion of this stock to equity in 1996

will take Bain's holding in Cecar up to 34 per cent.

Cecar's gross brokerage income was FFfr 370m (£39m) last year. Mr Simon Arnold, chairman of Bain, said its contribution would be substantially more than current French earnings, although less than 10 per cent of all the group's insurance activities.

Last year insurance services - mostly under the Bain Clarkson name - made an operating profit of £18.6m out of a total of £222.2m (before central costs) for the whole of the Inchcape motors and business services group.

Norton awaits another rescue

By Jane Fuller

NORTON, a famous old name in motorcycling, will be born again in corporate terms if £2.5m of new equity can be placed with institutions.

Norton Group is under investigation by the Department of Trade and Industry and its shares have been suspended since March last year because of a failure to produce results.

If the refinancing goes to plan, it will not be the first time that Norton has risen from the ashes. It came close to collapse in the early 1970s and the first, abortive, resurrection attempt involved a workers' co-operative at the Meriden works, near Coventry.

In 1986 the shell company was revived by Mr Philippe Le Roux, a motorcycle fan and former merchant banker. He resigned as chief executive in January 1991.

A new management has disposed of a prob-

lematic German fasteners subsidiary. Other problems have included trading losses of £2m at Norton Motors in 1990-91, and borrowings of about £6m. Mr Norman Wilson, a director, said motor losses were cut to £47,000 last year.

Under the refinancing plan, those subscribing for the £2.5m of shares would own the bulk of a new company - still keeping the Norton name - which would be listed; existing holders would also be offered a stake. The remainder of the debt with Midland Bank would be rescheduled "to give us a breathing space", Mr Wilson said.

The company, which makes rotary engines and has a profitable US piping components subsidiary, has not produced a motorcycle for two years. The F1 racing bike was priced at about £13,000, but lost money. Mr Wilson said a new motorcycle would be brought out in the next couple of months aimed at "the more commercial end of the market".



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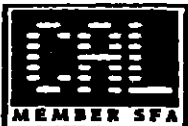
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ACCOUNTANCY COLUMN

Graduates who fail credibility test in the real world

Sunjay Kakar explains why many firms favour recruits with seemingly non-relevant qualifications

ACCOUNTANCY firms are turning their backs on accountancy graduates. They are seeking instead graduates with other degrees, believing they have the skills and attributes necessary for success in the profession.

In a letter this summer to an accountancy graduate, Mr Martin Rooney, a partner at F.W. Smith Riches, a London firm, says: "From my own experience I have come to the conclusion that non-relevant (non accountancy) graduates are best able to cope with the pressures of work and passing the examinations. I have therefore restricted my firm's recruitment, for the last couple of years, to non-relevant graduates only. Accordingly, I will not be in a position to process your application form."

The graduate in question says: "I have spent three years studying an accountancy degree thinking it would help me become an accountant, so their decision has made me change my mind about the profession. But some firms are completely out of their heads because they think an accountancy degree is just about number-crunching."

But Mr Rooney defends his decision. "Having a degree shows an indication of ability to think logically and plan thoughts, but accountancy graduates are less willing to accept that they have to start at the bottom and learn," he says. "In the first two years, the job can be very mundane and even an accountancy graduate with a first would have great difficulty in settling down."

There are a few exceptions. Mr

Wayne Barnett, a partner with Jayson Newman, says: "I find accountancy graduates easier to train because at least they have shown a commitment to their choice of career and have a feeling for the subject."

But the firm is in a minority in its willingness to take graduates of accountancy, in spite of the breadth of the subject, which covers topics such as company law, psychology and organisational methods.

Accountancy firms who prefer non-relevant graduates point their fingers to the pass rate statistics for PE1 - the first year chartered accountancy professional exams - and argue that the best and brightest graduates are in engineering, science and maths - but not in accountancy as might be expected.

Just how important the statistics are to accountancy firms can be seen at Touche Ross, where an accountancy graduate is required to have at least a 2.1 to apply for an interview, but a non-relevant graduate can apply with a 2.2. Only 20 per cent of the firm's intake is accountancy graduates.

Mr Nigel Llewellyn, the national recruitment partner, says he is "surprised people are surprised" that the figure is not higher. He argues that the statistical trend is so consistent that he cannot ignore it. "Some people think it is unfair for us to be so strict, but we think it is unfair for us to relax our standards," he says.

But why use the pass rate statistics to select graduates? The answer is best summed up by Mr Stephen Boley, the national director of graduate

recruitment at Coopers & Lybrand. "We want the best graduates - even if 75 per cent of them are not accountancy graduates," he says.

Several suggestions have been put forward to explain why accountancy graduates are under-performing at PE1.

Ms Debbie Bryant, senior recruitment manager at Price Waterhouse, says: "Students with a degree in accountancy can often become over-

'Accountancy graduates are not too hot at constructing a balance sheet in 25 minutes'

confident of passing the PE1 exams. They tend to fall down because they don't appreciate the volume of studying necessary. They need to understand the question and apply what they've learnt."

Mr Richard Parnell, a director at Robert Walters Associates, the financial recruitment firm, believes that accountancy graduates have the theoretical grounding but cannot apply this to the practical nitty-gritty of PE1. "Accountancy graduates are not too hot at constructing a balance sheet in twenty-five minutes," he says.

Nevertheless, there is a case that some accountancy firms are getting carried away with statistics. Mr David Clifford, the National Student Recruitment Partner at KPMG Peat Marwick, says: "Obviously it is important for

students to pass the exams, but it can also be very useful to look at how students approach the exams."

Ms Jo Magne, national personnel manager at Moores Rowland, says that past examination performance is the fastest measure so far identified as a measure for pre-selection. He argues that while the number of applicants continues to greatly exceed the number of places, firms must use some means of sorting through hundreds of application forms.

This is disheartening news for accountancy graduates, but there are suggestions that the situation can be improved. Ms Jackie Wynn, recruitment manager of The HAT Group of accountants, argues that degree courses in accountancy should be made more practical.

"We have to unlearn everything accountancy graduates have been taught and start all over again," she says. "They haven't even covered the basics in enough depth, if at all, especially in double-entry book-keeping."

Mr Boley says he would encourage more academic departments to teach accountancy through group work. "Accountancy is not just about auditing. It may be about auditing initially, but in the long term students become business advisers," he says.

An analysis conducted by Coopers & Lybrand suggests that accountancy graduates are a burden on industry because they frequently have an inadequate ability to discuss, communicate or negotiate with others. This raises the question of whether the existing degree courses in accountancy should be overhauled. Yet

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- An ability to manage in the internally at all levels and externally with customers and suppliers (particularly at the bottom-line), will be business contact with customers and suppliers and will meet tight reporting deadlines.

A second EUROPEAN language would be advantageous.

If you feel that you could respond to the above challenge and further develop within the Group you should write to Karen Wilson BA ACMA at FMS, 5 Breams Buildings, Chancery Lane, London EC4A 3DY with a recent CV including a note of current salary.

Head of Administration

A new research centre is to be established within the UK. The Centre will be directed by Dr John Sulston and its prime function will be the sequencing of the human genome. The Centre will be seeking charitable status, and will have a grant income of several million pounds per annum. A prime source of that grant aid will be The Wellcome Trust.

The Centre requires a Head of Administration to be responsible to the Director for all financial, legal, personnel, property and non-scientific administrative matters. Candidates must have a relevant professional qualification, and a background in general management at a senior level, together with experience in financial, legal, personnel or property matters.

Candidates should apply in writing, enclosing full curriculum vitae, details of their current salary, and the names and addresses of two referees to Mrs L. Arter, PO Box 39, London NW1 4LJ. Applications must be received by 28th August 1992; please quote reference LA/MM on the envelope.

Interviews will take place in September, and it is hoped that the successful candidate will be able to take up an appointment shortly thereafter.

SPORTS MANAGEMENT EUROPEAN EVENTS CONTROLLER

LONDON AGE 28-32 YEARS ACA/MBA

It is rare that an opportunity arises for a financial executive to play an influential role in the management of international sporting events.

Mark McCormack's International Management Group is looking for a unique individual to be responsible for the financial planning and control of more than 100 sports and musical events throughout Europe each year. The role will involve constant interaction with UK and European operating management.

The ideal candidate will be an ACA with post-qualification experience or an MBA with experience within a marketing led organisation. He will have superb interpersonal skills, the ability to communicate logically and concisely and will demonstrate a flexible pro-active approach to business. Fluency in more than one language, while not essential, would be an advantage.

Please reply in writing to Louise Dier, IMG, Pier House, Strand on the Green, Chiswick, London W4 3NN.

Divisional Finance Director

International Investment Bank

c.£50,000 + Bank Benefits

City

Experienced individual required as Finance Director/Head of Administration for Corporate Finance Division of prestigious investment bank.

THE COMPANY

- Leading UK based global investment banking group.
- Successful, profitable and highly regarded, providing full range of investment and advisory services.
- Corporate Finance Division is a major division, centred in London, with over 500 staff spread internationally.

THE POSITION

- Reporting to Divisional Chief Operating Officer, major responsibility will be interpretation of financial data, budgeting, regular reporting and involvement in strategic planning.
- Managing team of high calibre staff, delivering support services to the division's global network.

- Defining and implementing strategy for other support functions including IT, research services, facilities and administration.

QUALIFICATIONS

- Must be experienced financial and support services specialist, ideally with experience of international banking environment. Seasoned man manager aged around 35.
- Mature, confident, highly motivated, performance driven team leader. Computer literate.
- Intelligent, committed to excellence and credible with demanding senior executives. Prepared to travel.

Please write, enclosing full cv, Ref LA370 54 Jermyn Street, London SW1Y 6LX

N.B.S

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Finance Director (Designate)

South Wales

c £38,000 + Car + Benefits

Our client, based in South Wales, is a long established substantial private group with a broad range of FMCG products. They now require a Finance Director/Designate for one of their manufacturing divisions to continue the development of its finance function as the division, which is a market leader in its field, seeks to develop further both at home and abroad through a programme of acquisition.

Heading up a team of ten staff and sitting on the divisional board, the position carries full responsibility for all matters financial, including management reporting, strategic and long term planning and investment appraisal. In addition there will be close involvement in any acquisitions made by the division.

The successful candidate will be a high

calibre qualified accountant, aged at least 30, with a demonstrable record of success in manufacturing environments. Their skills must include financial management, computer and PC experience and costing but most importantly they must possess the strength of character and interpersonal skills as well as the resilience to succeed in this challenging environment.

For the right candidate a generous negotiable package is on offer to include full relocation assistance.

Interested candidates should apply to Oliver Howl BSc ACA or Paul Toner, at Michael Page Finance, 29 St Augustine's Parade, Bristol BS1 4UL, quoting ref: 0H133.

Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
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THORN EMI Electronics

PROJECT ACCOUNTANTS

Home Counties

Competitive Salary

Our client is a major electronics design and manufacturing division of the THORN EMI group of companies, operating primarily in the world defence market. As part of this blue-chip company's ongoing commitment to improve its financial control and support systems in line with general business developments, the division is seeking to recruit two high calibre accountants to the above newly created roles.

These are high profile roles, and offer candidates the opportunity of gaining a broad exposure to all aspects of programme management. Their key responsibility is to ensure optimum financial performance on the programmes to which they are assigned.

The successful candidates are likely to be accountants who have held a similar position within a UK-based defence contractor, or similar environment, ideally with some exposure to manufacturing as well as product development. However, it is essential that the candidates have, in addition to the necessary technical skills, first class communication skills and be demonstrably self-managers.

PLEASE NOTE THAT ALL APPLICATIONS WILL BE FORWARDED TO HEATHFIELD HARGREAVES

For further information, please contact Martin Kenny on 0444 416636, or fax your details to him on 0444 416002.

HEATHFIELD HARGREAVES

LIMITED

Chaucer House, 6 Bolstro Road, Haywards Heath, West Sussex RH16 1BB

Tel: 0444 416636

Fax: 0444 416002

We are a highly successful US Multinational and a world leading manufacturer of capital equipment for the Air Management industries, with a substantial record of business achievement over the last 10 years. High quality financial management information is a key factor in every aspect of our business. Hence, we now wish to appoint an internationally experienced Accounting Manager to play an integral role in our headquarters team in Brussels.

European Accounting Manager

Reporting to the European Financial Controller, responsibility will be for the reporting, analysis and consolidation of group performance including interpretation and presentation of data and results to Senior Management. This will extend through all aspects of business performance from current actual through to forecasting, planning, budgeting, and strategy. This is a challenging company role, adding value to both group and operational financial control, where you will be expected to meet demanding information quality and timescale criteria.

Candidates, ideally in their 30's and professionally qualified, should have progressed from an early career in management and plant accounting into a multinational company/headquarters environment. An in-depth background of multinational group accounting, including US GAAP and Database Management, together with fluency in a European language is strongly preferred.

The remuneration package and job challenge are those you would expect of a highly successful US Multinational organisation.

Candidates should write to Michael James, Executive Resources Manager, at the address below enclosing a comprehensive, detailed curriculum vitae including salary progression.

SnyderGeneral

European Group,
Avenue des Pétiades 19,
1200 Brussels, Belgium

CIMA RESULTS

On Thursday 3rd of September the Financial Times will be the only newspaper to publish the CIMA Stage 4 exam results.

If you wish to advertise alongside this feature to attract newly qualified CIMA candidates please call Richard Jones on 071-873 3460

AND SYSTEMS ACCOUNTANT

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trading group in Saudi Arabia, specially aware Costs and Systems for their Marble and Granite in Jeddah.

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ing position, reporting directly to management, you will need to be a professional, aged 28-32 with several years industry experience.

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in the role, which has arisen

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the Group Finance Director

ed.

newly qualified ACA/ACCA

and PC based applications

able, excellent interpersonal

and will be working and

the group

normal banking hours and

group are excellent.

an 8/40 hours week. The

in the Finance Department

of the Group.

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BREAKFAST

If you wish to attend any of the free Business Breakfasts, please write to the appropriate office at the address below.

London: Rachelle Nelson at Robert Half, Freeport, Walter House, 418 The Strand, London, WC2R 0BR. Telephone: 071-936 3545

Surrey: Saraan Platt at Robert Half, Freeport, Princess Beatrice House, Victoria Street, Windsor Berks, SL4 1NY. Telephone: 0753 877777

Birmingham: Alison Hann at Robert Half, Freeport, 63 Temple Row, Birmingham B2 4BR. Telephone: 021-643 1663

Bristol: Jackie Bressington at Robert Half, Freeport, 33 Wine Street, Bristol BS1 2QX. Telephone: 0272 25572

Manchester: Elaine Dooley at Robert Half, Freeport, Brook House, Spring Gardens, Manchester, M2 8BA. Telephone: 061-236 0101



FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

THE COMMUNICATIONS GAME

How to make Effective Presentations

In London on Tuesday 8th Sept 1992 at The London Marriott Hotel, Grosvenor Square, W.1 8JAm - 9.30am

In Surrey on Tuesday 15th Sept 1992 at The Runnymede Hotel, Windsor Road, Egham, Surrey 8.15am - 9.30am

In Birmingham on Tuesday 22nd Sept 1992 at The Birmingham Botanical Gardens, Westbourne Road, Birmingham 8.00am - 9.15am

In Bristol on Thursday 24th Sept 1992 at The Grand Hotel, Broad Street, Bristol 8.15am - 9.30am

In Manchester on Wednesday 7th Oct 1992 at The Ramada Renaissance Hotel, Blackfriars Street, Manchester 8.15am - 9.30am

Few business professionals can escape doing the 'dreaded' presentation. And for many it is indeed something to be feared.

Communications expert Brian Conway takes the fear out of presentations, looks at what is needed to make effective presentations and explores the mystique of media interviews.

In particular he will:

- Reveal the personal skills required for effective communication and presentation, namely:
 - preparation tactics
 - using visual aids to advantage
 - increasing personal power and overcoming nerves
 - reading the audience
- Explain how to satisfy media interests while safeguarding company interests
- Take you behind the broadcast facade and tell you what's really going on when you're on

Brian Conway was educated in England and California where he majored in broadcasting. In 1967 he won the US National Association of Educational Broadcasters Scripps Award.

Returning to England, he joined BBC Local Radio as reporter/presenter, then producer. He also spent some time at Radio 4 as a Presentation Producer.

He moved to television in 1985 as presenter/reporter of the Midlands Today nightly news and current affairs programme. He began his own consultancy, Brian Conway Associates, at the beginning of 1991, to provide advice and training in communications techniques. Companies whose personnel he has trained include British Coal, Opencast Federal Express, Pedigree Petfoods, Forward Trust Group, Hoffmann-La Roche, Nissan Europe and Esso.

Places at the Breakfast are strictly limited.

Publishing

FINANCIAL CONTROLLER

Central London

c£37,500 + car

Part of a well established public group, our client publishes a range of specialist magazines. Turning over £10 million and profitable, the company is forecasting continuing growth.

The major aspect of the Financial Controller's role will be to provide 'control' in a fast-moving environment. Working closely with the Managing Director, he or she will be responsible, through a small department, for the full financial and accounting function. The Controller will be expected to participate in and contribute towards the continuing development of the business.

Likely to be in their early 30s, applicants should be graduate qualified accountants with commercial experience. Strong pc skills are essential.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/40/F.

FINANCE MANAGER

c. £33,000 plus Car and Benefits

Saga Holidays Limited, with an annual turnover of £80 million, is part of the Saga Group of Companies, located in Folkestone. The Saga Group is the market leader in travel for the over 60's with markets in the UK, USA and Australia.

Reporting to the Finance Director, the Finance Manager will be responsible for the integrity of the company's financial systems and controls as well as playing a key role in ensuring accurate and timely financial reporting. The role encompasses management of a large finance department and ensuring operating management are fully supported by the finance functions.

Candidates must be qualified, have a good degree, commercially minded but with sound understanding and experience of financial controls and analyses. Excellent personal qualities and communication skills are essential.

To apply, please send full personal and career details including current salary to: Mr Dinesh Upadhyaya, Finance Director, Saga Holidays Limited, The Saga Building, Middelburg Square, Folkestone, Kent CT20 1AZ

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

vous faire part d'un accord publicitaire avec LES ECHOS le quotidien de l'économie le plus important en France. Une annonce dans la rubrique "Offres d'Emploi Internationales" dans le FINANCIAL TIMES et LES ECHOS augmentera de façon substantielle l'impact de votre message sur les cadres dirigeants en Europe. Chaque semaine les annonces paraîtront dans les Echos le mardi et dans le Financial Times le mercredi (le vendredi dans l'Édition Internationale du Financial Times). Pour de plus amples renseignements, veuillez contacter:

STEPHANIE COX-FREEMAN
071 873 4027

SENIOR LDC CLOSER

Our client, one of the leading players in the global debt swap market, is looking to add a senior closer to complement its existing team in London.

The chosen candidate will ideally possess several years' experience of preparing, reviewing and negotiating debt transfer documents and an appreciation of their full legal implications. He or she will have a confident and friendly telephone manner and the ability to work well under pressure. Prior experience in the area of LDC bond and negotiable instrument transfer procedures will be required.

The candidate will have a senior position within the team and will assist in the training and supervision of less experienced team members. He or she will be required to work with minimum supervision and to have the confidence and background knowledge to make the right decisions where no clear procedures currently exist.

The position provides a competitive salary and benefits package, including bonus potential. Future career prospects in related areas of the Bank are significant.

To apply, please telephone or write in absolute confidence to Neil Salt, quoting reference NAS2118.

Salt Chapman Associates

International Search and Selection

Princes House, 36 Jermyn Street, London SW1Y 6DT. Tel: 071-434 1319. Fax: 071-434 0835.

OFFICE AUTOMATION/ COMMUNICATIONS SPECIALIST

Our client, a Buckinghamshire based reseller of IT solutions, is looking to appoint a dynamic and results-oriented computer professional as Technical Development Manager responsible for the company's European computing and telecommunications platform.

The successful candidate will be educated to degree level in computer related studies and will have five years experience in office automation strategy, project management and voice and data communications. As this position will involve extensive client liaison, technical expertise must be matched by highly-developed interpersonal skills. Extensive exposure to the European marketplace and considerable experience in successful systems development with an emphasis on the implementation of Client Server architecture would be a definite asset.

He or she will be able to demonstrate an in-depth knowledge in the following areas:-

Digital PBXs and associated equipment; Structured cabling systems; Video conferencing systems; European X.25 and ISDN; Local Area Networking with Novell Netware and MS-Windows applications.

A competitive package will be offered to the right candidate. If you feel you can match the very high standards looked for, please send a detailed curriculum vitae to Genevieve Fay at Livingstone, Williams & Grant, Queen Anne House, 11 The Green, Richmond, Surrey TW9 1PX.

TRAINEE PARTNERS

2 individuals aged 23-28, with sound academic background required. Experience not necessary but the ability to assimilate on a technical and conceptual level essential. Potential to progress to full partner with profit participation in 2 to 3 years.

Call TIM HORAN on 071-379 4418

EVENT INVESTOR ANALYST

Perry Partners is looking to hire a person with significant investment research experience. Additional knowledge of research law or merchant banking would be helpful.

Please fax cv (212) 272 7422
Attention: Richard Perry.

QUANTITATIVE ANALYST

with knowledge of Equity and Fixed Income derivatives sought by London Business School Financial Software. An excellent opportunity to join a fast growing friendly team in an informal environment.

Please send your CV to:

E. Mond, LBSFS, 138 Gloucester Place, NW1 6DT.
Tel: 723 3654

SMITH NEW COURT PLC

Taurus - Settlements Project Manager

Smith New Court, the UK's leading independent securities house, is recruiting an experienced Project Manager to co-ordinate the implementation of Taurus in the Settlements area.

The successful applicant will be able to demonstrate the ability to manage resources in order to achieve tight project deadlines, good communication skills in liaising with the IT development team; and or excellent planning and organisational expertise in order to identify and solve potential problems.

This position requires a significant understanding of the settlements function in the Securities industry, proven project management experience, demonstrated practice of managing teams, strong administration skills and a broad awareness of IT issues. Practical pc knowledge plus the ability to present ideas and reports to senior management will be essential skills, as will the energy and enthusiasm to manage the implementation of Taurus on target.

This project is part of the continuing development of the company's settlement systems and after Taurus there will be further phases of upgrading and implementation. The company's remuneration philosophy places emphasis on reward for merit and achievements.

Interested applicants should address their applications, together with a covering letter to:

Denise Howell, Personnel Department,
Smith New Court PLC,
Smith New Court House,
20 Farringdon Road, London EC1M 3NH



GOVERNMENT OF GIBRALTAR FINANCIAL SERVICES COMMISSIONER

A vacancy will shortly arise for the post of Financial Services Commissioner in Gibraltar. The Commissioner is the Executive Officer of the Financial Services Commission which was set up in 1990 as the regulatory body for financial services. The Commissioner performs a wide range of duties as required by the Financial Services Ordinance 1989. He/She also carries out such other functions and exercises such other powers as may from time to time be conferred upon him/her by legislation. These include the functions of Commissioner of Banking and Commissioner of Insurance.

The new Commissioner must be a person of high intellectual quality and wide experience either in the regulation of, or in the field of, finance centre activities. In addition, he/she must have the maturity and personal qualities required to deal with professional people and other regulatory authorities. Ability to develop good personal relationships is therefore essential.

The salary for this post will be negotiable and is likely to be attractive to a candidate offering the package of skills sought. In addition, a range of benefits will be offered including terminal gratuity and free passages.

Minimum 2 year contract.

For further information and to apply, please write enclosing a full CV and details of current salary to Mr R P Armstrong, Office of the Deputy Governor, No.6 Convent Place, Gibraltar. Tel (350) 78500, Fax (350) 73589.

MAJOR INTERNATIONAL BANK Quantitative Research Analyst/Trader

EQUITIES

Applications are invited for a research analyst/trader to join a major global financial institution in a unit which specialises in using leading edge quantitative techniques to develop, trade and market equity-related products.

The job involves developing new approaches to managing risk and integrating these into the existing product range. It represents an outstanding opportunity to work in a challenging, fluid environment with a motivated and highly successful team.

Applicants must have a first class

honours degree, PhD or equivalent in mathematics, physics or a related discipline and a year or more experience in a financial market activity (eg. trading, fund management). Experience of options and futures would be an advantage.

The position is London based. A highly competitive remuneration package complete with full bank benefits is offered.

In the first instance please send your CV and salary details to: Sally Reeves, Account Manager, Riley Advertising, Red Lion Court, London EC4A 3EN

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LONDON STOCK EXCHANGE

[illegible][illegible][illegible]

THE RESULTS from BP, together with more talk of a poor outlook for equities in the wake of the continued recession, caused a retreat in

The September contract opened tentatively, with the first trade struck at 3,406. A period of sideways trading ensued, with independent traders responsible for most of the early activity, and the ses-

about the outlook for the UK economy also playing a part in the retreat.

The Bundesbank's decision not to raise the Lombard rate, however, prompted a rally in the September future in the afternoon, as did an early recovery on Wall Street. Sep-

remained dull.

The traded options saw improvement on Wednesday's poor volume. Total turnover reached 28,751 lots, with the FT-SE 100 option recording 11,963 trades. BP was the busiest stock option with 4,058 contracts dealt.


LONDON SHARE SERVICE

BRITISH FUNDS - Cont.										BRITISH FUNDS - Cont.									
Yield					+ or -	1992				Yield				+ or -	1992				Yield
Int.	Rate	Notes	Pts & Cts	%		1992	Index	Value	%	Int.	Rate	Notes	Pts & Cts	%	1992	Index	Value	%	Int.
12.22	£	Each 12 p.c. 1999	119.5	-	+	108.7	10.10	10.88	9.65	12.22	£	Each 12 p.c. 1999	119.5	-	+	108.7	10.10	10.88	9.65
12.22	£	Treasury 10 p.c. 1999	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	Treasury 10 p.c. 1999	100.0	-	+	107.1	10.13	10.81	9.64
12.46	10 p.c.	Conversion 10 p.c. 1998	100.0	-	+	107.1	10.13	10.81	9.64	12.46	10 p.c.	Conversion 10 p.c. 1998	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2000	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2000	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2001	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2001	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2002	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2002	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2003	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2003	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2004	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2004	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2005	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2005	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2006	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2006	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2007	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2007	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2008	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2008	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2009	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2009	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2010	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2010	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2011	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2011	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2012	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2012	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2013	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2013	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2014	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2014	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2015	100.0	-	+	107.1	10.13	10.81	9.64	12.22	£	10 p.c. 2015	100.0	-	+	107.1	10.13	10.81	9.64
12.22	£	10 p.c. 2016	100.0	-	+	107.1	10.13	10.81	9.64	12.22									

Rate	Term	Yield	Balance	Yield
11.11	9/70	11.11	100.00	11.11
11.77	9.60	11.77	100.00	11.77
12.52	9.86	12.52	100.00	12.52
9.13	9.47	9.13	100.00	9.13

4.39	9.85	Conv Secs 10/11	22	89	1/2	1002 1/2	93.1	0.85	0.05	Adrian Dev 11 1/4 2010	1162 1/2	93.0	0.85	0.05
4.44	7.94	Conv Secs 2012	1	89 1/2	1/2	102 1/2	93.1	0.85	0.05	Adrian Dev 10 1/4 2010	1124 1/2	93.0	0.85	0.05
8.98	9.61	Secs 2012 A-1	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Adrian Dev 10 1/4 2010	1180 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-2	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-3	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-4	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-5	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-6	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-7	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-8	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-9	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-10	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-11	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-12	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-13	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-14	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-15	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-16	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-17	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-18	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-19	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-20	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-21	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-22	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-23	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-24	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-25	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-26	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-27	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-28	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-29	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-30	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-31	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-32	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-33	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-34	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-35	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-36	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-37	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-38	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-39	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-40	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-41	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-42	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-43	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-44	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-45	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-46	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-47	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-48	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-49	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-50	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-51	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-52	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-53	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-54	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-55	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-56	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-57	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-58	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-59	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-60	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-61	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-62	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-63	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-64	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-65	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-66	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-67	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-68	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-69	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-70	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-71	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-72	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012	1110 1/2	93.0	0.85	0.05
11.81	9.89	Secs 2012 A-73	89 1/2	1/2	72 1/2	66 1/2	0.82	0.02	0.02	Pharm 11 1/4 2012</				

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	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Markets await payroll figure

THE DOLLAR traded in tight ranges against the D-Mark yesterday as the markets anxiously awaited today's US non-farm payroll figure for July, writes James Bliz.

The payroll figure is widely seen as the big number of the week, with the market expecting a rise in US employment of anything up to 300,000 on the month. Dealers believe that if the figure comes through as expected, the dollar could make a concerted move towards DM1.50. There is also speculation that June's fall of 117,000 in non-farm payroll was hugely overstated and some think that it could be revised all the way back to a 100,000 increase.

However, one leading London economist said that there was still deep uncertainty over the jobless figures. "We've got uncertain revisions, huge seasonal adjustments and one-off adjustments for government sponsored work-schemes, so the market has every right to

be paralysed with fear," he said.

The dollar received a small boost yesterday from the Bundesbank's decision not to raise its emergency Lombard rate. Adding to the more relaxed mood was July's figure for German manufacturing orders, which were down 1.8 per cent on the month. Signs that the German economy is weakening will put pressure on the Bundesbank not to tighten policy further.

However, analysts believe that there are still reasons to fear a Lombard rate rise this autumn. Mr Neil MacKinnon, chief economist at Yamaichi International, thinks that Germany's M3 money supply figure for August, due out in three weeks time, will show monetary growth peaking at 9.5 per cent. He believes that the Bundesbank could raise the Lombard rate by 0.25 per cent in the wake of this.

In London, the dollar closed firmer against the D-Mark at

DM1.4820 compared to a previous close of DM1.4780. In late US trading the dollar had softened back to DM1.4785.

After falling by around 2 pence this week, sterling's descent against the D-Mark slowed down yesterday. The currency closed a little stronger against the D-Mark at DM2.8250 compared to a previous close of DM2.8250. However, dealers remain bearish towards the currency, which is testing its floor against both the Portuguese escudo and the Spanish peseta in the European Exchange Rate Mechanism. One analyst suggested that if the pound drifts down to DM3.50 in forthcoming days, the Bank of England will be forced to respond with heavy intervention.

The Italian lira was a little stronger against the D-Mark, closing at L756.0 compared to a previous close of L756.5. However, the French franc closed softer at FRF3.377 compared to a previous close of FRF3.380.

£ IN NEW YORK

Aug.6	Latest	Previous Close
1 Sept.....	1.9085-1.9095	1.9070-1.9080
1 month.....	1.10-1.09pm	1.14-1.12pm
3 months.....	3.28-3.24pm	3.37-3.34pm
12 months.....	11.6-11.5pm	11.8-11.7pm

3:00 pm prices August 6

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NASDAQ NATIONAL MARKET[illegible]

3:00 pm prices August 6

3:00 pm prices August 6

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**ARE
YOU
GETTING
YOUR
FT
COMMENT
DAILY?**

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GM disappointment adds to Dow's woes

Wall Street

DISAPPOINTING earnings from General Motors and nervousness ahead of today's July employment report left share prices lower yesterday morning, writes Patrick Harverson in New York.

By 1pm the Dow Jones Industrial Average was down 15.94 at 3,349.47. The more broadly based Standard & Poor's 500 was also lower at mid-session, down 1.35 at 420.83, while the Amex composite had lost 0.81 to 389.09 and the Nasdaq composite was down 3.43 at 573.44. Turnover on the NYSE was 111m shares by 1pm.

An increase in jobless claims for the week ended July 25, the largest weekly increase in 10 years, was not promising. An analysis of the figures, however, revealed that nearly all of the rise was accounted for by temporary layoffs and shut-downs at General Motors and other car plants in the final two weeks of July.

Confusion over the weekly claims data added to the nervousness felt by investors about today's July employment report. Analysts are expecting a rise in non-farm payrolls and a slight fall in the national unemployment rate.

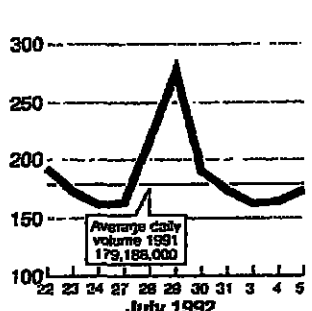
The other major influence on

sentiment was the latest batch of second quarter earnings reports, which provided little comfort.

General Motors fell 1 1/2% to \$37 1/2 in turnover of 3.4m.

NYSE volume

Daily (million)



shares after reporting a net loss of \$37.1m in its second quarter, compared to a loss of \$78.5m a year earlier.

The loss was attributable to a previously announced \$749m restructuring charge at GM's Hughes Aircraft subsidiary.

Nevertheless, the market responded negatively to the figures because, even without the special charge, GM's earnings came in below expectations, and investors are worried about the outlook for car sales for the rest of the year. Of the other big car makers, Ford fell

1 1/4% to \$41 1/2 in turnover of 750,000 shares, and Chrysler dropped 3/4% to \$21 1/2.

The ADRs of British Petroleum plunged 8 3/4% to \$45 1/2 after the UK oil company reported an 11 per cent decline in net profit on a historic-cost basis and before extraordinary items, cut its dividend in half and announced plans for 1,500 job cuts.

BP's decline would have been much greater were it not for the strong buying support for the stock around the \$41 1/2 level, which helped stem the flood of early losses.

Gap Stores rose 5 1/2% to \$35 1/2 after the retailer reported a 7 per cent rise in same-store sales during July.

Canada

TORONTO shadowed declines on Wall Street, with light profit-taking ahead of US and Canadian jobless data today.

The TSE-300 Composite index fell 9.66 to 3,396.53 at midday in volume of 15.1m shares, the financial services showing the worst losses with a fall of 17.38 to 273.46.

Among active stocks, Thomson Corp and Torstar B both rose by 1/2%, to C\$11 1/2 and C\$21 1/2, respectively. But Federal Industries A fell 40 cents to C\$4.60 and Macmillan Bloedel by 1/2% to C\$1.

FINANCIAL TIMES

Fare wars ravage European airlines

But progress in cutting costs should help share prices to recover, says Daniel Green

European airline stocks have had a rough ride during the past few weeks, hit by airline overcapacity, damaging fare wars, and the tortuous progress on the part of management towards a lower cost base.

Since setting nominal relative highs in the spring, most of Europe's handful of quoted airline issues have fallen steeply. The worst performance has come from Swissair, where the shares, down by more than a quarter since their peak in May, have fallen 20 per cent faster than the local index.

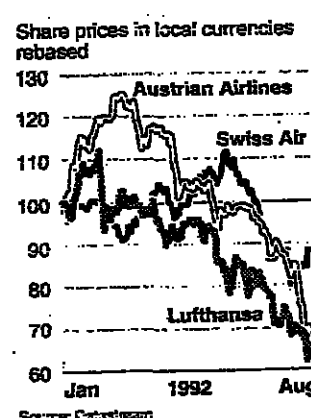
As well as having to cope with industry-wide troubles, Swissair has acknowledged that its cost base - one of the highest in Europe - has to be reduced. The company is in the process of relocating its accounts department to Bombay, India, with the intention of saving between \$500m and \$700m as part of a plan to save \$200m (\$227m). Its first round of compulsory job cuts has started: 420 staff will have

left by the end of September.

This is only a small dent, however, in Swissair's total staff of more than 19,000. By comparison, British Airways axed 4,600 jobs, almost 10 per cent of the workforce, in its last financial year. BA is the most profitable large airline in the western hemisphere and its shares have declined by less than 7 per cent since their May high.

After Swissair's sharp fall, there is scope for a share price recovery, says Mr Guido Meier, an analyst at UBS in Zurich. "As cost-cutting programmes go on, we see an increase in the share price," he says.

Austrian Airlines, too, has had a tough time. Until recently the stock had followed the rest of the Vienna bourse in a drop of about 15 per cent since May. Then suggestions that falling profits meant that the dividend was in danger triggered a further 10 per cent retreat. Mr Frank Jonschab of Kleinwort Benson in London says: "Our earnings estimates will probably have to be



revised downwards by roughly 20 per cent."

Shares in KLM, the Dutch carrier, by contrast, recovered well at the end of July. As one of the more entrepreneurially-minded airlines in Europe, KLM has engaged in the kind of cost-cutting and price competition that industry watchers in the US and Asia have seen for some time.

The late recovery in the shares was partly the result of

a proposed ground-breaking deal with the US Department of Transportation which should allow the airline to operate within the US. Washington hopes, thereby, to put pressure on European governments to allow reciprocal rights for US carriers in Europe.

For KLM, any boost to transatlantic profitability would be welcome. It was reluctantly drawn into the US-initiated price wars in the spring and its Asian routes are far more profitable.

By comparison with its bigger neighbour, Lufthansa, the German state carrier, KLM's challenges seem small. Lufthansa made an operating loss of DM600m (\$407m) in the first five months of this year. Since the shares peaked in February they have lost more than 40 per cent of their value and the reasons are clear: generous staffing levels and aircraft that, on average, are barely more than half full.

In response, Lufthansa has grounded some aircraft and

initiated a programme of staff cuts. These are modest by comparison with what has happened at BA but may begin to affect the bottom line by the end of the company's financial year, according to Mr Gordon Smith-Carby, an analyst at Smith New Court in London.

Lufthansa has also hived off its domestic services into a separate organisation, Lufthansa Express, which may be incorporated eventually. Cost-cutting measures include paying staff less, and Lufthansa hopes that the DM350m lost on domestic routes last year will be eliminated.

Prospects for Lufthansa are uncertain in the short term, not least because the Bonn government has said it wants to sell half of its 51 per cent stake. A change of control might prompt Lufthansa's executives to reduce costs even more sharply, to find themselves leading a lean management philosophy among Europe's airlines and, perhaps, to win the friendship of shareholders and creditors.

ASIA PACIFIC Nikkei declines as traders unload speculative stocks

Tokyo

SHARE prices closed moderately lower after another thin volume, as traders unloaded speculative stocks to avoid margin calls, writes Emiko Terazono in Tokyo.

The Nikkei average lost 57.20 at 15,926.44. The index rose to the day's high of 16,138.50 in the morning on arbitrage-linked buying, before sinking to a low of 15,808.61 in the afternoon session.

Volume came to 180m shares, against Wednesday's 185m. Declines led rises by 615 to 290, with 184 issues unchanged. The Topix index of all first section stocks shed 6.02 to 1,207.33, and in London the JSE/Nikkei 50 index eased 1.38 to 977.54.

However, earlier pessimism appeared to have lifted. "People seem to have abandoned the gloom and doom scenario," said an official at Nippon Life.

Small-lot buying, linked to arbitrage-unwinding, was seen in the morning session. Arbitrageurs have been booking profits by selling cash stocks, and buying futures contracts after the recent fall in the futures market. Unwinding of these positions has led to recent purchasing by dealers in the cash markets.

Most technical analysts see near-term resistance at 16,300 on the Nikkei. Mr Jason James, strategist at James Capel, said investors were selling around the 16,000 level to hedge their positions.

Profit-taking weighed on high-technology blue chips, which had gained ground on Wednesday on purchases by foreign pension funds. Sony relinquished Y50 to Y4,020.

Nippon Telegraph and Telephone fell Y28,000 to an all-time low of Y551,000. Traders said some selling was prompted by reports suggesting that mobile telephones were radioactive, and could cause tumours among users.

Banks firmed on covering of short positions. Industrial Bank of Japan put on Y10 to Y1,770 and Bank of Tokyo Y30 to Y1,200. But Nippon Credit Bank weakened Y100 to Y4,900 on reports of severe problems at its leasing affiliates. Nippon Credit has been requesting other banks to co-operate in restructuring of its three non-bank financial affiliates.

Nippondenso lost Y120 to Y1,310. The Toyota Motor affiliate reported a 25 per cent fall in parent pre-tax profits for the first half due to slack demand.

In Osaka, the OSE average dipped 94.33 to 17,479.54 in volume of 17.2m shares.

Roundup

PACIFIC Rim markets were influenced by domestic factors.

AUSTRALIA closed at its lowest level for almost four months on nervousness about the speed of economic recovery. The All Ordinaries Index fell 16.8 to 1,588.9 in turnover of A\$273m. Banks remained weak, with Commonwealth down 11 cents to A\$7.08 and ANZ off 7 cents at A\$3.41.

SEOUL staged a technical rebound in thin trading, struggling back above the 500 level. Speculation that the ruling Democratic Liberal Party would come up with market-boosting measures today contributed to the advance. The index ended 6.71 up at 500.04.

Companies vying for the country's second mobile tele-

com contract fell on rumours that the ruling party had asked President Roh Tae-Woo to delay selection of the winner.

MANILA eased as large-capitalisation stocks followed a fall in Philippine Long Distance Telephone. The composite index slipped 22.05 to 1,483.80 in combined turnover of 195.7m pesos. PLDT shed 30 pesos to 1,030 on a smaller than expected 5.8 per cent rise in first-half net income.

TAIWAN reversed early gains to finish lower as investors took profits in late trading. The weighted index rose more than 20 points initially as shares responded to the central bank's injection of liquidity into the money market on Wednesday. It was finally a net 12.13 down at 4,122.78 in turnover of T\$20.7bn.

KUALA LUMPUR weakened as selling increased. The composite index fell back below the 600 mark to finish 4.31 lower at 598.27. R.J. Reynolds dropped 24 cents further to M\$3.08 after the announcement of a cut in cigarette prices.

SINGAPORE lost ground as shipyard stocks remained under pressure following disappointing half-year results from a number of companies. The Straits Times Industrial index declined 25.20 to 1,416.83.

HONG KONG rose on bargain hunting. The Hang Seng index advanced 24.03 to 5,865.27 in turnover of HK\$1.87bn.

BOMBAY fell sharply on reports that the government planned to increase prices for petroleum products by 20 per cent. The BSE index lost 100.64, or 3.8 per cent, to 2,529.59. KARACHI rose for the second consecutive day, the index closing 41.43, or 3.2 per cent, up at 1,308.45.

EUROPE

Bundesbank decision fails to lift continent

THE Bundesbank's decision to leave German interest rates alone did little for continental equity markets, writes Our Markets Staff.

FRANKFURT's DAX index finished 7.86 lower at 1,821.15, but off a low of 1,814.56. Turnover rose from DM5bn to DM6.1bn, and there was talk that futures trading had depressed blue chips after lifting them on Wednesday.

Dealers talked hopefully of rate cut prospects after the drop in west German industrial orders in June and rising unemployment figures in east and west Germany. However, Mr Reinhard Fischer, head of equity research at Paribas Capital Markets, said that his bank was still underweighting the German market, given that more disappointing company results were in the pipeline.

Douglas, the retailer, stood out painfully with a loss of DM20 to DM510 taking this year's drop in the shares to 23 per cent, against a 17 per cent gain for Kaufhof over the same period. Douglas reported lower first half profits, although it said that it expects earnings to improve in the second half.

PARIS eased in dull trading, as the CAC 40 index failed to hold above 1,800 and closed 4.14 lower at 1,793.84 in turnover of FF1.5bn.

News that BP had suffered its first-ever net loss of \$812m on a replacement cost basis for the second quarter, and halved its dividend weighed heavily on EBF which dropped FF11.20 or 3.3 per cent to FF333.30. Peugeot lost a further FF18 to FF649 following its disappointing first half turnover.

Euro Disney gained FF3.66 or 4.1 per cent to FF82.75 for a gain of 9.1 per cent this week on reports that the theme park has been operating at full capacity recently. Bancaire jumped FF17 or 5 per cent to FF358 but traders were unable

Table with 2 rows: FT-SE Eurotrack 100 - Aug 6. Columns: Open, High, Low, Close, etc.

consumer products division remains the most serious problem and Mr Jan Timmer, the chairman, said that he did not expect a recovery until 1991. The shares lost 80 cents or 3.2 per cent, to \$124.30. Royal Dutch shed \$1.40 to \$1.45 after announcing lower second quarter net income which reflected the weak dollar. MILAN was enlivened by some corporate news but trading remained thin. The Comit index rose 1.74 to 421.37 in turnover estimated at near Wednesday's \$85.9bn.

FINANCIAL TIMES CONFERENCES RETAILING IN THE 1990s Responding to the Challenge of Change London, 28 & 29 September 1992. This topical conference will review the new challenges and opportunities facing retailers in a changing environment and debate strategies for future growth. Subjects to be addressed: Managing international expansion, Opportunities for retailers in Eastern Europe, The importance of adding value, New distribution possibilities, Meeting European consumer expectations. Speakers include: Mr Geoffrey J Mulcahy, Mr Liam Strong, Mr Michel Bon, Mr Stephen G Russell, Mr Neil Kennedy, Mr John Evershed, Mr Richard C Anderson, Mr Bernhard A Schmidt. A FINANCIAL TIMES CONFERENCE in association with Coopers & Lybrand.